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Scrum PSPO-IIProfessional Scrum Product Owner II2

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The PSPO-II certification exam is designed to assess the candidate's ability to apply the Scrum framework to real-world scenarios and challenges. PSPO-II exam covers a range of topics, including product vision, product backlog management, stakeholder management, and product value optimization. It also evaluates the candidate's ability to work with customers, users, and stakeholders to create valuable products that meet their needs.

Scrum Professional Scrum Product Owner II Sample Questions (Q82-Q87):

NEW QUESTION # 82

Every product needs a _____ (choose the best answer)

- A. System Requirement Specification (SRS)
- B. A project management plan includes time, scope and budget.
- C. Product Owner
- D. All of the above
- E. Deadline

Answer: C

NEW QUESTION # 83

Dereck is new to the Product Owner role and is asking you for advice on what he should be doing to be an effective Product Owner.

Which of the following would be the most appropriate advice to give him? (choose the best answer)

- A. None of the above.
- B. Ensure that all of the stakeholder needs are met.
- C. Be the only point of contact for all stakeholders.
- D. Have an understanding of all items in the Product Backlog to the level needed to maximize the flow of value.
- E. Maximize the productivity of the team.
- F. All of the above.

Answer: D

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Scrum Professional Scrum Product Owner II Sample Questions (Q15-Q20):

NEW QUESTION # 15

Who is responsible for the Sprint Backlog?

- A. The Product Owner.
- **B. The Developers.**
- C. The Scrum Team.
- D. The Scrum Master.

Answer: B

Explanation:

Comprehensive and Detailed In-Depth Explanation:

The Sprint Backlog is one of the three Scrum artifacts, alongside the Product Backlog and the Increment. It is a dynamic plan that contains:

- * The selected Product Backlog items for the Sprint.
- * A plan for delivering the Increment and achieving the Sprint Goal.
- * The tasks and work needed to complete the selected items.

The Scrum Guide explicitly states that the Sprint Backlog is owned and managed solely by the Developers.

Analysis of Answer Choices:

- * Option A: The Developers (Correct)
 - * The Developers create, maintain, and update the Sprint Backlog throughout the Sprint.
 - * They have full ownership over their work and the plan required to meet the Sprint Goal.
 - * As self-managing professionals, only the Developers decide how to accomplish their work.
- * Option B: The Scrum Master (Incorrect)
 - * The Scrum Master is a servant leader and coach, not responsible for managing the Sprint Backlog.
 - * They help the Scrum Team understand and follow Scrum practices, but they do not own or control artifacts.
- * Option C: The Product Owner (Incorrect)
 - * The Product Owner manages the Product Backlog, ensuring it is prioritized to maximize value.
 - * However, they do not dictate how work is done in a Sprint or modify the Sprint Backlog.
- * Option D: The Scrum Team (Incorrect)
 - * While the Scrum Team (Developers, Product Owner, and Scrum Master) collaborates, the Sprint Backlog belongs exclusively to the Developers.

Key Scrum Guide Principles Supporting This answer:

- * "The Sprint Backlog is a plan by and for the Developers. It is highly visible, real-time, and should be adapted as needed throughout the Sprint."
- * "Only the Developers can change the Sprint Backlog during a Sprint."

Conclusion:

The Developers are fully responsible for the Sprint Backlog. They create, modify, and own the plan to meet the Sprint Goal, ensuring agility and self-management.

NEW QUESTION # 16

When determining the ordering of an item on the Product Backlog, what are some things a Product Owner should consider? (choose the best four answers)

- **A. Alignment with organizational strategy and goals.**
- **B. Importance to users or customers.**
- C. The techniques the Developers will use to implement the item.
- **D. Risk. For example; business risk, market risk, or technology risk.**
- **E. Alignment with other Product Backlog items.**

Answer: A,B,D,E

Explanation:

Let's analyze each option to determine the best considerations for a Product Owner when ordering the Product Backlog, referencing PSPO II competencies:

- * A. Alignment with organizational strategy and goals.

- * Verification: This is a correct answer.

- * Explanation and References:

- * Professional Scrum Competency: Managing Products with Agility - Business Strategy

- * The Product Backlog should reflect the overall business strategy and contribute to achieving organizational goals.

- * Professional Scrum Competency: Managing Products with Agility - Product Vision

- * The Product Vision is guided by the organizational strategy. The Product Backlog ordering should help realize that vision.

- * Additional Explanation: A Product Owner must ensure the product is strategically aligned, maximizing the return on investment for the organization.

- * B. The techniques the Developers will use to implement the item.

- * Verification: This is incorrect.

- * Explanation and References:

- * Professional Scrum Competency: Understanding and Applying the Scrum

- Framework - Applying the Scrum Framework - Self-Managing Teams

- * The Developers are responsible for determining how they will implement Product Backlog items. The Product Owner focuses on the what and why.

- * Additional Explanation: The Product Owner should trust the Developers' expertise in technical implementation. While high-level technical feasibility might be a consideration, the specific techniques used are within the Developers' domain.

- * C. Risk. For example; business risk, market risk, or technology risk.

- * Verification: This is a correct answer.

- * Explanation and References:

- * Professional Scrum Competency: Managing Products with Agility - Evidence-Based Management

- * Identifying and mitigating risks is crucial for maximizing product value. Addressing high-risk items early can prevent significant problems later.

- * Professional Scrum Competency: Managing Products with Agility - Business Strategy

- * Understanding and mitigating business and market risks is essential for strategic product development.

- * Additional Explanation: Addressing high-risk items early (when appropriate) allows for early learning and adaptation, reducing overall project risk.

- * D. Alignment with other Product Backlog items.

- * Verification: This is a correct answer.

- * Explanation and References:

- * Professional Scrum Competency: Managing Products with Agility - Forecasting & Release Planning

- * Considering dependencies and relationships between Product Backlog items is essential for effective release planning.

- * Professional Scrum Competency: Managing Products with Agility - Product Backlog Management

- * The Product Backlog should be ordered in a way that considers dependencies and logical groupings of items to deliver coherent functionality.

- * Additional Explanation: Grouping related items or addressing dependencies early can improve development efficiency and create more valuable increments.

- * E. Importance to users or customers.

- * Verification: This is a correct answer.

- * Explanation and References:

- * Professional Scrum Competency: Managing Products with Agility - Stakeholders & Customers

- * Understanding and prioritizing based on user and customer needs is fundamental to delivering a valuable product.

- * Professional Scrum Competency: Managing Products with Agility - Product Value

- * Delivering value to users and customers is the ultimate goal, and the Product Backlog ordering should reflect this.

- * Additional Explanation: Focusing on user and customer value helps ensure that the most important features are delivered first, maximizing user satisfaction and business impact.

In conclusion, the four best considerations for ordering the Product Backlog are: alignment with organizational strategy and goals, risk, alignment with other Product Backlog items, and importance to users or customers. These factors help the Product Owner maximize product value, manage risks, and ensure the product aligns with business objectives and user needs, in accordance with the PSPO II competencies.

NEW QUESTION # 17

The Developers inform the Product Owner during the Sprint that they are not likely to complete everything they forecasted. What would you expect a Product Owner to do?

(choose the best answer)

- A. Change the Sprint Goal to match what the Developers can deliver.
- B. Skip Product Backlog refinement activities.
- C. Inform management that more resources are needed.
- **D. Reduce the scope of the Sprint, if possible, to still meet the Sprint Goal.**
- E. End the Sprint, since the goal cannot be achieved.

Answer: D

Explanation:

According to the Professional Scrum Product Owner II certification guide¹, the Product Owner is accountable for maximizing the value of the product resulting from the work of the Scrum Team. This means that the Product Owner should collaborate with the Developers and the Scrum Master to find the best way to deliver value in the current Sprint, even if the initial forecast is not met. The Product Owner should not change or abandon the Sprint Goal, as it is a commitment made by the Scrum Team during Sprint Planning. The Product Owner should also not skip Product Backlog refinement activities, as they are essential for preparing the Product Backlog for future Sprints. The Product Owner should not end the Sprint prematurely, as it may cause more disruption and waste than delivering a potentially releasable Increment. The Product Owner should not inform management that more resources are needed, as it may imply that the Scrum Team is not self-organizing and cross-functional. The Product Owner should respect the Developers' autonomy and professionalism and support them in finding the best solution to the problem. Therefore, the best answer is to reduce the scope of the Sprint, if possible, to still meet the Sprint Goal. This means that the Product Owner and the Developers should negotiate the scope of the Sprint Backlog within the Sprint, removing or adding Product Backlog items that are aligned with the Sprint Goal and the value delivery. References: 1: Professional Scrum Product Owner II Certification | Scrum.org

NEW QUESTION # 18

Management has asked you for advice on which product to fund. Each product is focusing on different markets. Given the following information: -Product A is the main driver of both revenue and profit for your company. -Product A has very happy customers (high Current Value) and low Unrealized Value. - Product B is relatively new. -Product B has low Current Value and high Unrealized Value. Both Product Owners of the two products are requesting significant additional funding to improve their products.

What funding advice would you give management? (choose the best answer)

- A. Invest funding in Product A because your company's success depends on its continued success
- **B. Invest funding in Product B because it has more future potential for the company.**
- C. Split funding equally between both products
- D. Split funding proportionally based on product revenues.

Answer: B

NEW QUESTION # 19

Your product's nearest competitor has lower market share, but has higher customer satisfaction, though they lack some key features of your product. You are losing market share to them as customers discover them. They release 3 times faster than you, which is helping them to win customers. What should you do first in response?

(choose the best answer)

- **A. Improve your time-to-market and rate of innovation to improve your responsiveness.**
- B. Add features to your next release that you think will retain and win customers.
- C. Lower your product's price to make it more attractive to new and existing customers.
- D. Find new markets for your product that your competitor is not yet in.

Answer: A

Explanation:

Verified answer: C

Very Very Short According to the PSPO II guidelines, the focus should be on improving time-to-market and rate of innovation to enhance responsiveness ©. This aligns with the principles of agility and Scrum, which emphasize the importance of delivering value quickly and responding to market changes¹²³. By improving these areas, you can better meet customer needs and compete more effectively in the market.

NEW QUESTION # 20

The Scrum PSPO-II certification exam is a crucial part of career development in the tech sector. Cracking the Professional Scrum Product Owner II (PSPO-II) exam strengthens your chances of landing high-paying jobs and promotions. Yet, preparing for the PSPO-II Exam can be challenging, and many working applicants struggle to find PSPO-II practice test questions they require to be successful in their pursuit.

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