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CIPS L6M9 Exam Syllabus Topics:

Topic	Details
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Topic 1	<ul style="list-style-type: none"> Assess the strategic value of resource planning and control: This part targets Resource Planners, focusing on evaluating strategic resource planning concepts such as forecasting, scheduling, monitoring, and controlling resources effectively within the operational framework.
Topic 2	<ul style="list-style-type: none"> Understand and apply leadership skills and behaviors appropriate for strategically improving the procurement and supply chain function: This section of the exam measures the skills of Supply Chain Managers and covers understanding leadership behaviors that enhance procurement processes. It assesses how to strategically improve supply chain functions, focusing on a key skill like "Strategic Decision Making".
Topic 3	<ul style="list-style-type: none"> Understand operations strategy and its contribution to overall business success: Targeting Operations Directors, this section evaluates understanding of operations strategy's impact on organizations, including aligning with business goals, market requirements, and resource management.

>> Interactive L6M9 Practice Exam <<

CIPS Interactive L6M9 Practice Exam: Supply Network Design - Real4test Excellent Website

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CIPS Supply Network Design Sample Questions (Q40-Q45):

NEW QUESTION # 40

Maxi Ltd is a medium-sized manufacturing organisation in the automotive industry that creates engines for cars. It has traditionally worked well with its suppliers, with strong relationships and regular meetings. There are currently around 15 suppliers who provide parts to Maxi Ltd.

Due to changing customer demands, Maxi Ltd will, from next month, modify the manufacturing of some of its products. Product X is being made more environmentally friendly, with output of CO2 being reduced by 32%. The product will take longer to produce, but there will be no additional cost to customers for this.

Maxi Ltd are considering outsourcing the manufacturing of Product Y as it is not a product which is routinely ordered by customers. This will allow Maxi Ltd to focus on other products which generate higher revenues for the company. The concern within the Board of Directors is that if demand increases for this product, an outsourced company may not be able to cope with higher numbers of orders.

Product Z is an extremely popular item and oftentimes Maxi Ltd does not have the capacity to fulfil all orders. Consideration has been given to increasing the size of the factory, but this has been discarded as risky as demand is not guaranteed. The product has been available on the marketplace for a short amount of time and sales are continuing to increase, but the company believes this will soon plateau. To deal with current demand, the marketing team is working on campaigns to invite customers to make orders for this product at certain times of the year when product X is not being created in the factory.

This means resources can be reallocated to the creation of product Z.

What type of supply chain does Maxi Ltd currently have?

- A. Symmetric
- B. Asymmetrical
- C. Centralised
- D. Bureaucratic

Answer: A

Explanation:

Maxi Ltd has strong relationships with its suppliers and holds regular meetings, indicating asymmetric supply chain. In a symmetric supply chain, both buyers and suppliers collaborate effectively and share a balanced relationship. (LO 1.1)

NEW QUESTION # 41

Which of the following is considered a primary activity in the Value Chain?

- A. Marketing and sales
- B. Procurement
- C. HR
- D. Technology development

Answer: A

Explanation:

* Marketing and Sales is a primary activity in Porter's Value Chain, directly contributing to delivering value to customers.

* Procurement (A), HR (B), and Technology Development (C) are support activities.

(LO 1.2, See p.29)

NEW QUESTION # 42

Which of the following are disadvantages of the small-capacity strategy in capacity planning? Select ALL that apply.

- A. Higher production costs
- B. Less responsive to changes in market demands
- C. Unable to personalise requirements from customers
- D. Weaker ability to compete on price

Answer: A,D

Explanation:

The small-capacity strategy means a company deliberately produces below optimal capacity. This provides agility and flexibility to respond to market changes and allows for customer personalisation. However, the disadvantages include:

* Higher production costs (lack of economies of scale)

* Weaker ability to compete on price (since larger-capacity businesses have lower production costs) Options C and D are disadvantages of large-capacity strategy, not small-capacity. (See LO 1.3)

NEW QUESTION # 43

Which of the following can be used to pre-assess the consequences of a network member not meeting the control requirements set by the organisation?

- A. Operations strategy
- B. KPIs
- C. Escalation strategy
- D. Corporate strategy

Answer: C

Explanation:

The key term in this question is "pre-assess." An escalation strategy identifies risks in the supply network and outlines how to manage disruptions before they escalate. It ensures control issues are handled efficiently by escalating them to senior management when necessary. (See p.194)

NEW QUESTION # 44

What would the Boston Consulting Group Matrix help an organisation decide?

- A. The optimum number of suppliers
- B. The break-even point
- C. Which product mix should be invested in
- D. The desirable size of the supply network

Answer: C

Explanation:

