

L6M5 New APP Simulations, L6M5 Latest Exam Format

L6M5 exam 2025 with well answered questions

Acceptance criteria - **** VERIFIED ANSWERS **** ✓ This must be met before the programme is accepted as complete by the customer, for example, performance requirements and essential conditions

Activity schedule - **** VERIFIED ANSWERS **** ✓ A list of activities which is agreed by the client and contractor that trigger payments during the course of a programme

Adjudication - **** VERIFIED ANSWERS **** ✓ A dispute resolution process where the adjudicator's decision is temporarily binding until finally determined by settlement, litigation or arbitration

Arbitration - **** VERIFIED ANSWERS **** ✓ When an independent third party is appointed by the contracting parties to make a binding decision that will settle a dispute between the contracting parties

Attitudes - **** VERIFIED ANSWERS **** ✓ Readiness or tendency to respond in a particular way to a given situation

Average rate of return - **** VERIFIED ANSWERS **** ✓ A ratio which looks at the return on investment spread over a number of years

Baseline - **** VERIFIED ANSWERS **** ✓ The baseline refers to the project constraints as set at the beginning of the project - the initial cost, scope and schedule

Bathtub curve - **** VERIFIED ANSWERS **** ✓ Utilised in reliability engineering, the curve represents three categories of failure; early failures will decrease over time, to be replaced with a constant failure rate resulting from random failures.

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CIPS L6M5 Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none">Understand program leadership approaches: This section measures the skills of Programme Leaders in understanding strategic cost management approaches. It covers budgetary control, value engineering, and cost transparency methods. A key skill measured is assessing strategic cost management techniques effectively.
Topic 2	<ul style="list-style-type: none">Understand the role of culture on achieving program success: This section measures the skills of Organizational Development Specialists in understanding organizational culture's impact on program success. It covers identifying culture types and levels within organizations. A key skill measured is critically assessing organizational culture's influence.

Topic 3	<ul style="list-style-type: none"> • Understand contracting for programmers: This section measures the skills of Contract Managers and focuses on comparing various contracting options for programs. It includes client-coordinated approaches, engineering procurement and construction (EPC) contracts, management contracting, and public-private partnerships. A key skill measured is the ability to evaluate different contract types effectively.
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One of the Best Ways to Prepare For the L6M5 Strategic Programme Leadership Exam

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CIPS Strategic Programme Leadership Sample Questions (Q65-Q70):

NEW QUESTION # 65

Jane works at a manufacturing organisation based in Europe. The organisation has recently decided to open a new factory in a South-East Asian country and Jane is to head up the project to launch the new factory. She has decided to fly out to the new site ahead of opening to do some research into the local culture and assess how the differences in culture may impact upon the company as a whole. The CFO of Jane's company thinks that this is a bad idea and a waste of money. Should Jane go?

- A. yes - understanding the local culture will be important in incorporating the new site into the company
- B. no - it is racist to assume that the culture is different
- C. no - the CFO is correct that this would be a waste of money because Jane does not speak the local language
- D. yes - Jane should take advantage of the free trip to learn the language

Answer: A

Explanation:

Understanding the local culture is crucial for integrating the new factory and ensuring the project's success.

NEW QUESTION # 66

The Human-Relations Model describes a type of organization with a set of values. Which TWO of the following apply?

- A. high levels of flexibility
- B. a focus on internal business functions
- C. a focus on the external environment
- D. low levels of flexibility

Answer: A,B

Explanation:

The Human-Relations Model (p.193) values flexibility and internal focus.

Organizations encourage open communication and participative decision-making.

Option 2 (low flexibility) is incorrect.

Option 4 (external focus) describes a market-driven structure. [P.193]

NEW QUESTION # 67

Below are descriptions of five companies in the UK. Each company has a unique organisational culture and a key Cultural Web Influence that shapes its structure and operations.

Your task is to match the correct type of organisational culture and cultural web influence to each company.

Company Descriptions

Company 1

Description: Authority is centred around the founder. There are strict financial systems and a reward/bonus scheme for meeting

targets.

Company 2

Description: Employees operate independently and often bring in their own clients. There is a strong corporate identity and branding.

Company 3

Description: Strict hierarchy determines salary and job titles. The organisation is described as bureaucratic and follows stringent rules.

Company 4

Description: Employees work in small teams or individually on projects. There is a strong emphasis on weekly team meetings where tasks for the upcoming week are discussed.

Company 5

Description: Authority is held by senior leadership who make all decisions. There are few rules, and culture is reinforced by storytelling about past successes.

Organisational Culture Types

- Power (x2)

- Role (x2)

- Person

- Task

Cultural Web Influences

Chartered Institute of Procurement & Supply

- Symbols

- Organisation Structure

- Control System

- Stories

- Ritual

- Power Structure

Company	Culture Type (Drag the correct answer)	Cultural Web Influence (Drag the correct answer)
Company 1	_____	_____
Company 2	_____	_____
Company 3	_____	_____
Company 4	_____	_____
Company 5	_____	_____

Answer:

Explanation:

Organisational Culture Types

- Power (x2)

- Role (x2)

- Person

- Task

Cultural Web Influences

- Symbols

- Organisation Structure

- Control System

- Stories

- Ritual

- Power Structure

Company	Culture Type (Drag the correct answer)	Cultural Web Influence (Drag the correct answer)
Company 1	Power (x2)	Control System
Company 2	Person	Symbols
Company 3	Role (x2)	Organisation Structure
Company 4	Task	Ritual
Company 5	Power (x2)	Stories

NEW QUESTION # 68

Casper is conducting a Variance Analysis of the company's budget. What is its main purpose?

Answer Options:

- A. To analyze whether costs are fixed or variable
- B. To identify which departments have overspent
- C. To minimize inefficiencies
- D. To identify where cost savings can be made

Answer: C

Explanation:

A Variance Analysis (p.95) compares planned vs. actual budget and identifies inefficiencies to enhance financial performance.

Option A focuses only on overspending, B on cost-cutting, and D on categorizing costs rather than improving efficiency. [P.95]

NEW QUESTION # 69

Scenario:

Fin Inc is a consultancy organisation in the private sector, founded 10 years ago by CEO Geoff Davies, who runs a tight ship. Many employees are scared of Geoff, and there are rumours that he fires people for refusing overtime. Fin Inc is working with a new client on a shopping centre project led by the well-liked CFO. The client wants a flexible, collaborative contract with transparent cost-sharing.

What type of organisational structure does Fin Inc have?

- A. person
- **B. power**
- C. role
- D. task

Answer: B

Explanation:

The structure is centred around the CEO's authoritative style, which is indicative of a power-based structure.

NEW QUESTION # 70

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