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IIA-CIA-Part3 (Business Knowledge for Internal Auditing) Exam is a globally recognized certification exam designed to assess an individual's knowledge of business acumen and its role in internal auditing. IIA-CIA-Part3 Exam is offered by the Institute of Internal Auditors (IIA), which is the leading professional association of internal auditors worldwide. Passing IIA-CIA-Part3 exam is a critical

step for individuals who want to become Certified Internal Auditors (CIA).

IIA-CIA-Part3 exam is a challenging exam that requires a significant amount of preparation. Candidates are encouraged to review the exam content outline and study materials provided by the IIA. They should also consider taking review courses or working with a study group. Successful candidates will receive the CIA certification, which is a globally recognized professional designation for internal auditors.

IIA Business Knowledge for Internal Auditing Sample Questions (Q407-Q412):

NEW QUESTION # 407
Which of the following statements about slack time and milestones are true?
1.Slack time represents the amount of time a task may be delayed without delaying the entire project.
2.A milestone is a moment in time that marks the completion of the project's major deliverables.
3.Slack time allows the project manager to move resources from one task to another to ensure that the project is finished on time.
4.A
milestone requires resource allocation and needs time to be completed.

- A. 1, 2, and 3 only
- B. 2 and 3 only
- C. 1, 2, 3, and 4
- D. 1 and 4 only

Answer: A

NEW QUESTION # 408
Which of the following network types should an organization choose if it wants to allow access only to its own personnel?

- A. A local area network.
- B. An intranet
- C. The internet
- D. An extranet

Answer: A

NEW QUESTION # 409
Which of the following would an organization execute to effectively mitigate and manage risks created by a crisis or event?

- A. Alternative and reactive measures.
- B. Only preventive measures.
- C. Preventive and alternative measures.
- D. Preventive and reactive measures.

Answer: D

Explanation:
To effectively mitigate and manage risks during a crisis, organizations must implement a combination of preventive and reactive measures:
* Preventive measures: These are proactive steps taken before a crisis to reduce the likelihood of occurrence (e.g., risk assessments, internal controls, security protocols).
* Reactive measures: These are actions taken after a crisis occurs to minimize damage, restore operations, and recover from the event (e.g., business continuity plans, incident response strategies).
* (A) Incorrect - Only preventive measures.
* While prevention is essential, not all crises can be avoided. Organizations also need response mechanisms.
* (B) Incorrect - Alternative and reactive measures.
* Alternative measures (e.g., backup systems) are part of risk management, but without prevention, risks may escalate.
* (C) Incorrect - Preventive and alternative measures.
* Alternative measures (e.g., backup resources) help maintain operations but do not directly address crisis response.
* (D) Correct - Preventive and reactive measures.

* Best practice in risk management includes both preventing crises and responding effectively when they occur.
* IIA's Global Internal Audit Standards - Crisis Management and Business Resilience
* Emphasizes the need for both prevention and response strategies.
* COSO's ERM Framework - Risk Management in Crisis Situations
* Recommends a combination of risk avoidance, mitigation, and crisis response.
* ISO 22301 - Business Continuity Management
* Highlights the importance of preventive controls and reactive response planning.
Analysis of Answer Choices:IIA References and Internal Auditing Standards:

NEW QUESTION # 410
What is the primary risk associated with an organization adopting a decentralized structure?

- A. Greater costs of control function.
- B. Inconsistency in decision making.
- C. Lack of resilience.
- D. Inability to adapt.

Answer: B

Explanation:
A decentralized structure distributes decision-making authority across different business units, divisions, or geographical locations. While decentralization provides flexibility and autonomy, the primary risk is inconsistency in decision-making, as different units may develop their own policies, processes, and priorities that are not aligned with the organization's strategic goals.
* (A) Inability to adapt.
* Incorrect. Decentralization typically enhances adaptability, as individual units can quickly respond to local market conditions, customer needs, and emerging risks without waiting for corporate approval.
* (B) Greater costs of control function.
* Partially correct but not the primary risk. While decentralization may increase oversight costs (e.g., more auditors and compliance personnel), the primary issue is lack of uniform decision- making rather than costs alone.
* (C) Inconsistency in decision making. #
* Correct. When decision-making authority is spread across various units, inconsistencies arise in areas such as risk management, compliance, operational procedures, and resource allocation
. This can lead to conflicts, inefficiencies, and misalignment with corporate strategy.
* IIA Standard 2120 - Risk Management emphasizes the need for consistent risk oversight in all business units.
* IIA GTAG "Auditing the Control Environment" warns that inconsistent policies weaken internal controls and governance.
* (D) Lack of resilience.
* Incorrect. A decentralized structure often improves resilience because decision-making is spread out, reducing dependency on a central authority. This allows units to function independently if one area experiences disruption.
* IIA Standard 2120 - Risk Management
* IIA GTAG - "Auditing the Control Environment"
* COSO Framework - Internal Control Principles
Analysis of Answer Choices:IIA References:Thus, the correct answer is C, as decentralization introduces decision-making inconsistencies, affecting governance and strategic alignment.

NEW QUESTION # 411
The chart displays the:

- A. Median of each computer complaint.
- B. Absolute frequency of each computer complaint.
- C. F elative frequency of each computer complaint.
- D. Arithmetic mean of each computer complaint.

Answer: B

Explanation:
This Pareto diagram depicts the frequencies of complaints in absolute terms. It displays the actual number of each type of complaint.
The chart does not display arithmetic means, relative frequencies, or medians of each type of complaint.

NEW QUESTION # 412

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