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CIPS Project and Change Management Sample Questions (Q26-Q31):

NEW QUESTION # 26

The process of controlling costs primarily involves:

- A. deining the policies for project costs
- B. finalizing the procedures for project costs
- C. deining a basis for estimates
- D. managing changes to the project budget

Answer: D

NEW QUESTION # 27

Work performance information and cost forecasts are main outputs of the _____ process.

- A. cost control
- B. cost budgeting

- C. cost pricing
- D. cost estimating

Answer: A

NEW QUESTION # 28

The objectives of an organisation are the top-level "wants" of an organisation and are usually non-tangible and long term. Is this correct?

- A. no - objectives are a wish list of things to be achieved
- B. yes - objectives are set by each department within an organisation
- C. yes - objectives are set at the business strategy level of an organisation
- **D. no - objectives are short term, specific and define what a project or department needs to achieve its goals**

Answer: D

Explanation:

Goals are the high-level, long-term aspirations. Objectives, by contrast, are short-term, specific, measurable steps that support those goals (e.g., increasing sales by 10% within 12 months).

Reference: CIPS L5M8 Study Guide, p.180.

NEW QUESTION # 29

Which of the following situations would be considered a 'soft' problem?

- **A. a shift in culture leading to changing buying habits of customers**
- B. a manager has been found guilty of bribery
- C. a technical problem with a system
- D. a delivery of vital materials has been lost in transit

Answer: A

Explanation:

Soft problems are complex, large-scale, people/culture-oriented, and long-term with ambiguous boundaries. A cultural shift affecting customer behaviour fits this, unlike the discrete, technical/operational "hard" issues in A, C, and D.

Reference: CIPS L5M8 Study Guide, p.150.

NEW QUESTION # 30

The Triple Helix System describes how added value can be derived from a project through which three factors within the supply chain network? Select THREE

- **A. interaction**
- **B. integration**
- C. independence
- **D. interdependency**
- E. information

Answer: A,B,D

Explanation:

Janusz's Triple Helix highlights Interdependency, Interaction, and Integration among network actors as levers for added value in projects/supply networks.

Reference: CIPS L5M8 Study Guide, p.27.

NEW QUESTION # 31

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