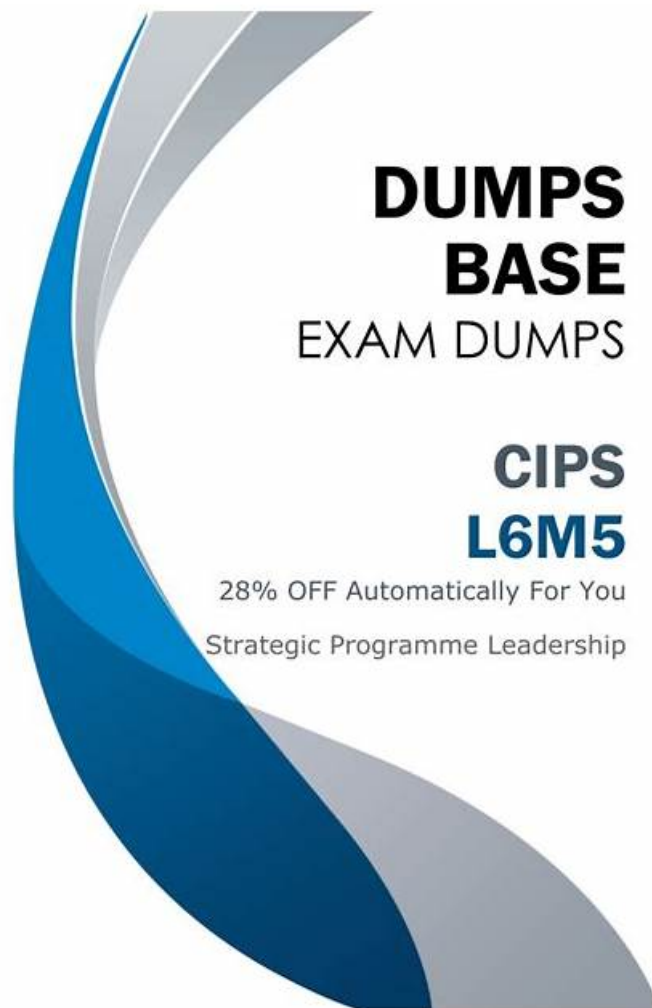


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CIPS Strategic Programme Leadership Sample Questions (Q46-Q51):

NEW QUESTION # 46

Which culture type is task-oriented, structured, and uses logic for decisions?

Answer Options:

- A. Multi-Active
- B. Proactive
- C. Reactive
- **D. Linear-Active**

Answer: D

Explanation:

A Linear-Active culture (p.176) focuses on logic, organization, and process-based decision-making.

Multi-Active (B) focuses on emotions and relationships.

Reactive (C) adapts to external changes.

Proactive (D) anticipates change, but does not define structure. [P.176]

NEW QUESTION # 47

Petra is setting up a contract for a new construction project that must be robust with little flexibility. The contract stipulates that the client will bear the risk of unforeseen negative circumstances. Which type of contract is most suitable?

- A. IMechE
- B. NEC
- **C. FIDIC**
- D. JCT

Answer: C

Explanation:

FIDIC contracts are known for their robustness and low flexibility, placing risk on the client.

NEW QUESTION # 48

Which of the following statements about liquidated damages are TRUE? Select all that apply

- **A. liquidated damages can be claimed when a warranty is breached**
- B. specific performance is a type of liquidated damage
- **C. the figure must be a genuine estimate of the loss**
- D. the party seeking damages must prove the actual loss in the event of a claim
- **E. a set figure is decided in advance**

Answer: A,C,E

Explanation:

The correct statements are that a set figure is decided in advance, it must be a genuine estimate of the loss, and liquidated damages can be claimed when a warranty is breached.

NEW QUESTION # 49

At what stage in a program's lifecycle is an Investment Appraisal conducted?

Answer Options:

- **A. Before contracting - to ensure the program is viable**
- B. During the project - to ensure that money is being well spent and the program will be delivered to schedule
- C. After completion - to assess whether money was invested wisely
- D. At the initiation stage - to decide which contractor to hire

Answer: A

Explanation:

Investment Appraisal is performed before a program is approved (p.69). It evaluates whether the project is financially viable and likely to provide a return on investment. Option B relates to procurement, and Options C and D are post-implementation assessments. [P.69]

NEW QUESTION # 50

What is the purpose of the Project Team at Glitter Kitten Ltd?

Answer Options:

- A. Critical Path Analysis
- **B. Value Engineering**
- C. Supply Chain Mapping
- D. Contract Negotiation

Answer: B

Explanation:

The team focuses on product quality and cost reduction, which defines Value Engineering (p.2.1).

Option A (CPA) is a scheduling tool.

Option C (Negotiation) focuses on contracts, not product quality.

Option D (SCM) is supply chain optimization, not product design. [P.2.1]

NEW QUESTION # 51

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