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ISACA COBIT-Design-and-Implementation Exam Syllabus Topics:

Topic	Details
Topic 1	• Key Topics Decision Matrix: IT governance analysts, advisors, and consultants showcase their proficiency in employing a decision matrix as a tool. They exhibit their skill in evaluating and prioritizing key topics, making well-informed choices that ultimately enhance the implementation and ongoing improvement of robust governance systems.
Topic 2	• The Governance System Design Workflow: The exam zeroes in on IT architects, designers, and consultants as the primary audience. This section evaluates their prowess in crafting effective governance systems. These professionals will exhibit their talent for creating streamlined workflow processes, defining clear governance structures, and customizing governance frameworks to perfectly suit the unique needs of their organizations.
Topic 3	• Design Factors for a Governance System: This domain targets IT strategists, enterprise architects, and governance advisors. It assesses their keen ability to identify and dissect critical design factors that hold significant influence over the development and deployment of a thriving governance system. Their expertise ensures the system is tailored to the organization's distinct requirements.
Topic 4	• Implementing & Optimizing I&T Governance Overview: Senior IT leaders, governance directors, and consultants step into the spotlight here. The exam assesses their profound expertise in establishing and refining IT governance practices across the entire enterprise landscape. Their proficiency in ensuring strategic alignment, facilitating sound decision-making, and maximizing value is vital.

Topic 5	• Impact of Design Factors: Management consultants, IT strategists, and governance specialists take center stage as they delve into understanding the far-reaching impact of design factors. They assess how these factors influence the effectiveness of governance systems, processes, and the attainment of strategic objectives. Their insight ensures the optimization of governance practices.
Topic 6	• Governance Implementation Lifecycle: In this section, the focus is on assessing the capabilities of IT governance professionals and senior managers in implementing and managing the complex world of enterprise technology governance. They will showcase their comprehensive understanding of the full lifecycle, encompassing planning, design, execution, monitoring, and enhancement of robust governance systems. Their expertise in aligning these systems with strategic objectives is key.

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ISACA COBIT Design and Implementation Certificate Sample Questions (Q83-Q88):

NEW QUESTION # 83
What group is PRIMARILY responsible for setting the overall direction for IT governance implementation?

- A. Key stakeholders
- B. Enterprise executives
- C. IT management
- D. Business owners

Answer: B

Explanation:
The group primarily responsible for setting the overall direction for IT governance implementation is the enterprise executives. Their role is crucial in aligning IT governance with the strategic goals and vision of the organization.
References in COBIT 2019 Design and Implementation:
* COBIT 2019 Framework: Governance and Management Objectives, EDM01 (Ensure Governance Framework Setting and Maintenance):This objective discusses the responsibilities of enterprise executives in setting the governance framework's direction.
* COBIT 2019 Implementation Guide, Chapter 3:This chapter highlights the role of senior leadership in driving the implementation of IT governance.
Enterprise executives provide the strategic direction and support necessary to ensure that IT governance aligns with the enterprise's overall mission and objectives.

NEW QUESTION # 84
An assessment of the gaps in capability should result in a list of:

- A. Unmitigated residual risks.
- B. Potential improvements.
- C. Performance measures.
- D. Implementation costs.

Answer: B

Explanation:
The COBIT 2019 Design Guide explains:
"The outcome of assessing current capability versus target capability is the identification of capability gaps.
These gaps indicate areas for potential improvement and feed directly into the planning and implementation stages." Hence, the result of such an assessment is a list of potential improvements.
Reference:COBIT 2019 Design Guide, Section 5.2

NEW QUESTION # 85
Which of the following should be involved in resolving conflicting priorities in order to finalize the governance system design?

- A. Change advisory board
- B. IT process owners
- C. Enterprise architects
- D. Management of the IT function

Answer: D

Explanation:
COBIT 2019 Design Guide suggests:
"When prioritizing governance and management objectives, conflicts or inconsistencies may arise. These should be resolved with input from senior management or IT leadership to align with enterprise priorities." Management of the IT function plays a key role in resolving such conflicts, especially at the design finalization stage.
Reference:COBIT 2019 Design Guide, Section 5.4

NEW QUESTION # 86
It is CRITICAL to perform a due diligence review following which type of event?

- A. Shifts in the market or economy
- B. Merger, acquisition, or divestitureC New business strategy or priority
- C. External consultant assessment

Answer: B

Explanation:
It is critical to perform a due diligence review following a merger, acquisition, or divestiture. Such events involve significant changes to the organizational structure, assets, and operations, necessitating thorough review to identify risks, synergies, and compliance issues.
References in COBIT 2019 Design and Implementation:
COBIT 2019 Framework: Governance and Management Objectives, APO12 (Managed Risk):This objective emphasizes the importance of risk management during significant organizational changes, such as mergers and acquisitions.
COBIT 2019 Implementation Guide, Chapter 3:This chapter outlines the need for due diligence in evaluating potential risks and ensuring that governance and management practices are adapted to new organizational contexts.
A due diligence review ensures that all aspects of the merger, acquisition, or divestiture are carefully assessed, mitigating risks and supporting a smooth transition.

NEW QUESTION # 87
In which of the following phases should quick wins be implemented in order to build credibility?

- A. What needs to be done?
- B. Where are we now?
- C. How do we get there?
- D. Where do we want to be?

Answer: C

Explanation:
In the COBIT 2019 implementation lifecycle, quick wins are essential for demonstrating early success and building credibility for the governance initiative. Implementing quick wins provides tangible results that can help secure stakeholder support and buy-in for the

ongoing governance program. The appropriate phase for implementing quick wins is during the phase where the organization outlines and starts to execute the plan for achieving its governance objectives.

Detailed Explanation with References:

* What needs to be done? (Option A):

* This phase involves understanding the governance requirements, identifying gaps, and determining the necessary governance components. While important for planning, this phase is more about identifying needs rather than implementing solutions.

* Where do we want to be? (Option B):

* This phase focuses on defining the target state of the governance system, setting goals, and envisioning the desired outcomes. It is more strategic and future-oriented, outlining what the organization aims to achieve but not yet focusing on implementation.

* How do we get there? (Option C):

* This phase is about developing and executing the implementation plan to reach the desired state. It involves detailing the actions, resources, and timelines required to achieve the governance objectives. Implementing quick wins during this phase is crucial because it helps to demonstrate progress, build momentum, and validate the approach taken. Early successes in this phase can boost confidence and support for the broader governance initiative.

* According to the COBIT 2019 Implementation Guide, achieving and demonstrating quick wins during this phase is critical to maintaining stakeholder engagement and demonstrating the value of the governance improvements.

* Where are we now? (Option D):

* This phase involves assessing the current state of the governance system, identifying existing issues, and understanding the baseline. It is more diagnostic and evaluative, laying the groundwork for planning but not yet focusing on implementation.

Conclusion:The correct answer isC. How do we get there?. Implementing quick wins during this phase helps to build credibility and support for the governance program by showing early, tangible improvements and demonstrating the feasibility and benefits of the proposed governance changes.

References:

* ISACA. COBIT 2019 Implementation Guide: Implementing and Optimizing an Information and Technology Governance Solution. ISACA.

* ISACA. COBIT 2019 Framework: Introduction and Methodology. ISACA.

NEW QUESTION # 88

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