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PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q26-Q31):

NEW QUESTION # 26

Which is a purpose of the Consultancy and Performance Management role?

- A. Provides benefits realization support
- B. **Creates, maintains and distributes good practice**
- C. Assists with budget control
- D. Identifies, monitors and resolves issues

Answer: B

Explanation:

The Consultancy and Performance Management role's purpose includes creating, maintaining, and distributing good practice, as per the P3O Foundation (2013) manual. Section 3.5.5 states, 'The Consultancy and Performance Management function is responsible

for creating, maintaining, and distributing good practice guidance to enhance PPM maturity across the organization." This differs from budget control (A), benefits realization (C), or issue management (D), which are handled by other roles like the Portfolio Analyst or Programme Office. The 2013 edition underscores this role's focus on standardizing processes, supporting P3O's goal of improving performance through shared knowledge. This ensures consistent application of best practices.

Reference: P3O Foundation (2013) manual, Section 3.5.5, AXELOS.

NEW QUESTION # 27

What is defined as a temporary, flexible organization created to coordinate the implementation of a set of related projects and activities?

- A. Portfolio
- B. Business as usual
- C. Project
- D. Programme

Answer: D

Explanation:

A programme is defined as a temporary, flexible organization created to coordinate the implementation of a set of related projects and activities, according to the P3O Foundation (2013) manual. Section 2.1.1 states,

"A programme is a temporary flexible organization structure created to coordinate, direct and oversee the implementation of a set of related projects and activities in order to deliver outcomes and benefits aligned with an organization's strategic objectives." This distinguishes it from business as usual (B), which is ongoing operations, projects (C), which are individual initiatives, and portfolios (D), which manage a group of programmes and projects. The 2013 edition emphasizes the programme's role in delivering coordinated change, making A the correct choice. This definition supports the P3O's function of aligning such structures with strategic goals, ensuring effective change management.

Reference: P3O Foundation (2013) manual, Section 2.1.1, AXELOS.

NEW QUESTION # 28

Which is a function of strategic mapping software?

- A. Supports a common, integrated approach to risk management
- B. Models an organization's systems and processes
- C. Distributes and shares learning among the PPM community
- D. Matches programmes and projects to portfolio benefits and outcomes

Answer: D

Explanation:

The P3O Foundation (2013) manual states that strategic mapping software matches programmes and projects to portfolio benefits and outcomes. Section 6.3.4 notes, "Strategic mapping software is used to match programmes and projects to the benefits and outcomes defined in the portfolio, ensuring alignment with strategic goals." This differs from learning distribution (A), process modeling (B), or risk management (D), which serve other purposes. The 2013 edition highlights its role in visualizing strategic links, supporting P3O's decision-making process. This functionality enhances portfolio optimization and value delivery.

Reference: P3O Foundation (2013) manual, Section 6.3.4, AXELOS.

NEW QUESTION # 29

Which of the following describe the governance responsibilities of a P3O model?

1. Provides the governance and control backbone for an organization's change initiatives
2. Provides a single source for all data relating to the organization's change initiatives
3. Implements rules for decision-making relating to programmes and projects
4. Makes decisions on behalf of the main board

- A. 1,2,4
- B. 1,2,3
- C. 2,3,4
- D. 1,3,4

Answer: B

Explanation:

The P3O Foundation (2013) manual outlines that a P3O's governance responsibilities include providing the backbone for change initiatives, a single data source, and decision-making rules. Section 2.1.2 states, "The P3O model provides the governance and control backbone, a single source of data, and implements rules for decision-making to support portfolios, programmes, and projects." However, it does not make decisions on behalf of the main board (4), which remains a senior management function. The 2013 edition emphasizes P3O's supportive governance role, ensuring alignment and consistency without usurping authority. Options B, C, and D include the incorrect fourth element, making A the accurate choice. This framework enhances organizational change management.

Reference: P3O Foundation (2013) manual, Section 2.1.2, AXELOS.

NEW QUESTION # 30

Why is the same function carried out with a different focus by different offices within a P3O model?

- A. To consider risk from a strategic viewpoint
- B. **To provide appropriate decision support to the customers of each office**
- C. To understand the capability to be delivered by the being supported
- D. To provide ongoing prioritization of change initiatives

Answer: B

Explanation:

The P3O Foundation (2013) manual explains that the same function is performed with different focuses by various P3O offices to provide tailored decision support. Section 5.3.1 states, "Different offices within a P3O model perform the same functions with varying focuses to deliver appropriate decision support tailored to the needs of their specific customers, such as portfolio or programme teams." This contrasts with prioritization (A), capability understanding (B), or strategic risk (D), which are specific outcomes rather than the reason for focus variation. The 2013 edition highlights this customization to meet diverse organizational needs, enhancing efficiency and relevance. This approach supports effective governance across levels.

Reference: P3O Foundation (2013) manual, Section 5.3.1, AXELOS.

NEW QUESTION # 31

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