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CIPS L6M5 Exam Syllabus Topics:

Topic	Details
Topic 1	Understand program leadership approaches: This section measures the skills of Programme Leaders in understanding strategic cost management approaches. It covers budgetary control, value engineering, and cost transparency methods. A key skill measured is assessing strategic cost management techniques effectively.

Topic 2	• Understand contracting for programmers: This section measures the skills of Contract Managers and focuses on comparing various contracting options for programs. It includes client-coordinated approaches, engineering procurement and construction (EPC) contracts, management contracting, and public-private partnerships. A key skill measured is the ability to evaluate different contract types effectively.
Topic 3	• Understand the role of culture on achieving program success: This section measures the skills of Organizational Development Specialists in understanding organizational culture's impact on program success. It covers identifying culture types and levels within organizations. A key skill measured is critically assessing organizational culture's influence.

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CIPS Strategic Programme Leadership Sample Questions (Q50-Q55):

NEW QUESTION # 50

Cactus Construction is the Principal Contractor on a housing estate project under an NEC contract. Which of the following scenarios would be a mandatory variation?

- A. changes to building regulations
- B. the client changes their opinion on the design
- C. the project falls behind the plan due to staff shortages
- D. raw material prices increase

Answer: A

Explanation:

Changes to building regulations are mandatory because they are legally binding and require compliance.

NEW QUESTION # 51

Which of the following statements about liquidated damages are TRUE? Select all that apply

- A. liquidated damages can be claimed when a warranty is breached
- B. specific performance is a type of liquidated damage
- C. the party seeking damages must prove the actual loss in the event of a claim
- D. a set figure is decided in advance
- E. the figure must be a genuine estimate of the loss

Answer: A,D,E

Explanation:

The correct statements are that a set figure is decided in advance, it must be a genuine estimate of the loss, and liquidated damages can be claimed when a warranty is breached.

NEW QUESTION # 52

Which culture type is task-oriented, structured, and uses logic for decisions?

Answer Options:

- A. Multi-Active

- **B. Linear-Active**
- C. Reactive
- D. Proactive

Answer: B

Explanation:

A Linear-Active culture (p.176) focuses on logic, organization, and process-based decision-making.

Multi-Active (B) focuses on emotions and relationships.

Reactive (C) adapts to external changes.

Proactive (D) anticipates change, but does not define structure. [P.176]

NEW QUESTION # 53

Golden Rainbow Ltd has invested £4m in a new research project started three years ago. The CFO calculates that the average rate of return on the project is -6%. Is this possible?

- A. no - a rate of return is expressed in years rather than as a percentage
- B. no - a rate of return is always displayed as a positive number
- **C. yes - projects can have a negative rate of return**
- D. yes - but this is likely to change to a positive figure shortly

Answer: C

Explanation:

A negative rate of return indicates that the project is generating a loss of 6% per annum.

NEW QUESTION # 54

What is the purpose of the Project Team at Glitter Kitten Ltd?

Answer Options:

- A. Critical Path Analysis
- **B. Value Engineering**
- C. Contract Negotiation
- D. Supply Chain Mapping

Answer: B

Explanation:

The team focuses on product quality and cost reduction, which defines Value Engineering (p.2.1).

Option A (CPA) is a scheduling tool.

Option C (Negotiation) focuses on contracts, not product quality.

Option D (SCM) is supply chain optimization, not product design. [P.2.1]

NEW QUESTION # 55

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