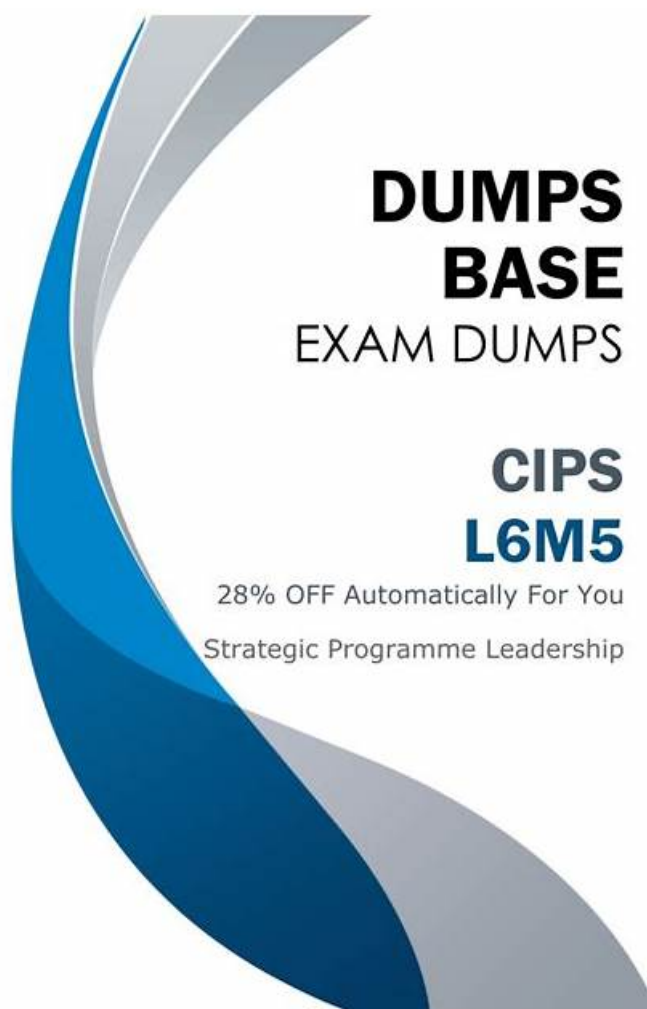


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CIPS L6M5 Exam Syllabus Topics:

Topic	Details
Topic 1	Understand contracting for programmers: This section measures the skills of Contract Managers and focuses on comparing various contracting options for programs. It includes client-coordinated approaches, engineering procurement and construction (EPC) contracts, management contracting, and public-private partnerships. A key skill measured is the ability to evaluate different contract types effectively.

Topic 2	• Understand program leadership approaches: This section measures the skills of Programme Leaders in understanding strategic cost management approaches. It covers budgetary control, value engineering, and cost transparency methods. A key skill measured is assessing strategic cost management techniques effectively.
Topic 3	• Understand the role of culture on achieving program success: This section measures the skills of Organizational Development Specialists in understanding organizational culture's impact on program success. It covers identifying culture types and levels within organizations. A key skill measured is critically assessing organizational culture's influence.

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CIPS Strategic Programme Leadership Sample Questions (Q19-Q24):

NEW QUESTION # 19

What is the purpose of Cybernetic Control within Project Management?

Answer Options:

- A. To assign resources
- **B. To reduce errors**
- C. To monitor progress
- D. To increase value

Answer: B

Explanation:

Cybernetic Control reduces errors by monitoring distortions in a project (p.112-113). It uses automated tracking systems to signal when deviations occur, enabling quick corrective actions. Option A relates to resource planning, C to project valuation, and D to general tracking, but not specifically error reduction. [P.112-113]

NEW QUESTION # 20

Scenario:

Fin Inc is a consultancy organisation in the private sector, founded 10 years ago by CEO Geoff Davies, who runs a tight ship. Many employees are scared of Geoff, and there are rumours that he fires people for refusing overtime. Fin Inc is working with a new client on a shopping centre project led by the well-liked CFO. The client wants a flexible, collaborative contract with transparent cost-sharing.

What type of organisational structure does Fin Inc have?

- **A. power**
- B. task
- C. person
- D. role

Answer: A

Explanation:

The structure is centred around the CEO's authoritative style, which is indicative of a power-based structure.

NEW QUESTION # 21

Which of the following is true about Engineering, Procurement, and Construction (EPC) Contracts? (Select all that apply.) EPC contracts, commonly referred to as Turnkey Projects, are widely used in construction and infrastructure projects. These contracts require the contractor to design, procure materials, and construct the project to deliver a complete and operational facility to the client.

Answer Options:

- A. These contracts are used when forming a partnership between a private and public organization
- B. These contracts are sometimes referred to as Design and Build Contracts
- C. These contracts are commonly known as Turnkey Projects
- D. The contractor is responsible for the design aspect of the construction
- E. The contractor may operate the building for a certain period after completion

Answer: B,C,D

Explanation:

The correct answers are 1, 3, and 4 (p.8). Option 2 is incorrect as it describes a DBO (Design-Build-Operate) contract rather than an EPC contract. Option 5 is incorrect because it describes a PPP (Public-Private Partnership) contract, not an EPC contract. [P.8]

NEW QUESTION # 22

Why would a company use a discounted cash flow in calculating an Investment Appraisal? Select all that apply

- A. to provide a buffer to the budget
- B. to account for the time value of money
- C. to account for time delays in completing a programme
- D. to accurately compare two projects which will last a different number of years
- E. to ensure the correct amount of money is invested in the programme

Answer: B,D

Explanation:

Discounted cash flow accounts for the time value of money and allows for an accurate comparison of projects with different durations.

NEW QUESTION # 23

Scenario (same as Question 16):

What type of power does the CFO have at Fin Inc?

- A. expert power
- B. personal power
- C. positional power
- D. negative power

Answer: B

Explanation:

The CFO is well-liked and uses personal influence (charisma) rather than authority based solely on position.

NEW QUESTION # 24

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