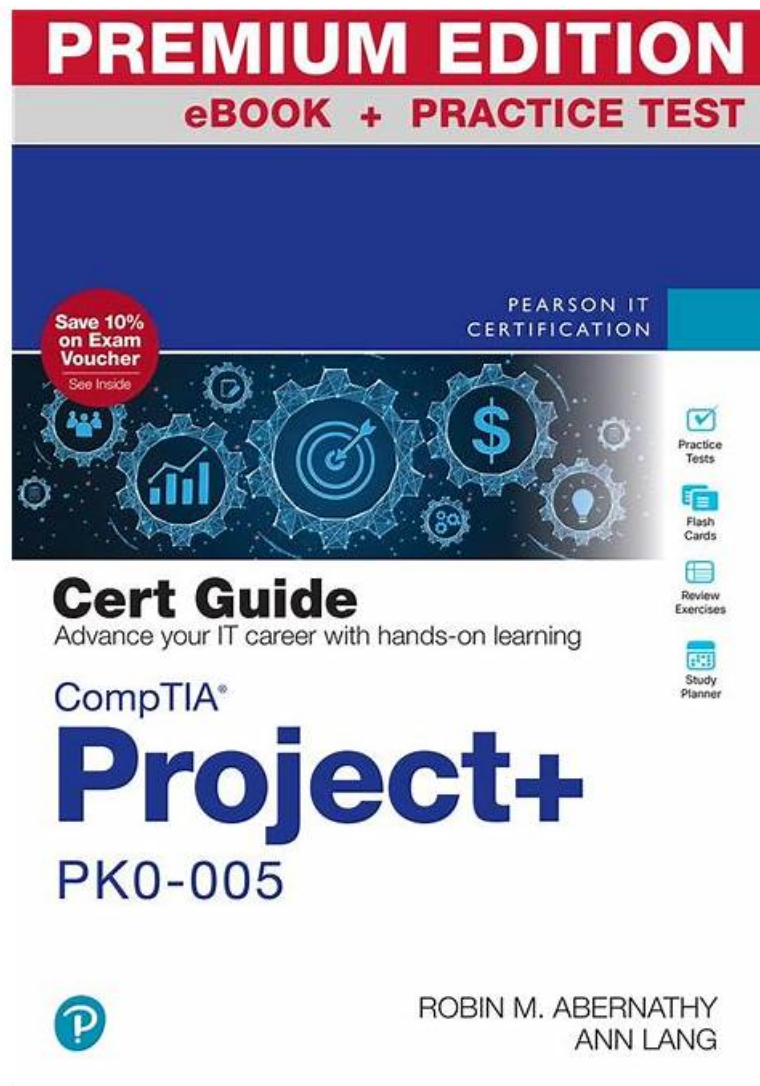


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CompTIA Project+ Certification Exam Sample Questions (Q210-Q215):

NEW QUESTION # 210

Given the following information:

Task	Sequence	Duration
A	B,C	10
B	D,E	15
C	F	10
D	G	20
E	G	10
F	H,I	15
G	J	5
H	J	10
I	J	20
J	END	5

Which of the following represents the critical path of the project?

- A. A-B-D-G-J
- B. A-C-F-I-J
- C. A-B-E-G-J
- D. A-C-F-H-J

Answer: A

Explanation:

The critical path of the project is the longest sequence of tasks that must be completed on time for the project to finish on schedule. It determines the shortest possible duration of the project and shows the tasks that have no slack or float. Any delay in the critical path tasks will affect the project completion date. To find the critical path, we need to calculate the earliest start (ES), earliest finish (EF), latest start (LS), latest finish (LF), and slack (S) for each task. We can use the table and the network diagram given in the question to do this. The formula for calculating the slack is $S = LF - EF$ or $S = LS - ES$. A task with zero slack is on the critical path.

The calculations are as follows:

Task | Duration | ES | EF | LS | LF | S
 A | 10 | 0 | 10 | 0 | 10 | 0
 B | 15 | 10 | 25 | 10 | 25 | 0
 C | 10 | 10 | 20 | 10 | 20 | 0
 D | 20 | 25 | 45 | 25 | 45 | 0
 E | 10 | 25 | 35 | 35 | 45 | 10
 F | 15 | 20 | 35 | 30 | 45 | 10
 G | 5 | 45 | 50 | 45 | 50 | 0
 H | 10 | 35 | 45 | 40 | 50 | 5
 I | 20 | 35 | 55 | 30 | 50 | -5
 J | 5 | 50 | 55 | 50 | 55 | 0

Based on the table, we can see that the tasks with zero slack are A, B, D, G, and J. Therefore, the critical path is A-B-D-G-J, which has a total duration of 55 days. The other options are not the correct critical paths, as they either include tasks with positive slack (such as C, E, F, and H) or have a longer duration than 55 days (such as A-C-F-I-J).

NEW QUESTION # 211

A project manager is in the closing phase of an IT asset refresh project that involves the disposal of several computers. The project sponsor notified the project manager that the company recently received a penalty as a result of disposing of some computers improperly. Which of the following should have been considered during initial planning to prevent this situation?

- A. ESG
- B. ROI
- C. PHI
- D. PII

Answer: A

Explanation:

The project manager should have considered environmental, social, and governance (ESG) factors during initial planning to prevent the situation of receiving a penalty for disposing of some computers improperly. ESG factors are criteria that measure the sustainability and ethical impact of an organization's activities. They include aspects such as environmental protection, social responsibility, human rights, diversity, and corporate governance. Considering ESG factors can help to reduce risks, improve reputation, and enhance performance of an organization¹²

NEW QUESTION # 212

A project team has been assigned to improve the customer service of a retail company. The team has conducted a thorough analysis of the existing process, determined areas of improvement, and identified the desired outcomes of the project. Which of the following best describes this analysis?

- A. Current state vs. future state
- B. Process improvement
- C. Business objectives
- D. Project success criteria

Answer: A

Explanation:

The analysis described is a current state vs. future state comparison. This identifies where the business is today, where it needs to go, and the gaps that must be bridged. This type of assessment underpins cloud adoption and architecture design, where the existing infrastructure/process is mapped against the target solution.

Reference: CompTIA Project+ PK0-005 - Business Process Analysis; CompTIA Cloud+ CV0-004 Cloud Architecture & Design domain.

NEW QUESTION # 213

Which of the following best represents the project impact to a company's brand value?

- A. The project exceeds the sales quota for the third quarter and raises the bar for next periods. The project meets the expected milestones and finishes on time and within budget.
- B. The project promotes new initiatives to expand its benefit to other communities.
- C. The project is compliant with local and state laws and becomes the standard for new projects.

Answer: B

Explanation:

the brand of a project should deliver the message about its value and goals, and a proper brand helps the project get the necessary support and increases loyalty. The project that promotes new initiatives to expand its benefit to other communities is the one that best represents the project impact to a company's brand value, as it shows the company's vision, cause, and reputation.

NEW QUESTION # 214

Defects associated with project deliverables have been reported. The project team needs to find the cause of the defects. Which of the following tools should the project team use to find the cause?

- A. Pareto chart
- **B. Ishikawa diagram**
- C. Kanban board
- D. Decision tree

Answer: B

Explanation:

Explanation

An Ishikawa diagram is a tool that the project team should use to find the cause of the defects associated with project deliverables.

An Ishikawa diagram, also known as a fishbone diagram or a cause-and-effect diagram, is a graphical tool that shows the possible causes of a problem or effect using a fishbone-like structure. An Ishikawa diagram can help to identify and analyze the root causes of defects or issues and find solutions to prevent or eliminate them.

NEW QUESTION # 215

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