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ISACA Certified in the Governance of Enterprise IT Exam Sample Questions (Q257-Q262):

NEW QUESTION # 257

Which of the following would provide the BEST input for prioritizing strategic IT improvement initiatives?

- A. Business case evaluation
- B. Business dependency assessment
- C. Business process analysis
- D. Business impact analysis

Answer: D

NEW QUESTION # 258

The PRIMARY reason for periodically evaluating IT resource staffing requirements is to:

- A. ensure the enterprise has sufficient resources to address changing business and IT needs.
- B. verify that human resource recruitment and retention processes meet enterprise IT objectives.
- C. confirm IT-related responsibilities are defined for the enterprise's business and IT staff.
- D. ascertain the IT function has sufficient skilled staff to maintain daily operations.

Answer: A

NEW QUESTION # 259

When conducting a risk assessment in support of a new regulatory requirement, the IT risk committee should FIRST consider the:

- A. readiness of IT systems to address
- B. disruption to normal business operations.
- C. risk profile of the enterprise.
- D. the risk cost burden to achieve compliance.

Answer: C

Explanation:

The risk profile of the enterprise is the most important thing to consider first when conducting a risk assessment in support of a new regulatory requirement, as it reflects the overall exposure and tolerance of the enterprise to various types of risks, such as strategic, operational, financial, or compliance risks. The risk profile of the enterprise can help determine the scope, objectives, and criteria of the risk assessment, as well as the prioritization and allocation of resources and efforts for risk identification, analysis, evaluation, and treatment. The risk profile of the enterprise can also help align the risk assessment with the enterprise's strategy, goals, and values, as well as ensure consistency and integration with other risk management activities or processes.

Disruption to normal business operations, readiness of IT systems to address the risk, and cost burden to achieve compliance are also important things to consider when conducting a risk assessment in support of a new regulatory requirement, but they are not the first thing to consider. Disruption to normal business operations is a potential consequence or impact of the risk on the enterprise's performance, productivity, or continuity. Disruption to normal business operations can be assessed and measured during the risk analysis or evaluation stage of the risk assessment, as well as mitigated or reduced during the risk treatment or response stage. Readiness of IT systems to address the risk is a factor that affects the capability or maturity of the enterprise's IT infrastructure, applications, or services to comply with or support the new regulatory requirement. Readiness of IT systems to address the risk can be assessed and improved during the risk treatment or response stage of the risk assessment, as well as monitored and reported during the risk communication or review stage. Cost burden to achieve compliance is a factor that affects the feasibility or affordability of the enterprise's actions or investments to comply with or support the new regulatory requirement. Cost burden to achieve compliance can be estimated and optimized during the risk treatment or response stage of the risk assessment, as well as balanced with the benefits or value of compliance.

NEW QUESTION # 260

An IT value delivery framework PRIMARILY helps an enterprise:

- A. Increase transparency of value to the enterprise.
- B. Improve value of successful IT projects.
- C. Optimize value to the enterprise.
- D. Assist top management in approving IT projects.

Answer: C

Explanation:

Comprehensive and Detailed Explanation:

The CGEIT Review Manual 8th Edition, in its Benefits Realization domain, emphasizes ensuring that IT investments deliver maximum value aligned with business objectives. An IT value delivery framework is a structured approach to managing IT initiatives to ensure they create, sustain, and optimize value for the enterprise. This involves defining value metrics, aligning IT projects with strategic goals, and monitoring outcomes throughout the project lifecycle.

Option D: Optimize value to the enterprise is the primary purpose of an IT value delivery framework. The framework ensures that IT investments are prioritized, executed, and evaluated to maximize benefits (e.g., revenue growth, cost savings, operational efficiency) while minimizing risks and costs. For example, it might use value management techniques (e.g., cost-benefit analysis, ROI tracking) to ensure IT projects deliver measurable outcomes aligned with enterprise goals. The manual likely references COBIT 2019's APO05- Managed Portfolio, which focuses on optimizing the value of IT investments.

* Option A: Improve value of successful IT projects is too narrow, as the framework aims to optimize value across all IT initiatives, not just successful ones.

* Option B: Increase transparency of value to the enterprise is a secondary benefit. While transparency (e.g., through reporting) is important, the primary goal is value optimization.

* Option C: Assist top management in approving IT projects is a governance function, not the primary focus of value delivery, which occurs post-approval during execution and evaluation.

Double Verification: The answer aligns with COBIT's APO05 and the CGEIT domain's focus on benefits realization. The term "optimize value" is consistent with ISACA's emphasis on maximizing stakeholder value in GEIT.

ISACA CGEIT Review Manual 8th Edition, Domain 3: Benefits Realization (focus on value management).

COBIT 2019, APO05-Managed Portfolio.

ISACA Glossary (for definitions of value delivery), available at <https://www.isaca.org/resources/glossary>.

NEW QUESTION # 261

Which of the following processes contained in the Portfolio Management domain of Val IT establishes an investment threshold?

- A. PM4
- **B. PM6**
- C. PM5
- D. PM7

Answer: B

NEW QUESTION # 262

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