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ISACA COBIT Design and Implementation Certificate Sample Questions (Q106-Q111):

NEW QUESTION # 106

A traditional brick-and-mortar company is planning to fast-track its growth by implementing an information and technology governance system to achieve enterprise goals. Which of the following is the KEY enabler of success in achieving the goals?

- A. Tailoringthe security policy according to the technology deployed
- B. Setting capability levels for key business processes
- C. Conducting stafftraining programs for performing IT-enabled processes
- D. Establishing applicable governance and management objectives

Answer: D

Explanation:
For a traditional brick-and-mortar company planning to fast-track its growth by implementing an information and technology governance system to achieve enterprise goals, establishing applicable governance and management objectives is the key enabler of success.
References in COBIT 2019 Design and Implementation:
* COBIT 2019 Framework: Governance and Management Objectives, EDM01 (Ensure Governance Framework Setting and Maintenance):This objective underscores the importance of defining clear governance and management objectives to guide the implementation and achieve enterprise goals.
* COBIT 2019 Implementation Guide, Chapter 4:This chapter discusses the importance of setting
* relevant and applicable governance and management objectives to align IT governance with business strategy and goals.
By establishing clear governance and management objectives, the company can ensure that its IT governance efforts are aligned with its strategic goals, driving growth and achieving desired outcomes.

NEW QUESTION # 107
Which of the following is a step in the process of refining the scope of the governance system?

- A. Select the stakeholders involved in the governance system design.
- B. Invite key stakeholders to update the scope.
- C. Identify software alternatives to document the scope.
- D. Determine whether or not each design factor is applicable

Answer: D

Explanation:
In the process of refining the scope of the governance system, determining whether or not each design factor is applicable is a critical step. This step ensures that the governance system is tailored to the specific needs and context of the enterprise.
References in COBIT 2019 Design and Implementation:
* COBIT 2019 Design Guide, Chapter 2:This chapter outlines the importance of assessing each design factor's applicability to ensure that the governance system is relevant and effective.
* COBIT 2019 Framework: Introduction and Methodology, Chapter 4:This chapter emphasizes the need to refine the governance system's scope based on the specific design factors relevant to the enterprise.
By determining the applicability of design factors, enterprises can focus on the most pertinent aspects, ensuring a tailored and efficient governance system.

NEW QUESTION # 108
Which of the following is a KEY consideration when determining the initial scope of a governance system?

- A. The role of IT within the enterprise
- B. Compliance requirements faced by the enterprise
- C. The size of the enterprise
- D. Current l&T-related issues of the enterprise

Answer: D

Explanation:
When determining the initial scope of a governance system, one of the key considerations is thecurrent I& T-related issues of the enterprise. Understanding and addressing these issues ensures that the governance system is relevant and focused on the areas that need the most attention and improvement. This approach aligns with the practical and contextual nature of COBIT 2019, which emphasizes tailoring governance solutions to the specific needs and circumstances of the enterprise.

Detailed Explanation with References:
* Current I&T-Related Issues (Option D):
* COBIT 2019 stresses the importance of understanding the specific issues and challenges an enterprise is facing in its current I&T environment. These issues could include inefficiencies, security vulnerabilities, compliance gaps, misalignment with business objectives, or any other problems impacting the performance and value delivery of IT.
* Addressing these issues directly in the initial scope ensures that the governance system can provide immediate value by targeting the most critical areas. This focus helps in demonstrating early successes and building credibility for the governance initiative.
* According to the COBIT 2019 Implementation Guide, understanding current issues allows the organization to prioritize actions that will have the most significant impact on improving governance and management practices.
* Compliance Requirements (Option A):
* Compliance requirements are essential and need to be considered when designing a governance system, but they are part of a broader context rather than the key initial driver. They ensure that the governance system meets regulatory and legal standards but do not necessarily prioritize the most urgent internal issues.
* Size of the Enterprise (Option B):
* The size of the enterprise influences the complexity and scalability of the governance system but is not a primary consideration for the initial scope. The focus should be on specific needs and issues rather than just the size.
* Role of IT within the Enterprise (Option C):
* The strategic role of IT is crucial for determining the overall governance approach, but it is more about aligning IT with business goals rather than pinpointing specific initial issues to address. It informs the design but does not drive the immediate focus of the initial scope.
Conclusion:The correct answer isD. Current I&T-related issues of the enterprise. Focusing on these issues ensures that the governance system addresses the most pressing needs and delivers tangible improvements, which is a fundamental principle in the COBIT 2019 framework.
References:
* ISACA. COBIT 2019 Implementation Guide: Implementing and Optimizing an Information and Technology Governance Solution. ISACA.
* ISACA. COBIT 2019 Framework: Introduction and Methodology. ISACA.

NEW QUESTION # 109
Which of the following should be a KEY consideration for an enterprise when refining the scope of the governance system in the third stage of the Governance System Design Workflow?

- A. The risk profile
- B. Enterprise strategy
- C. Compliance requirements
- D. Current l&T-related risks

Answer: B

Explanation:
In the third stage of the Governance System Design Workflow, refining the scope of the governance system involves aligning it closely with the overall strategic direction and objectives of the enterprise. COBIT 2019 emphasizes that the governance system should support the enterprise's strategy to ensure that I&T-related activities contribute effectively to achieving business goals.
Key considerations for refining the scope include:
* Enterprise Strategy (Option A): The primary consideration is ensuring that the governance system aligns with and supports the enterprise strategy. This involves understanding the strategic objectives,
* goals, and priorities of the organization and ensuring that the governance system is designed to help achieve these strategic aims. This alignment ensures that IT governance is not just a compliance exercise but a strategic enabler for business success.
* Current I&T-Related Risks (Option B): While important, this factor is more about addressing immediate operational concerns and is typically considered earlier in the process to identify and mitigate significant risks.
* The Risk Profile (Option C): Understanding the overall risk profile and risk appetite of the enterprise is crucial for shaping the governance system but is not the primary focus in the third stage. This aspect is usually addressed in earlier stages to ensure that the governance framework adequately covers risk management.
* Compliance Requirements (Option D): Ensuring compliance is always a critical consideration, but like risk management, it is typically addressed earlier in the designprocess. Compliance requirements should be integrated into the governance framework but are not the key driver at the refining stage.
Thus, the correct answer isA. Enterprise strategy. By focusing on the enterprise strategy during the third stage of the Governance System Design Workflow, the governance system can be refined to support strategic initiatives, thereby ensuring that IT governance contributes directly to achieving business goals.
References:

* ISACA. COBIT 2019 Design Guide: Designing an Information and Technology Governance Solution.
ISACA.
* ISACA. COBIT 2019 Framework: Introduction and Methodology. ISACA.

NEW QUESTION # 110
Which of the following should be involved in resolving conflicting priorities in order to finalize the governance system design?

- A. Enterprise architects
- B. Change advisory board
- C. Management of the IT function
- D. IT process owners

Answer: C

Explanation:
COBIT 2019 Design Guide suggests:
"When prioritizing governance and management objectives, conflicts or inconsistencies may arise. These should be resolved with input from senior management or IT leadership to align with enterprise priorities." Management of the IT function plays a key role in resolving such conflicts, especially at the design finalization stage.
Reference:COBIT 2019 Design Guide, Section 5.4

NEW QUESTION # 111
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