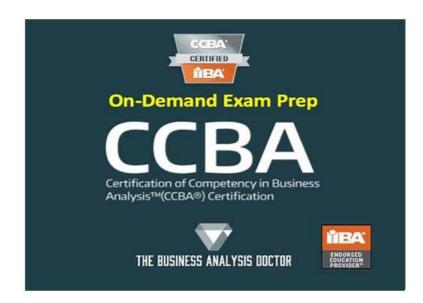
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IIBA Certification of Capability in Business Analysis (CCBA) Sample

Questions (Q528-Q533):

NEW OUESTION # 528

In order to plan the business analysis approach, the business analyst must understand the organizational process needs and what other thing?

- A. Purpose of the proposed solution
- B. Operation of organizations and the objectives of business analysis
- C. Consideration of risk and reward
- D. Stakeholders' threats and perceived threats

Answer: B

NEW QUESTION # 529

You are the business analyst for your organization. You are coaching Tom about the different approaches to business analysis. Which type of business analysis approach has the most business analysis work at the beginning of the project or during the start of a project phase?

- A. Requirements-driven approach
- B. Value-driven approach
- C. Change-driven approach
- D. Plan-driven approach

Answer: D

Explanation:

A plan-driven approach to business analysis is one that follows a predefined and detailed plan for the project or project phase. This approach typically involves more upfront business analysis work to elicit, analyze, and document the requirements before the solution development begins. A plan-driven approach is suitable for projects that have a clear and stable scope, low uncertainty, and high predictability. Examples of plan-driven approaches are waterfall, predictive, and sequential methods. Reference: Business Analysis Expert Certification, CCBA| IIBA, section "The Experienced Business Analysis Professional" CERTIFICATION OF CAPABILITY IN BUSINESS ANALYSIS, section "4. Review the Exam Blueprint"

NEW QUESTION #530

Some of the requirements in the solution must be completed because of laws and regulations in your industry. Management would like you, the business analyst, to rank the requirements according to the relevant laws. What type of requirements prioritization is management having you complete?

- A. Regulatory ranking
- B. Risk ranking
- C. Business value ranking
- D. Constraint ranking

Answer: D

Explanation

Constraint ranking is a type of requirements prioritization that considers the limitations or restrictions that affect the solution. Laws and regulations are examples of constraints that must be met by the solution. Therefore, ranking the requirements according to the relevant laws is a constraint ranking method.

Reference:

Business Analysis Expert Certification, CCBA| IIBA, section "CCBA Competencies" Certification of Capability in Business Analysis (CCBA) Handbook, page 5, section "4. Review the Exam Blueprint"

NEW QUESTION #531

In order to assess the capability gaps of an organization, you'll need all of the following inputs except for which one?

• A. Solution performance assessment

- B. Solution scope
- C. Enterprise architecture
- D. Business need

Answer: B

Explanation:

Explanation

The solution scope is not an input of this process. The solution scope actually uses the output of the assess capability gaps process as one of its inputs.

Answer D is incorrect. The business need does serve as one of the three inputs of the assess capability gaps process.

Answer B is incorrect. The enterprise architecture does serve as one of the three inputs of the assess capability gaps process.

Answer A is incorrect. Solution performance assessment does serve as one of the three inputs of the assess capability gaps process.

NEW QUESTION #532

There are three inputs for stakeholder analysis. Which input describes the existing organizational units and their interactions with one another?

- A. Enterprise architecture
- B. Business need
- C. Matrix structure
- D. Organizational process asset

Answer: A

Explanation:

Enterprise architecture is a description of the current and future structure and behavior of an organization's processes, information systems, personnel, and organizational sub-units, aligned with the organization's core goals and strategic direction1. It provides a holistic view of the organization and its interactions with other entities. Enterprise architecture is an input for stakeholder analysis because it helps to identify the existing organizational units and their relationships, roles, responsibilities, and dependencies2. Reference:

Business Analysis Expert Certification, CCBA| IIBA, section "BABOK Guide v3" Certification of Capability in Business Analysis (CCBA) Handbook, page 5, section "4. Review the Exam Blueprint"

NEW QUESTION #533

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