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IIBA Certification of Capability in Business Analysis (CCBA) Sample Questions (Q410-Q415):

NEW QUESTION # 410
A business analyst (BA) is defining a stakeholder approval approach for the requirement deliverables. The project involves implementing new government regulatory requirements with significant risk to the organization in case of non-compliance. According to the BABOK ® GUIDE, what will the BA need to do?

- A. Use an informal approval process to speed up delivery
- B. Use a rigorous approval process of detailed specifications
- C. Ensure high level user stories are completed and accepted
- D. Ensure the document is completed and signed off

Answer: B

Explanation:
Explanation
The scenario describes a project that involves implementing new government regulatory requirements with significant risk to the organization in case of non-compliance. This implies that the project has high complexity, uncertainty, and stakeholder expectations. Therefore, the BA will need to use a rigorous approval process of detailed specifications to ensure that the requirement deliverables are accurate, complete, and compliant with the regulations. A rigorous approval process involves formal reviews, validations, and sign-offs of the requirement deliverables by the relevant stakeholders, using predefined criteria and standards.
References: The answer and explanation are consistent with the CCBA® Handbook and the IIBA® website, which provide the details and best practices for the requirements life cycle management knowledge area, including the task of approve requirements12. The CCBA® resources also describe the factors and techniques that influence the stakeholder approval approach, such as the project complexity, risk, and regulations1

NEW QUESTION # 411
If you're a business analyst and using an event-based elicitation task, such as a requirements workshop, what can be considered as essential to establish with the participants?

- A. Purpose of the workshop
- B. Cost management
- C. Deadlines
- D. Ground rules

Answer: D

Explanation:
Explanation
Of all the choices presented, a ground rule is the best option. Ground rules create the framework and boundary for the event.
Answer D is incorrect. The purpose of the workshop is already evident, i.e., to elicit requirements.
Answer B is incorrect. Deadlines are a major concern of the event, but may be part of the scope requirements.
Answer A is incorrect. Cost management isn't a valid answer for the requirements workshop.

NEW QUESTION # 412
You are the business analyst for your organization and management has asked you to select a model for your solution. Management wants you to describe the people within and without of your organization who will interact with the solution. What type of model has management asked you to create?

- A. Events
- B. Process
- C. Concept and relationship
- D. User classes, profiles, and roles

Answer: D

Explanation:
Explanation/Reference:
The user classes, profiles, and roles model helps organize the participants by their interaction, categories, and usage of the solution.
B is incorrect. The concept and relationship model is a tempting choice, but this model can also
show things, not just people.
A is incorrect. Events models are tied to requests, actions, and responses, not just people.
C is incorrect. Process models show repeatable actions to bring about a specific result.

NEW QUESTION # 413
According to 'A Guide to the Business Analysis Body of Knowledge', when should the business analyst and an organization actually start requirements allocation?

- A. After approval of the requirements
- B. As soon as a budget has been created
- C. As soon as the solution approach is determined
- D. After the project charter

Answer: C

Explanation:
Explanation
According to the BABOK® Guide, requirements allocation is "the process of assigning stakeholder and solution requirements to solution components in order to provide a common understanding of the scope and value of each component" (p. 36). The business analyst and the organization should start requirements allocation as soon as the solution approach is determined, which is the output of the Define Future State task in the Strategy Analysis knowledge area. The solution approach defines the "overall direction for how the organization will achieve the desired future state" (p. 30). By allocating requirements to solution components based on the solution approach, the business analyst and the organization can ensure that the requirements are aligned with the business objectives and deliver value to stakeholders. References:
CCBA® Handbook, p. 11
BABOK® Guide, p. 30, 36

NEW QUESTION # 414
You are the business analyst for your organization and you're preparing to elicit requirements from the stakeholders. You've gathered several inputs to help with the elicitation process. Which input(s) will be used to ensure that you understand the type of information that should be elicited from the stakeholders?

- A. Business need
- B. Risk assessment
- C. Roles and responsibility
- D. Stakeholder list

Answer: A

Explanation:
The business need and the solution scope are the two inputs which help the business analyst understand what should be elicited from the stakeholders.
Answer A is incorrect. Stakeholder list, roles, and responsibilities help the business analyst understand from whom the requirements should be elicited.
Answer D is incorrect. Stakeholder list, roles, and responsibilities help the business analyst understand from whom the requirements should be elicited.
Answer B is incorrect. Risk assessment is a review of the risks in the project and isn't an input to elicitation business analyst tasks.

NEW QUESTION # 415
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