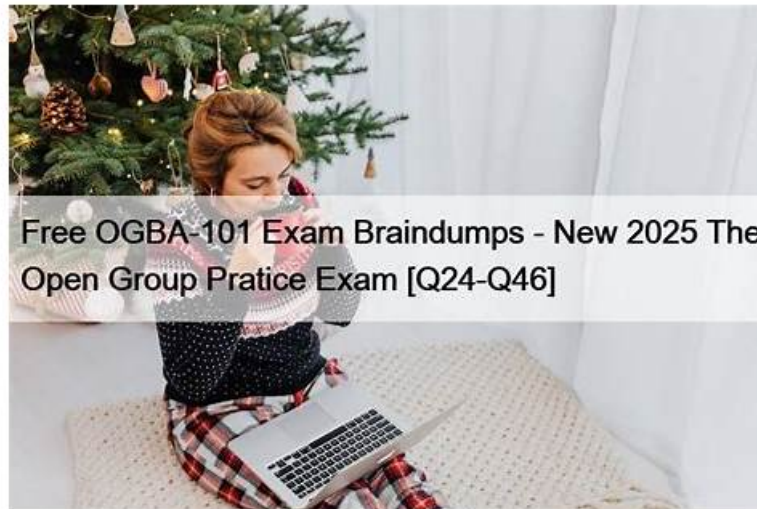


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The Open Group OGBA-101 Exam Syllabus Topics:

Topic	Details
Topic 1	• Introduction to TOGAF Business Architecture Foundation: This topic gives aspiring TOGAF business architects basic knowledge about the Business Architecture Foundation.
Topic 2	• Organization Mapping: In this topic of the TOGAF Business Architecture Foundation exam, TOGAF business architects learn how to apply organization mapping when developing a Business Architecture.
Topic 3	• TOGAF Business Scenario method: The focal point of this OGBA-101 exam topic is the application of the TOGAF Business Scenario method.
Topic 4	• Enterprise Architecture and the TOGAF Standard: In this topic of the OGBA-101 Exam, TOGAF business architects learn about the contents of the TOGAF framework, the TOGAF Architecture Development Method (ADM), and the TOGAF Library.

Topic 5	• Key Terminologies: The focal point of this TOGAF Business Architecture Foundation exam topic is about key terminologies of the Business Architecture.
Topic 6	• Development of a Business Architecture: This topic explains how a Business Architecture is developed with the TOGAF ADM.

The Open Group TOGAF Business Architecture Foundation Exam Sample Questions (Q106-Q111):

NEW QUESTION # 106

Which of the following best describes a business capability?

- A. It delineates what a business does without an explanation of how, why, or where the capability is used.
- B. It is a detailed description of the architectural approach to realize a particular solution.
- C. It is an articulation of the relationships between business entities that make up the enterprise.
- D. It is a qualitative statement of intent that should be met by the enterprise architecture capability developing the business architecture.

Answer: A

Explanation:

In TOGAF, a business capability represents a high-level abstraction of what a business does, independent of how, why, or where the capability is used. Here's a detailed explanation:

Definition of Business Capability:

Business Capability: A business capability describes the capacity or ability of a business to act or achieve a specific outcome. It is an abstraction of the business functions, representing what the business does.

Key Characteristics:

What, Not How: A business capability focuses on what the business does, without delving into the specifics of how, why, or where it is implemented or utilized. This abstraction helps in maintaining a clear and consistent understanding across the organization.

Independence: Business capabilities are designed to be independent of the organizational structure, processes, or systems that support them. This ensures that they remain stable even as the organization evolves.

TOGAF Reference:

Phase B: Business Architecture: In this phase, business capabilities are identified and mapped to understand the core functions of the business. This helps in aligning the architecture with business strategy and objectives.

Capability-Based Planning: TOGAF emphasizes capability-based planning, where business capabilities are used as the foundation for planning and decision-making.

Importance:

Strategic Alignment: Business capabilities provide a stable and consistent view of what the business does, which is crucial for aligning the architecture with strategic goals.

Foundation for Analysis: By focusing on what the business does, capabilities serve as a foundation for various analyses, including gap analysis, impact analysis, and capability maturity assessments.

In summary, a business capability delineates what a business does without an explanation of how, why, or where the capability is used, providing a stable and consistent foundation for strategic planning and architecture development.

NEW QUESTION # 107

Which of the following describes how business models are used within the TOGAF standard?

- A. To document the factors impacting the business migration plan.
- B. To identify, classify, and mitigate risks to the business.
- C. To tailor the enterprise architecture for the business.
- D. To help formulate architecture and business principles.

Answer: D

Explanation:

In the TOGAF standard, business models play a critical role in shaping the foundational elements of enterprise architecture. They are used to guide the development and understanding of architecture and business principles, which act as the cornerstones for effective enterprise architecture planning. Let's break down why option B is the correct choice and how it aligns with TOGAF standards.

Role of Business Models in TOGAF

Business models provide a structured representation of how an organization creates, delivers, and captures value. In the TOGAF framework, business models offer insights into the organization's strategic priorities, customer segments, value propositions, and operational infrastructure. These elements are crucial for forming a coherent set of architecture and business principles, which are then used to design an architecture that aligns with the organization's goals and vision.

Importance of Architecture and Business Principles

Architecture and business principles, as defined in the TOGAF standard, are essential for ensuring that enterprise architecture aligns with the business's strategy. These principles provide a basis for decision-making throughout the architecture development lifecycle (ADM) and are directly influenced by the organization's business model. They establish guidelines for creating architecture that supports business objectives, responds to stakeholder needs, and aligns with strategic goals.

Alignment with TOGAF ADM Phases

Business models help in the Preliminary Phase and the Architecture Vision phase of the ADM:

Preliminary Phase: Business models are used to understand the organization's current strategic objectives and operational priorities. This understanding helps to establish architecture and business principles.

Architecture Vision Phase: Business models offer insights that shape the architecture vision by highlighting the enterprise's value proposition, customer needs, and key operational capabilities. The architecture vision then defines principles based on the business model's elements.

TOGAF Documentation Reference

According to the TOGAF standard, business models are instrumental in providing context for developing the architecture. TOGAF explicitly states that business models inform the formulation of principles by laying out the organization's goals, values, and operational approach, which are directly related to architecture principles.

Why Other Options are Incorrect:

Option A (To tailor the enterprise architecture for the business):

While business models provide valuable insights, tailoring the enterprise architecture for the business is a broader activity involving various inputs, including business strategies, goals, and stakeholder needs. Business models specifically guide the formulation of principles rather than tailoring the entire architecture.

Option C (To document the factors impacting the business migration plan):

Business models are not used to document migration factors. Migration planning is usually influenced by the transition architecture and roadmaps developed during the Phases E (Opportunities and Solutions) and F (Migration Planning), rather than by business models.

Option D (To identify, classify, and mitigate risks to the business):

Risk management in TOGAF involves specific risk assessment methods and is addressed within the Architecture Governance Framework. Business models help in understanding business structure and value delivery but are not used explicitly to classify or mitigate risks.

Conclusion:

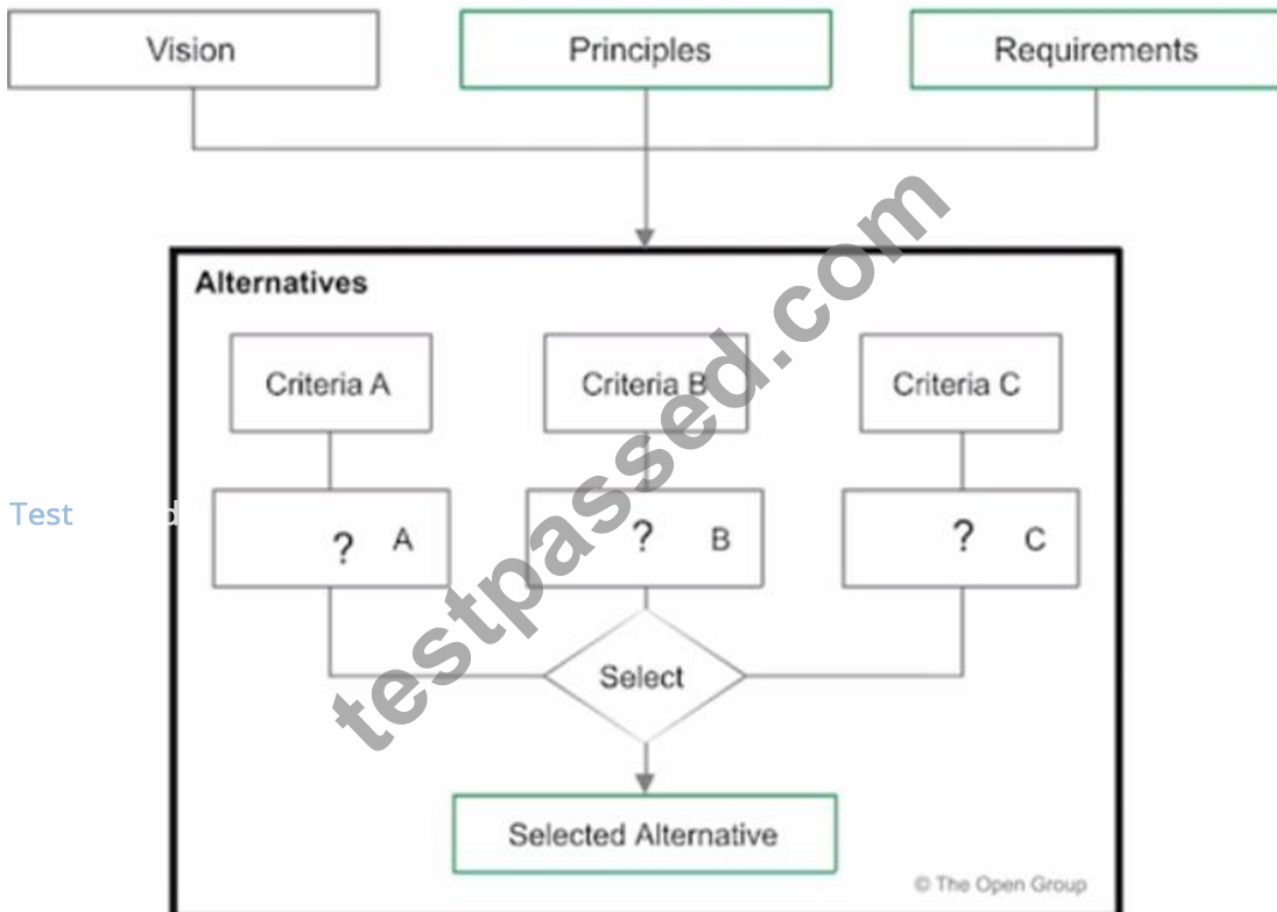
Option B accurately reflects the role of business models in TOGAF as they provide the necessary insight to establish architecture and business principles. These principles guide architecture design and ensure alignment with business strategies.

Reference:

TOGAF Standard, Version 9.2, Part III: ADM Guidelines and Techniques, Business Scenarios Section TOGAF Standard, Version 9.2, Chapter 6, Architecture Principles TOGAF Standard, Version 9.2, Architecture Development Method

NEW QUESTION # 108

Consider the following graphic illustrating a method supporting the TOGAF ADM.



What does the method help identify?

- A. Business Scenarios
- B. Architecture Solutions
- C. Alternative Target Architectures
- D. Solution Building Blocks

Answer: C

Explanation:

The graphic illustrates a method for developing alternative target architectures in Phase E of the TOGAF ADM1. The method involves identifying and evaluating candidate architectures based on criteria such as business value, cost, risk, and feasibility¹. The method helps to identify the most suitable architecture solution for the enterprise.

NEW QUESTION # 109

Which of the following is guidance for creating value streams?

- A. Identify the top-level value streams from components of capabilities.
- B. Include operational levels of detail.
- C. Create an initial set of value streams that provide a one-to-one mapping to existing capabilities.
- D. Clearly define the triggering stakeholder.

Answer: D

Explanation:

Value streams represent the series of steps an organization takes to deliver value to a customer or stakeholder.

A key principle in defining value streams is clarity about who initiates the value stream and what triggers it.

This is essential for several reasons:

* Understanding customer needs: Identifying the triggering stakeholder helps to understand their specific needs and expectations, which drives the design and optimization of the value stream.

* Defining scope and boundaries: Knowing the trigger helps to define the starting and ending points of the value stream, ensuring that it encompasses all the necessary activities to deliver the desired value.

* Measuring effectiveness: With a clear trigger, it becomes possible to measure the effectiveness of the value stream by tracking how well it meets the needs of the triggering stakeholder.

NEW QUESTION # 110

Which of the following describes how business models are used within the TOGAF standard?

- A. To document the factors impacting the business migration plan.
- B. To identify, classify, and mitigate risks to the business.
- C. To tailor the enterprise architecture for the business.
- **D. To help formulate architecture and business principles.**

Answer: D

Explanation:

Business models play a significant role in shaping the principles that guide both architecture development and business operations within the TOGAF framework. Here's how:

- * Understanding value creation: Business models articulate how an organization creates, delivers, and captures value. This understanding informs the development of architecture principles that support and enable value creation.
- * Aligning architecture with business goals: By analyzing the business model, architects can identify the key drivers and priorities of the business. This helps to formulate architecture principles that ensure the architecture aligns with the business goals and strategy.
- * Defining desired behaviors: Business models often implicitly or explicitly define desired behaviors and ways of working within an organization. These behaviors can be codified into business principles that guide decision-making and actions across the enterprise.
- * Promoting consistency: Using the business model as a foundation for principles ensures consistency between the architecture and the business strategy. This helps to avoid conflicts and ensures that the architecture supports the overall direction of the organization.

NEW QUESTION # 111

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