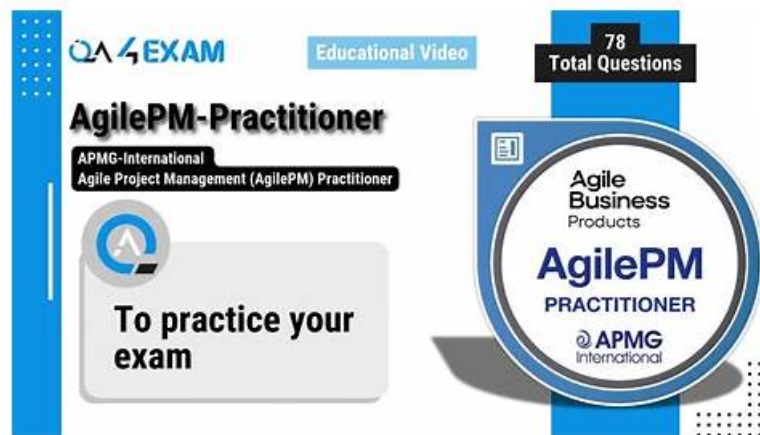


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APMG-International AgilePM-Practitioner Exam Syllabus Topics:

Topic	Details
Topic 1	Techniques: In this section, the topics covered various techniques that can be utilized including iterative development. Candidates are tested for their know-how of agile techniques and timeboxing.
Topic 2	People and Roles: In this section, the topics covered include various roles involved in an Agile project and how they relate to each other. The topics covered include the responsibilities of the Agile Project Manager, agile teams, and business owners.
Topic 3	Planning and Control: In this section, the exam covers planning and control of the project and vital concepts such as estimation and iterative strategy. It also covers how to utilize MoSCoW prioritization and mitigate any risks.

- Lifecycle and Products: This section of the exam covers topics such as Agile project lifecycle, various stages of the lifecycle, agile products, Vision Documents, and Prototypes.

APMG-International Agile Project Management (AgilePM) Practitioner Exam Sample Questions (Q19-Q24):

NEW QUESTION # 19

Answer the following question about how risks will be reduced on the Hoy Hall Hotel project through successful application of the DSDM Principles.

Column 1 lists a selection of project risks identified on the Hoy Hall Hotel project. Column 2 is a list of the DSDM Principles. For each risk in Column 1, select from Column

2 the DSDM Principle which, if applied appropriately, would MOST help to reduce or mitigate that risk.

Each selection from Column 2 can be used once, more than once or not at all.

#	Column 1	Column 2
1.	The 'Hoy for Hoy Hall' Action Group may cause delay to the project if they are not kept updated on how the finished rooms are going to look.	A. Focus on the business need
2.	Timber Tigers will ensure that the front rooms are finished and approved by the end of Timebox A.	B. Deliver on time
3.	The Architecture Angels IT support team may require more detail up front in order to approve the initial design for the new online reservation system.	C. Collaborate
4.	The morale of the Solution Development Team may be adversely affected if the external web design specialist is not a team player.	D. Never compromise quality
5.	Empowering the Solution Development Team to manage themselves on a day-to-day basis may result in the Project Manager losing sight of what activities are being carried out, by whom and when.	E. Build incrementally from firm foundations
		F. Develop iteratively
		G. Communicate continuously and clearly
		H. Demonstrate control

	A	B	C	D	E	F	G	H
1.	☐	☐	☐	☐	☐	☐	☐	☐
2.	☐	☐	☐	☐	☐	☐	☐	☐
3.	☐	☐	☐	☐	☐	☐	☐	☐
4.	☐	☐	☐	☐	☐	☐	☐	☐
5.	☐	☐	☐	☐	☐	☐	☐	☐

Answer:

Explanation:

	A	B	C	D	E	F	G	H
1.	☐	☐	☐	☐	☐	☐	☒	☐
2.	☐	☐	☐	☐	☒	☐	☐	☐
3.	☒	☐	☐	☐	☐	☐	☐	☐
4.	☐	☐	☒	☐	☐	☐	☐	☐
5.	☐	☐	☐	☐	☐	☐	☐	☒

Explanation:

Here are the DSDM Principles that would most help to reduce or mitigate the listed risks:

- * The 'Hoy for Hoy Hall' Action Group may cause delay to the project if they are not kept updated on how the finished rooms are going to look.
- * G. Communicate continuously and clearly
- * Timber Tigers will ensure that the front rooms are finished and approved by the end of Timebox A.
- * E. Build incrementally from firm foundations
- * The Architecture Angels IT support team may require more detail up front in order to approve the initial design for the new online reservation system.
- * A. Focus on the business need
- * The morale of the Solution Development Team may be adversely affected if the external web design specialist is not a team player.
- * C. Collaborate
- * Empowering the Solution Development Team to manage themselves on a day-to-day basis may result in the Project Manager losing sight of what activities are being carried out, by whom and when.
- * H. Demonstrate control

NEW QUESTION # 20

The Change Manager is looking to develop the change agent network that will support the changes related to the Operational delivery processes workstream.

Which approach is MOST likely to be relevant when deciding on the size of the change network for the Operational delivery processes workstream?

- **A. Select change agents in the Applications and IT Support areas to cover both locations.**
- B. Immediately assign two change agents as the fulfillment of the new contract will focus the change.
- C. Recruit change agents mainly from the IT support staff experiencing the most change.
- D. Involve as many agents as possible from the Selco staff to utilize their experience.

Answer: A

Explanation:

Comprehensive and Detailed Step-by-Step Explanation

The size and scope of a change agent network must be tailored to the needs of the specific workstream it is supporting. In the case of the Operational delivery processes workstream, the focus is on integrating systems and processes across both the UniCo and Selco locations.

1. Why C (Agents Covering Both Applications and IT Support) is Correct

* Broad Coverage: Selecting change agents from both the Applications and IT Support areas ensures that the network addresses the full range of changes required, including technical systems, applications, and IT processes.

* Dual Location Focus: The operational delivery workstream spans both the UniCo and Selco locations.

Having representation from both locations ensures that changes are implemented effectively and address the unique challenges of each site.

* Balance of Expertise: IT Support staff are critical for process-related changes, while Applications staff bring expertise in mobile application development, which aligns with UniCo's strategic goals.

2. Analysis of Incorrect Options

* Option A (Assign Two Agents):

* Assigning only two change agents is overly restrictive and would not provide sufficient coverage for a large-scale integration of operational processes across multiple departments and locations.

* Eliminate.

* Option B (Recruit Mainly IT Support Staff):

* While IT Support staff are experiencing significant changes, focusing solely on this group excludes other important areas, such as Applications, which are critical to UniCo's strategy of integrating mobile applications.

* Eliminate.

* Option D (Involve Only Selco Staff):

* Although Selco staff bring valuable expertise in mobile applications, relying exclusively on them could alienate UniCo staff and hinder buy-in for the change. A balanced network incorporating both UniCo and Selco staff is more effective.

* Eliminate.

3. Practical Implications

* Selecting change agents from both Applications and IT Support ensures that the network is comprehensive and aligned with the goals of the operational delivery processes workstream.

* This approach also promotes collaboration between UniCo and Selco staff, which is essential for successful integration and cultural alignment.

NEW QUESTION # 21

What action should the Project Manager take during the Close-Out of Timebox C?

- A. Initiate the work required to complete the windows to the required standard.
- **B. Carry out final checks to ensure the deliverables of Timebox C meet the expected standards.**
- C. Ensure that lessons are learned so that similar issues do not occur in future Timeboxes.
- D. Remove 'Aspects' from the supplier list for all future projects.

Answer: B

NEW QUESTION # 22

Using the Project Scenario and the additional information provided for this question in the Scenario Booklet, answer the following question about assigning the Agile Project Management team roles within this project.

Lines 1 to 5 in the table below consist of an assertion statement and a reason statement. For each line identify the appropriate option, from options A to E, that applies. Each option can be used once, more than once or not at all.

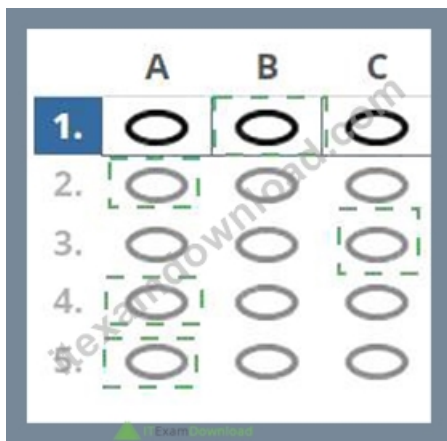
Option	Assertion	Reason	
A	True	True	AND the reason explains the assertion
B	True	True	BUT the reason does not explain the assertion
C	True	False	
D	False	True	
E	False	False	

#	Assertion	Reason	
1.	The Marketing Assistant assigned to the team would be appropriate as the Business Visionary.	BECAUSE The Business Visionary ensures that the solution is capable of delivering the benefits to the business	
2.	The external contractor should be assigned as the DSDM Coach.	BECAUSE A DSDM Coach should be appointed if the team has limited experience in the approach	
3.	Developer Two should NOT be assigned as both the Solution Developer and Business Analyst	BECAUSE The Solution Developer and Business Analyst roles must be kept separate	
4.	The Sales Manager would be appropriate as the Business Ambassador.	BECAUSE The Business Ambassador ensures that business resources are available as needed.	
5.	The Finance Director should be assigned as the Business Sponsor.	BECAUSE The Business Sponsor ensures that funds are made available	

	A	B	C
1.	☐	☐	☐
2.	☐	☐	☐
3.	☐	☐	☐
4.	☐	☐	☐
5.	☐	☐	☐

Answer:

Explanation:



Explanation:

The activities from Column 1 should be performed in the following steps from Column 2, according to the iterative development process:

* Create the data entry screen for entering coffee bar details needed for a quotation. Selection: B.

Action Explanation: Creating the data entry screen is part of the 'Action' step in iterative development, where the actual product or a part of it is being constructed.

* Enter numbers into a text-only field to see how the web page behaves. Selection: A. Thought Explanation: Testing how the web page behaves by entering data is part of the 'Thought' step, which includes reviewing and evaluating the work done, testing, and reflecting on the outcomes.

* Discuss the requirements of the new coffee bar insurance web page and agree which data fields are important. Selection: C.

Conversation Explanation: Discussing and agreeing on the requirements is part of the 'Conversation' step, which involves interactions between team members and stakeholders to understand and define what needs to be built.

NEW QUESTION # 23

The Head Landscape Gardener liaised with several key stakeholders before changing the direction of the pathway around the grounds to ensure all of the new features in the gardens could be enjoyed.

Which Agile principle MOST influences this course of action?

- A. Focus on the business need.
- **B. Collaborate.**
- C. Deliver on time.
- D. Never compromise quality.

Answer: B

NEW QUESTION # 24

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