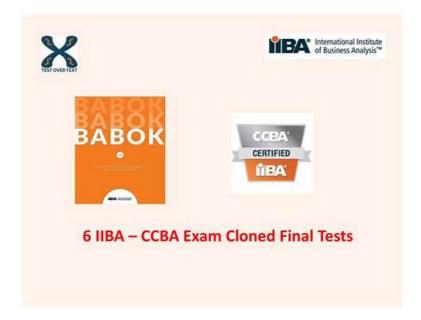
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#### What is the duration of the IIBA CCBA Exam

- Language: EnglishPassing Score: 70%
- Format: Multiple choices, multiple answers
- Length of Examination: 3 Hours
- Number of Questions: 130

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# Free PDF 2025 IIBA CCBA: Updated Certification of Capability in Business Analysis (CCBA) Test Guide

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## IIBA Certification of Capability in Business Analysis (CCBA) Sample Questions (Q209-Q214):

#### **NEW QUESTION # 209**

You are the business analyst for your organization. You've believed that your solution can actually be purchased from outside vendor rather than trying to create the solution internally. You decide to ask the vendor to provide a fee for their services based on the statement of work. What document will you give the vendor along with the statement of work?

A. Contract terms

- B. Request for proposal
- · C. Purchase order
- D. Request for quote

#### Answer: D

#### Explanation:

When an organization wants just the cost of the service or product, request for quote is used. Quotes, provided by vendors to buyers, don't present any ideas or direction, but provide just the cost of the solution.

Answer C is incorrect. Request for proposal asks the vendor to provide detail on a proposed solution and the cost of the solution.

Answer D is incorrect. Purchase order tells the vendor that your organization will be purchasing the goods or services.

Answer B is incorrect. Contract terms aren't feasible, as the business analyst doesn't know how much the solution will cost. Contract terms come later in the procurement process.

#### **NEW QUESTION #210**

A new contract requires a thorough level of documentation to be developed and maintained with planned phases of reviews and authorized sign offs. Which approach fits this contract?

- A. Waterfall
- B. Iterative
- C. Agile
- D. Scrum

#### Answer: A

#### Explanation:

According to the BABOK Guide, a waterfall approach is a sequential project life cycle that consists of distinct phases, such as initiation, planning, analysis, design, construction, testing, implementation, and maintenance. Each phase has a defined set of activities, deliverables, and exit criteria that must be completed before moving to the next phase. A waterfall approach is suitable for projects that have a clear and stable scope, well-defined requirements, and minimal changes or uncertainty. In this scenario, a new contract requires a thorough level of documentation to be developed and maintained with planned phases of reviews and authorized sign offs. This implies that the project has a high degree of formality, control, and documentation, which fits the characteristics of a waterfall approach. Reference:

[BABOK Guide], section 2.5: Plan Business Analysis Approach CCBA Exam Questions & Answers with Explanations, question 418

#### **NEW QUESTION #211**

The business analyst (BA) recommended a new application be rolled out in phases. After reviewing alternatives, the project sponsor agreed. What does the BA expect to achieve by this approach?

- A. Maximize benefits
- B. Increase stakeholder engagement
- C. Increase process validation
- D. Maximize allocation

#### Answer: B

#### **NEW QUESTION #212**

As a business analyst, you'll need to communicate with the stakeholders of the solution you propose. Why is it important for the business analyst to review the stakeholder concerns as part of the assessment of the organization for the readiness of the solution?

- A. To address potential problems or issues
- B. To gain confidence and synergy among the stakeholders
- C. To confirm stakeholder prioritization
- D. To confirm the stakeholders' commitment of the solution

#### Answer: A

#### Explanation:

#### Explanation

According to the BABOK® Guide, reviewing stakeholder concerns is a technique that involves identifying and analyzing the issues, expectations, and interests of the stakeholders that may affect the acceptance or implementation of the solution. The purpose of reviewing stakeholder concerns is to address potential problems or issues that may arise during the solution delivery or operation, and to develop strategies to mitigate or resolve them1. References: 1: BABOK® Guide, version 3, section 10.29, page 341.

#### **NEW OUESTION #213**

A project team member is confused about why a small change requires the team to look at the different enterprise-level business objectives when a desired state can be achieved easily without this analysis. What can the business analyst (BA) do to help the team member understand?

- A. Impact analysis helps gain critical thinking to achieve the desired solution.
- B. Detailed assessments might result in future success of other projects.
- C. Proper analysis from different aspects is required to select the first solution.
- D. When funding is available for extra analysis, the project team needs to use it.

#### Answer: A

#### Explanation:

Comprehensive and Detailed TheBA should explain that impact analysis helps develop a more thoughtful, well-rounded approach to achieving the desired solution.

BABOK Guide (Chapter 5.5 - Assess Requirements Changes) states that impact analysis helps stakeholders consider the broader implications of changes to ensure alignment with enterprise goals.

Using funding for extra analysis (Option A)does not justify why impact analysis is needed.

Selecting the first solution (Option C)does not explain why broader analysis is required.

Future project success (Option D)is a benefit but does not directly justify impact analysis for the current change.

#### **NEW QUESTION #214**

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