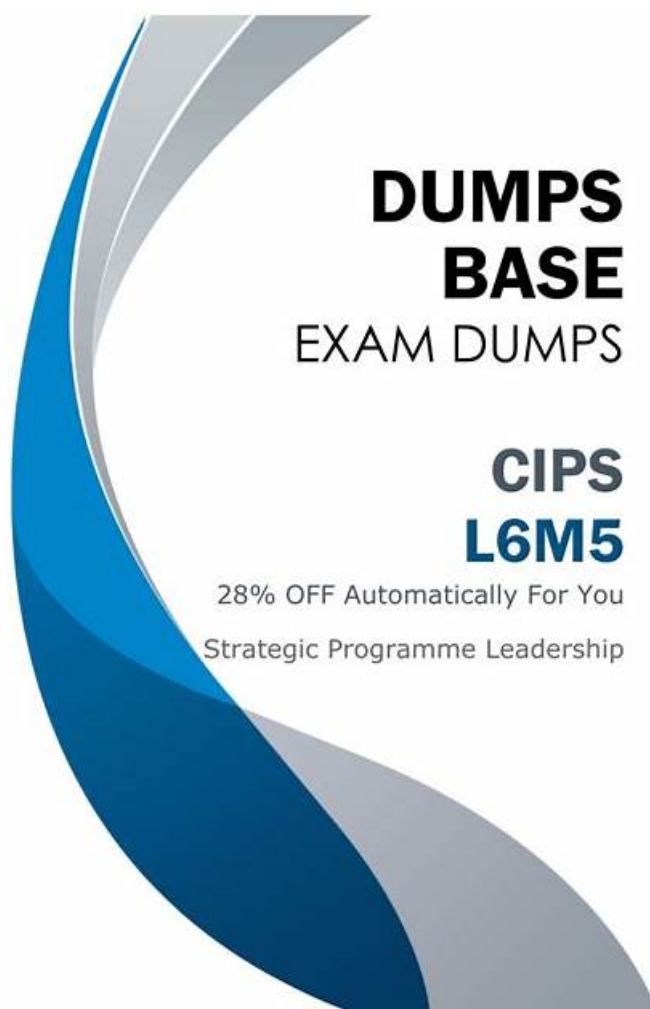


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CIPS L6M5 Exam Syllabus Topics:

Topic	Details
Topic 1	Understand program leadership approaches: This section measures the skills of Programme Leaders in understanding strategic cost management approaches. It covers budgetary control, value engineering, and cost transparency methods. A key skill measured is assessing strategic cost management techniques effectively.
Topic 2	Understand the role of culture on achieving program success: This section measures the skills of Organizational Development Specialists in understanding organizational culture's impact on program success. It covers identifying culture types and levels within organizations. A key skill measured is critically assessing organizational culture's influence.

Topic 3	• Understand contracting for programmers: This section measures the skills of Contract Managers and focuses on comparing various contracting options for programs. It includes client-coordinated approaches, engineering procurement and construction (EPC) contracts, management contracting, and public-private partnerships. A key skill measured is the ability to evaluate different contract types effectively.
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CIPS Strategic Programme Leadership Sample Questions (Q78-Q83):

NEW QUESTION # 78

Skipped

An End-Of-Project Review may include the hiring of an external consultant to audit a project. This is particularly true in the Public Sector and for high-value/high-risk projects. The Auditor is likely to review the project's performance against what?

- A. Configuration management
- B. The project plan
- C. Projects completed in the private sector
- D. Other similar projects completed by the organization

Answer: B

Explanation:

The audit will compare the results of the project with the project plan (i.e., what the project set out to achieve vs. what it actually achieved). This is from p. 142.

Domain: 2.4

NEW QUESTION # 79

Ali is a team manager at his organisation and has been instructed by senior leadership to implement a change that requires his staff to come into the office an hour earlier than usual. Although he knows the change won't be popular, he plans to tell his team that the change will start next month and insinuate that non-compliance may affect promotion eligibility. What type of influence is Ali exerting?

- A. bribery
- B. explicit coercion
- C. implied coercion
- D. persuasion

Answer: C

Explanation:

Ali is implying negative consequences rather than stating them directly, which is known as implied coercion.

NEW QUESTION # 80

What is the purpose of a Project Audit?

Answer Options:

- A. To ensure the budget is managed effectively
- B. To present findings to senior leadership

- C. To review financial and performance status after completion
- D. To assess project requirements

Answer: C

Explanation:

A Project Audit (p.141) occurs post-completion to assess:

Financial health

Performance evaluation

Lessons learned

It is not a planning tool (Option B), nor is it for active budget management (A) or solely for senior leadership (C). [P.141]

NEW QUESTION # 81

Giant Construction Company is working on five large-scale projects. Each project has a specific contract type and pricing mechanism.

Your task is to match the correct contract type and pricing mechanism to each project.

Project Descriptions

Project 1

Description: Giant is collaborating closely with the client to construct a hospital. The client has provided a cost estimate, and any savings will be shared between the parties. This contract is popular in the public sector due to its flexibility.

Project 2

Description: This suite of contracts is known as the "rainbow suite". It is rigid, meaning no changes can be made after signing. The price was fixed at the date of signing.

Project 3

Description: This international project involves the construction of wind turbines. The pricing mechanism calculates costs for each individual turbine.

Project 4

Description: The most popular form of contract in construction, utilizing a Contract Administrator to ensure timely information flow. Since the scope was not clearly defined, Giant is working with the client on a cost-sharing basis plus a small profit margin.

Project 5

Description: The project involves ICT services and software provision. Payments are linked to milestone completion during the project implementation phase.

Contract Types

- CIPS
- FIDIC
- JCT
- Joint Venture Contract
- NEC

Project	Contract Type (Drag the correct answer)	Pricing Mechanism (Drag the correct answer)
Project 1	_____	_____
Project 2	_____	_____
Project 3	_____	_____
Project 4	_____	_____
Project 5	_____	_____

Pricing Mechanisms

- Bill of Materials
- Cost Reimbursable
- Cost Plus Award Fee
- Fixed Lump Sum
- Activity-Based Pricing
- Target Costing

Answer:

Explanation:

Contract Types

- CIPS
- FIDIC
- IMechE
- JCT
- Joint Venture Contract
- NEC

Pricing Mechanisms

- Bill of Quantities
- Cost Reimbursable
- Cost Plus Award Fee
- Fixed Lump Sum
- Activity-Based Pricing
- Target Costing

Project	Contract Type (Drag the correct answer)	Pricing Mechanism (Drag the correct answer)
Project 1	NEC	Target Costing
Project 2	FIDIC	Fixed Lump Sum
Project 3	Joint Venture Contract	Bill of Quantities
Project 4	JCT	Cost Reimbursable
Project 5	IMechE	Activity-Based Pricing

NEW QUESTION # 82

Why might a Public Sector Organisation use a PPP style of contract to build a new police station? Select ALL that apply.

- A. to monetise under-performing assets
- B. to ensure the highest quality of work
- C. there is less administration involved
- D. due to not having the budget to complete the construction themselves
- E. it is a legal requirement as it shows value for money

Answer: A,D

Explanation:

PPP contracts are used when budgets are tight and to monetise under-performing assets. They are not mandated by law nor do they inherently ensure high quality or less administration.

NEW QUESTION # 83

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