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CIPS L6M5 Exam Syllabus Topics:

Topic	Details
Topic 1	Understand program leadership approaches: This section measures the skills of Programme Leaders in understanding strategic cost management approaches. It covers budgetary control, value engineering, and cost transparency methods. A key skill measured is assessing strategic cost management techniques effectively.
Topic 2	Understand the role of culture on achieving program success: This section measures the skills of Organizational Development Specialists in understanding organizational culture's impact on program success. It covers identifying culture types and levels within organizations. A key skill measured is critically assessing organizational culture's influence.

Topic 3	• Understand contracting for programmers: This section measures the skills of Contract Managers and focuses on comparing various contracting options for programs. It includes client-coordinated approaches, engineering procurement and construction (EPC) contracts, management contracting, and public-private partnerships. A key skill measured is the ability to evaluate different contract types effectively.
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CIPS Strategic Programme Leadership Sample Questions (Q33-Q38):

NEW QUESTION # 33

Under which style of contract is the client, rather than the construction company, responsible for the design of a building?

- A. DBO
- B. DBOO
- C. EPC
- D. Management Contracting

Answer: D

Explanation:

In Management Contracting, the client retains responsibility for the design.

NEW QUESTION # 34

When is a cost-plus pricing arrangement most likely to be used?

Answer Options:

- A. In international transactions
- B. Where there is a low level of trust between supplier and buyer
- C. In high-risk environments
- D. In low-risk, low-value purchases

Answer: C

Explanation:

Cost-plus pricing is best suited for high-risk environments (p.93), such as fluctuating commodity markets. It reduces risk for suppliers by allowing cost adjustments based on actual expenses plus a margin. Option A is incorrect because low-risk projects favor fixed pricing. [P.93]

NEW QUESTION # 35

Mustard Ltd contracted Red Ltd for IT services, requiring 98% internet connectivity.

Red Ltd has only achieved 90% connectivity despite multiple meetings.

Mustard Ltd now seeks to terminate the contract.

Q: Can Mustard Ltd terminate the contract?

Answer Options:

- A. No - the contract would not allow for termination
- B. Yes - since previous meetings have failed to resolve the issue, termination is justified
- C. No - Red Ltd should be given more time to fix the issue

- D. Yes - connectivity was written into the contract, and Red Ltd is failing to deliver

Answer: A

Explanation:

Connectivity is listed as a warranty, not a condition (p.125).

Warranty breaches allow for damages but do not permit contract termination.

If it were a "condition" instead of a warranty, termination would be allowed. [P.125]

NEW QUESTION # 36

In which scenario would a Cost Reimbursable contract be most suitable?

Answer Options:

- A. The creation of a new product, where time is critical, and the client wishes to reward the contractor for speedy delivery
- B. The manufacturing of food items, where the client may return raw materials that do not meet specifications
- C. A construction project where raw material prices may fluctuate
- **D. A research project where the exact scope of work is unknown at the onset**

Answer: D

Explanation:

Cost Reimbursable contracts are widely used in research projects where the exact scope is uncertain (p.69). These contracts allow for flexibility in cost adjustments based on project progress. Option B describes a contract using cost-plus pricing, and Options C and D do not fit this contract model. [P.69]

NEW QUESTION # 37

Glitter Kitten Ltd is considering two expansion options. The CEO wants a quick analysis and uses the Payback Method.

Q: What financial metric is the leadership team using for expansion?

Answer Options:

- **A. Discount rate**
- B. Bank rate
- C. Interest rate
- D. Return rate

Answer: A

Explanation:

Net Present Value (NPV) calculations require a discount rate (p.1.4).

Bank rate (B) relates to loans, not investment decisions.

Interest rate (C) applies to borrowing, not profitability.

Return rate (D) is not the main NPV metric. [P.1.4]

NEW QUESTION # 38

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