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## CBAP/ CCBA Certified Business Analysis Study Guide 2nd Edition by Susan Weese and Terri Wagner

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## IIBA Cetified business analysis professional (CBAP) appliaction Sample Questions (Q195-Q200):

### NEW QUESTION # 195

Which of the following roles approves the project scope statement, phase gate reviews, solution validations, scope changes, and project success criteria?

- A. Solution owner

- B. Stakeholder
- C. Subject matter expert
- D. Project manager

**Answer: A**

Explanation:

Section: Volume C

Explanation/Reference:

#### NEW QUESTION # 196

A business analyst (BA) is defining the decision making process for changes raised during a project and wants to understand the decision making authorities within the company.

What might the BA do to gather this information?

- **A. Focus group**
- B. Cost benefit analysis
- C. Survey
- D. Market analysis

**Answer: A**

#### NEW QUESTION # 197

Holly's organization uses a plan-driven approach to business analysis.

When it comes to communication in Holly's organization what type of communication will likely be required?

- **A. Formal**
- B. Ad hoc
- C. Face-to-face
- D. Chain of command

**Answer: A**

Explanation:

Explanation

A plan-driven approach to business analysis follows a sequential and linear process, where each phase must be completed before moving on to the next. This approach requires thorough planning upfront, reducing uncertainties later on. Therefore, communication in a plan-driven approach is likely to be formal, structured, and documented. Formal communication ensures that information is relayed in a clear, consistent, and accurate manner, and that stakeholders are aware of their roles and responsibilities. Formal communication also helps to manage changes, risks, and issues that may arise during the project lifecycle. Formal communication may include written reports, presentations, meetings, emails, and memos. References:

How to create a business analysis communication plan

How to Choose the Right Business Analysis Approach

Plan Business Analysis Approach - iiba.org

Defining the Business Analysis Approach in 2023 | Free Template

#### NEW QUESTION # 198

There are four inputs to the manage solution scope and requirements process.

Which one of the following is not an input to the manage solution scope and requirements process?

- A. Stakeholder List, Roles, and Responsibilities
- B. Requirements Management Plan
- C. Solution Scope
- **D. Requirements [Approved]**

**Answer: D**

### NEW QUESTION # 199

What business analysis plan defines the process to be followed in managing the solution scope and requirements?

- A. Scope management plan
- B. Project management plan
- **C. Requirements management plan**
- D. Change management plan

**Answer: C**

Explanation:

Explanation/Reference:

Explanation:

### NEW QUESTION # 200

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