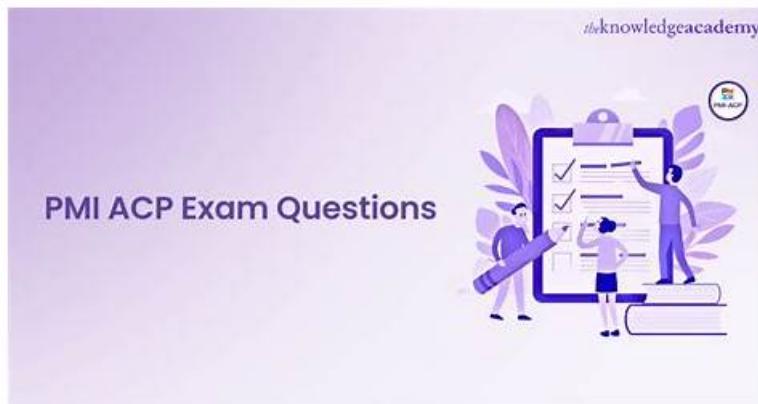


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PMI Agile Certified Practitioner Sample Questions (Q263-Q268):

NEW QUESTION # 263

When we practice active listening, what are the levels through which our listening skills progress?

- A. Global listening, Focused listening, Intuitive listening
- B. Interested listening, Focused listening, Global listening
- C. Internal listening, Focused listening, Global listening
- D. Self-centered listening, Focused listening, Intuitive listening

Answer: C

NEW QUESTION # 264

An agile lead is working on a project to build a new product that will bring substantial business value to a company. Company executives want to present the first release at an important industry fair the following month. The agile lead started the project the previous month, and the team planned the release to take 8 iterations. For the past 4 iterations, work has been performed as planned

and on time. In the current iteration, however, one team member will be out for the remainder of the project. Without this team member, velocity would drop 30%.

What should the agile lead do to ensure the release will be on time for the fair?

- A. Extend the project timeline to accommodate the missing team member.
- **B. Reduce the scope of the release to meet the deadline.**
- C. Deliver as many features as possible based on the new velocity.
- D. Hire a new team member to replace the missing one.

Answer: B

Explanation:

In this situation, the most practical solution is to reduce the scope of the release to meet the deadline. Since one team member will be absent, causing a reduction in velocity, the team may not be able to complete all planned work in the time remaining. By reducing the scope, the team can focus on delivering the most critical features for the industry fair and ensure that the release is still valuable and on time. This aligns with Agile principles of prioritizing the most valuable work and delivering iteratively based on available capacity.

NEW QUESTION # 265

During a project review, the team discovers customer feedback that would add scope. The project leader is concerned that the team will be unable to incorporate this feedback and still meet the product launch date.

What should the project leader do?

- A. Encourage all feedback, then work with the customer to prioritize work for future sprints
- B. Limit the scope of the feedback to only those changes that the team can feasibly accommodate
- C. Finalize the feedback in the form of a change request
- **D. Allow the team to decide what feedback to incorporate**

Answer: D

NEW QUESTION # 266

Which management style does Agile advocate?

- **A. Team**
- B. Product
- C. Task
- D. Performance

Answer: A

NEW QUESTION # 267

During sprint retrospectives, some team members are very vocal and tend to dominate the conversation, while others are more reserved and less likely to participate.

What should the scrum master do?

- **A. Ask more specific questions during the retrospectives.**
- B. Encourage all team members to participate, and have them type their retrospective feedback into the agile lifecycle management tool.
- C. Use retrospective techniques, such as silent writing, clustering, and dot voting to field feedback prior to discussion by the team
- D. Ask team members to email feedback that can be summarized in a spreadsheet for the team.

Answer: A

NEW QUESTION # 268

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