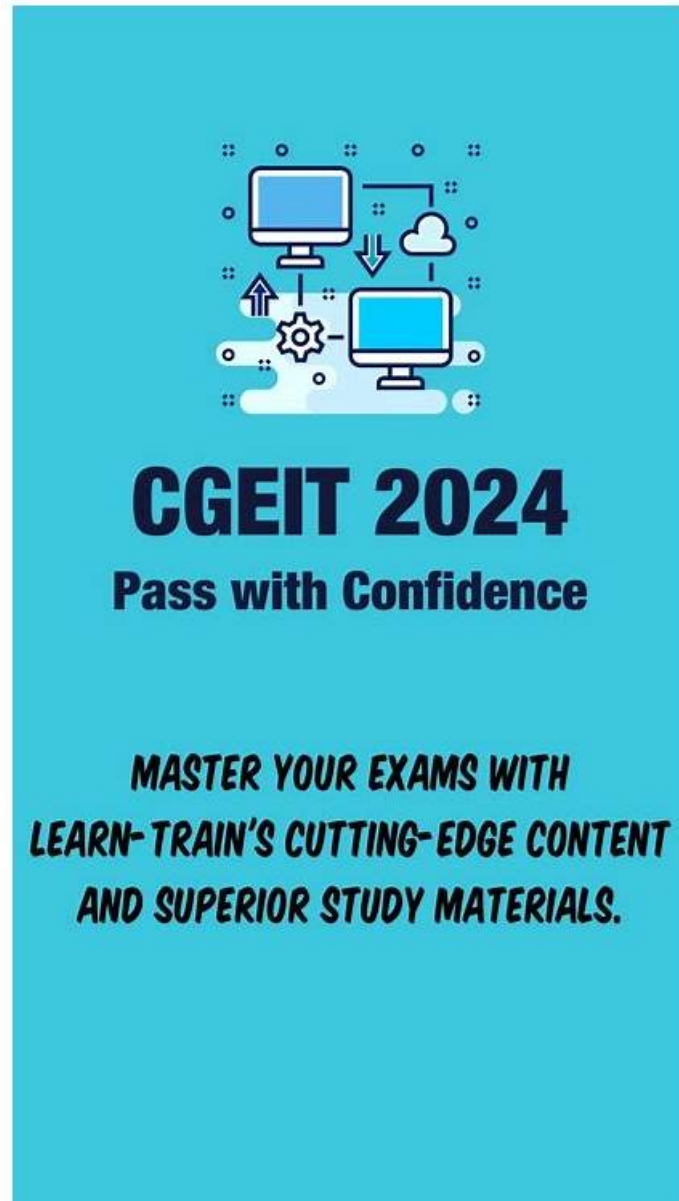


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ISACA Certified in the Governance of Enterprise IT Exam Sample Questions (Q388-Q393):

NEW QUESTION # 388

An enterprise is planning to migrate its IT infrastructure to a cloud-based solution but does not have experience with this technology. Which of the following should be done FIRST to reduce the risk of IT service disruptions when using this new technology?

- A. Evaluate the sourcing options.
- B. Reflect the change in the enterprise architecture (EA).
- C. Implement key performance indicators (KPIs).
- **D. Engage an experienced IT consultant to perform the migration.**

Answer: D

Explanation:

An enterprise that is planning to migrate its IT infrastructure to a cloud-based solution but does not have experience with this technology should first engage an experienced IT consultant to perform the migration, because this would reduce the risk of IT service disruptions when using this new technology. An experienced IT consultant can help the enterprise to assess the feasibility, benefits, and risks of the cloud migration, design and implement a suitable cloud architecture, and ensure a smooth transition and integration of the existing and new IT systems. An experienced IT consultant can also provide guidance and training to the enterprise's IT staff on how to manage and operate the cloud-based solution effectively and securely¹². Reference:= ISACA, CGEIT Review Manual, 7th Edition, 2019, page 65-66.

NEW QUESTION # 389

A review of the effectiveness of IT governance within an enterprise has revealed that several innovation improvement initiatives are failing. An analysis shows a lack of stakeholder buy-in to the improvements. Implementing which of the following would have prevented this problem?

- A. An IT risk management program
- **B. A change management program**
- C. An IT project roadmap
- D. A service delivery framework

Answer: B

Explanation:

A change management program is the best option to prevent the problem of a lack of stakeholder buy-in to the innovation improvement initiatives, because it is a systematic and structured approach to managing the human side of change and ensuring that the stakeholders are engaged, informed, and committed to the change process. A change management program can help to identify and analyze the stakeholders, their needs, expectations, and concerns, and develop appropriate strategies and actions to communicate, educate, involve, and support them throughout the change journey. A change management program can also help to assess and address the potential risks, barriers, and resistance to change, and monitor and measure the effectiveness and outcomes of the change initiatives. According to Making Change Happen: 5 Keys to Driving Successful Change Initiatives, "Stakeholders are all the people who affect or are affected by the change initiative. Project participants can't make the change happen by themselves. They need champions and supporters. It's important to align stakeholders around the overall vision and then actively engage them throughout the process."

NEW QUESTION # 390

An enterprise has decided to implement an IT risk management program. After establishing stakeholder desired outcomes, the MAIN goal of the IT strategy committee should be to:

- A. perform a risk analysis on key IT processes
- **B. ensure IT risk alignment with enterprise risk**
- C. identify business data that requires protection.
- D. implement controls to address high risk areas

Answer: B

Explanation:

The main goal of the IT strategy committee after establishing stakeholder desired outcomes should be to ensure IT risk alignment with enterprise risk. IT risk alignment means that the IT risk management program is consistent and integrated with the enterprise risk management (ERM) program, and that the IT risks are identified, assessed, and treated in relation to the enterprise's objectives, strategies, and risk appetite. IT risk alignment can help the enterprise achieve the following benefits1:

Enhance the value delivery of IT to the business

Improve the decision making and prioritization of IT investments and initiatives
Reduce the likelihood and impact of IT-related incidents and losses
Increase the resilience and agility of IT in responding to changes and disruptions
Strengthen the governance and accountability of IT performance and compliance
To ensure IT risk alignment with enterprise risk, the IT strategy committee should perform the following tasks2:

Define the scope, objectives, and criteria for IT risk management

Establish the roles and responsibilities for IT risk management

Align the IT risk management framework and processes with the ERM framework and processes
Communicate and collaborate with the ERM function and other stakeholders on IT risk issues
Monitor and review the effectiveness and maturity of IT risk management
The other options are not the main goal of the IT strategy committee after establishing stakeholder desired outcomes.

Identifying business data that requires protection, performing a risk analysis on key IT processes, and implementing controls to address high risk areas are steps that are part of the IT risk management process, but they are not specific to ensuring IT risk alignment with enterprise risk. These steps should be done by the IT risk management function or team, under the guidance and oversight of the IT strategy committee.

NEW QUESTION # 391

Which of the following individuals supports and contributes to customer's governance approach?

- A. User representatives
- B. Compliance officers
- C. Project sponsors
- **D. Supplier/Business partners**

Answer: D

NEW QUESTION # 392

Which of the following frameworks describes a standard for processes within business information management at the strategy, management and operations level?

- **A. BISL**
- B. COBIT
- C. Val IT
- D. TOGAF

Answer: A

NEW QUESTION # 393

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