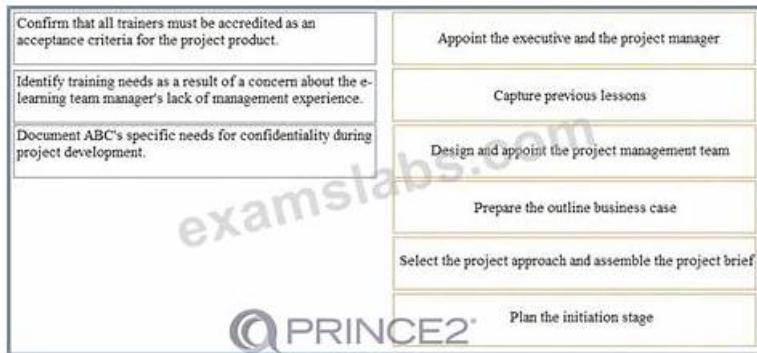# In-depth of Questions PRINCE2 Best P3O-Foundation Practice

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PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q69-Q74):

NEW QUESTION # 69
Which of the following describe the governance responsibilities of a P3O model?
1. Provides the governance and control backbone for an organization's change initiatives
2. Provides a single source for all data relating to the organization's change initiatives
3. Implements rules for decision-making relating to programmes and projects
4. Makes decisions on behalf of the main board

- A. 2,3,4
- B. 1,3,4
- C. 1,2,4
- D. 1,2,3

Answer: D

Explanation:
The P3O Foundation (2013) manual outlines that a P3O's governance responsibilities include providing the backbone for change initiatives, a single data source, and decision-making rules. Section 2.1.2 states, "The P3O model provides the governance and control backbone, a single source of data, and implements rules for decision-making to support portfolios, programmes, and

projects." However, it does not make decisions on behalf of the main board (4), which remains a senior management function. The 2013 edition emphasizes P3O's supportive governance role, ensuring alignment and consistency without usurping authority. Options B, C, and D include the incorrect fourth element, making A the accurate choice. This framework enhances organizational change management.
Reference: P3O Foundation (2013) manual, Section 2.1.2, AXELOS.

NEW QUESTION # 70

Which of the following statements about the return of internal resources to an operational role when closing a temporary Programme Office are true?
1. Feedback to the line manager should be given on performance
2. Staff members will be reluctant to return if they are to lose status

- A. Only 1 is true
- B. Neither 1 or 2 is true
- C. Only 2 is true
- D. Both 1 and 2 are true

Answer: D

Explanation:
The P3O Foundation (2013) manual confirms both statements are true regarding resource return from a temporary Programme Office. Section 4.4.4 states, "Feedback on performance should be provided to line managers to support staff development," and "Staff may be reluctant to return if they perceive a loss of status or responsibility." The 2013 edition acknowledges these human resource dynamics, emphasizing the need for performance feedback to aid reintegration and recognizing status loss as a barrier. Options A, B, and D are incorrect as both factors are relevant, ensuring smooth transition and morale management during closure.
Reference: P3O Foundation (2013) manual, Section 4.4.4, AXELOS.

NEW QUESTION # 71

Which is NOT an objective of a programme?

- A. Align to strategic objectives
- B. Coordinate related projects and activities
- C. Deliver outcomes and benefits
- D. Deliver business products according to a Business Case

Answer: D

Explanation:
The P3O Foundation (2013) manual states that delivering business products according to a Business Case is not a programme objective. Section 2.1.1 notes, "Programme objectives include coordinating related projects and activities, delivering outcomes and benefits, and aligning with strategic objectives," while product delivery is a project-level task. This distinguishes programmes (A, C, D) from projects (B). The 2013 edition clarifies that programmes focus on outcomes, not specific deliverables, aligning with P3O's strategic oversight. This ensures clarity in role definitions within the change hierarchy.
Reference: P3O Foundation (2013) manual, Section 2.1.1, AXELOS.

NEW QUESTION # 72

Which is needed when getting the investment for a P3O?

- A. Provision of secretariat services
- B. Defined portfolio of change
- C. Independence of assurance services
- D. Recognition of the need for change

Answer: D

Explanation:
The P3O Foundation (2013) manual indicates that recognition of the need for change is essential for securing P3O investment. Section 4.2.2 states, "Investment in a P3O requires recognition of the need for change to justify the business case and gain senior

management support." This differs from assurance independence (A), portfolio definition (B), or secretariat services (C), which are operational aspects. The 2013 edition emphasizes this recognition as the foundation for funding approval, ensuring strategic alignment. This drives organizational commitment to the P3O model.
Reference: P3O Foundation (2013) manual, Section 4.2.2, AXELOS.

NEW QUESTION # 73

What is defined as the decision-enabling and support business model for all business change within an organization?

- **A. P3O**
- B. Project
- C. Portfolio
- D. Programme

Answer: A

Explanation:
The P3O is defined as the decision-enabling and support business model for all business change within an organization, per the P3O Foundation (2013) manual. Section 2.1.2 states, "P3O is the decision-enabling and support business model that brings together a set of principles, processes, and techniques to facilitate the management of portfolios, programmes, and projects." This distinguishes it from programmes (A), which coordinate projects, projects (C), which are individual efforts, and portfolios (D), which oversee multiple initiatives. The 2013 edition underscores P3O's overarching role in providing governance and support structures, ensuring strategic alignment across all change activities. This framework is essential for effective decision-making and resource management.
Reference: P3O Foundation (2013) manual, Section 2.1.2, AXELOS.

NEW QUESTION # 74

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