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CIPS Project and Change Management Sample Questions (Q46-Q51):

NEW QUESTION # 46

In a Gantt chart, a project is broken down into what?

- A. activities and who is responsible for each
- **B. time periods and what activity is completed when**
- C. project risks and mitigations
- D. budgets and budget owners

Answer: B

Explanation:

A Gantt chart visually maps activities against time to show sequencing and overlap of tasks. It's used for scheduling, tracking progress, and identifying dependencies.

Reference: CIPS L5M8 Study Guide, p.227.

NEW QUESTION # 47

Tractor Ltd is a technology firm which has launched a new R&D project with the intention of creating a new software package for its clients. It is using a methodology in which changing requirements are welcomed, and team members take part in a daily meeting

called a 'scrum' to discuss progress and issues. What type of method is being used?

- A. Lean
- B. waterfall
- **C. agile**
- D. project diamond

Answer: C

Explanation:

The Agile methodology promotes adaptability, collaboration, and iterative development. Daily "scrum" meetings are a hallmark of Agile. It contrasts with Waterfall, which is linear and sequential. Project Diamond concerns customer expectations, and Lean focuses on waste elimination.

Reference: CIPS L5M8 Study Guide, pp.187-189.

NEW QUESTION # 48

Rachel is the Executive of a Project Board and is tasked with creating a Project Initiation Document (PID). Which of the following is TRUE about this document? Select TWO

- **A. it includes both positive and negative aspects of the project including constraints and risks**
- B. it includes only the positive aspects of the project such as what the project will achieve
- **C. it is created before the project takes place but can be edited during the project**
- D. it is created once at the beginning of the project and reviewed at the end

Answer: A,C

Explanation:

APID is produced before delivery but can be updated as the project evolves. It should cover scope, objectives, constraints, risks, assumptions - i.e., both positive and negative aspects.

Reference: CIPS L5M8 Study Guide, pp.170-172.

NEW QUESTION # 49

The capacity to understand the motivations, intentions and desires of others is _____.

- A. human intelligence
- B. emotional intelligence
- **C. interpersonal intelligence**
- D. intrapersonal intelligence

Answer: C

NEW QUESTION # 50

Managing an organisation through an Entropy event requires a different type of leadership capability including creativity. Which of the following is an example of an entropy event within the external environment?

- A. an important project deadline is missed
- B. large-scale restructure leading to 100s of redundancies
- C. an increase in taxes
- **D. a force majeure event**

Answer: D

Explanation:

An Entropy event represents external chaos or disorder beyond management control - e.g., natural disasters (force majeure). Such events demand flexible, creative, and resilient leadership responses.

Reference: CIPS L5M8 Study Guide, p.125.

NEW QUESTION # 51

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