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NCARB Project-Management Exam Syllabus Topics:

Topic	Details
Topic 1	• Resource Management: This section of the exam measures the skills of project managers and covers how to determine the right team composition and manage time allocation for successful project delivery. It focuses on evaluating criteria for assembling teams and ensuring resources are properly managed to execute the project within agreed terms.
Topic 2	• Project Work Planning: This section of the exam measures the skills of architectural associates and covers the development and communication of an effective project work plan. It emphasizes maintaining schedules, setting clear criteria for work planning, and ensuring consistent communication with stakeholders, including owners, contractors, consultants, and internal staff.
Topic 3	• Project Execution: This section of the exam measures skills of architectural associates and covers the management of project execution through administrative procedures rather than design decisions. It addresses evaluating budgets, managing scope changes, preparing project documentation in line with delivery methods, and securing necessary approvals from relevant authorities.
Topic 4	• Project Quality Control: This section of the exam measures skills of project managers and covers procedures for ensuring quality and maintaining the Standard of Care throughout the project. It focuses on applying regulatory requirements, reviewing documentation for quality, reducing risks and liabilities, and managing the design process to preserve its objectives
Topic 5	• Contracts: This section of the exam measures the skills of project managers and covers the analysis of contracts that govern the relationships between architects, owners, contractors, and consultants. It highlights verifying adherence to agreements, interpreting key contractual elements, and ensuring consultant work is properly integrated into the project.

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NCARB ARE 5.0 Project Management (PjM) Exam Sample Questions (Q42-Q47):

NEW QUESTION # 42
Who is responsible for verifying the accuracy of the contractor's payment application?

- A. Architect
- B. Owner
- C. Construction manager
- D. Contractor's accountant

Answer: A

Explanation:
The architect reviews the contractor's payment applications to verify work progress aligns with the schedule of values and contract documents. The architect recommends payment amounts to the owner but does not release funds. This function protects owner interests and ensures proper contract administration, as emphasized in ARE 5.0 PjM.

NEW QUESTION # 43
Which of the following best describes the architect's role in cost estimating during schematic design?

- A. Developing a detailed quantity takeoff and vendor pricing
- B. Verifying contractor bids and change order pricing
- C. Providing a preliminary opinion of probable construction cost
- D. Approving final project budget with the owner

Answer: C

Explanation:
During schematic design, the architect provides a preliminary opinion of probable construction cost (OPCC) based on conceptual design. This estimate is less detailed but important for budgeting and feasibility analysis.
It helps the owner make informed decisions about project scope and design direction early in the process.
Detailed quantity takeoffs and vendor pricing occur later in the design development or construction documents phases. Verifying bids and approving final budgets are responsibilities tied to later stages. The ARE 5.0 PjM exam highlights early-stage cost estimating as a critical tool for scope control and project feasibility.

NEW QUESTION # 44
Which scheduling method shows the longest path of dependent activities?

- A. Critical Path Method (CPM)
- B. Flowchart
- C. Bar chart
- D. Gantt chart

Answer: A

Explanation:
The Critical Path Method (CPM) identifies the longest sequence of dependent tasks that determine the minimum project duration. It highlights critical activities where delays affect the overall schedule. Gantt charts and bar charts are visual scheduling tools but do not calculate critical paths. Flowcharts map processes.
CPM is essential in ARE 5.0 PjM for schedule analysis.

NEW QUESTION # 45

What is a critical factor in managing project risk?

- A. Avoiding communication with the owner about risks
- B. Identifying risks early and developing mitigation strategies
- C. Assigning all risk to the contractor
- D. Ignoring minor delays to avoid panic

Answer: B

Explanation:
Effective risk management begins with early identification of potential risks and developing strategies to mitigate or respond to them. This includes scheduling, budget, design, and regulatory risks. Assigning all risk to contractors is unrealistic; avoiding communication worsens issues. ARE 5.0 PjM stresses proactive risk identification, communication, and management as key to project success.

NEW QUESTION # 46
Which of the following best describes "value engineering"?

- A. Increasing the project scope to add value
- B. Eliminating structural components to reduce cost
- C. Reducing the project schedule by adding labor
- D. Reviewing project design and construction for cost-saving alternatives without compromising function

Answer: D

Explanation:
Value engineering is a systematic method to improve the value of a project by analyzing functions and identifying cost-saving alternatives without sacrificing performance or quality. It encourages collaboration between design and construction teams and is often conducted during design development or early construction documents phase. ARE 5.0 PjM highlights value engineering as a risk and cost management tool.

NEW QUESTION # 47
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