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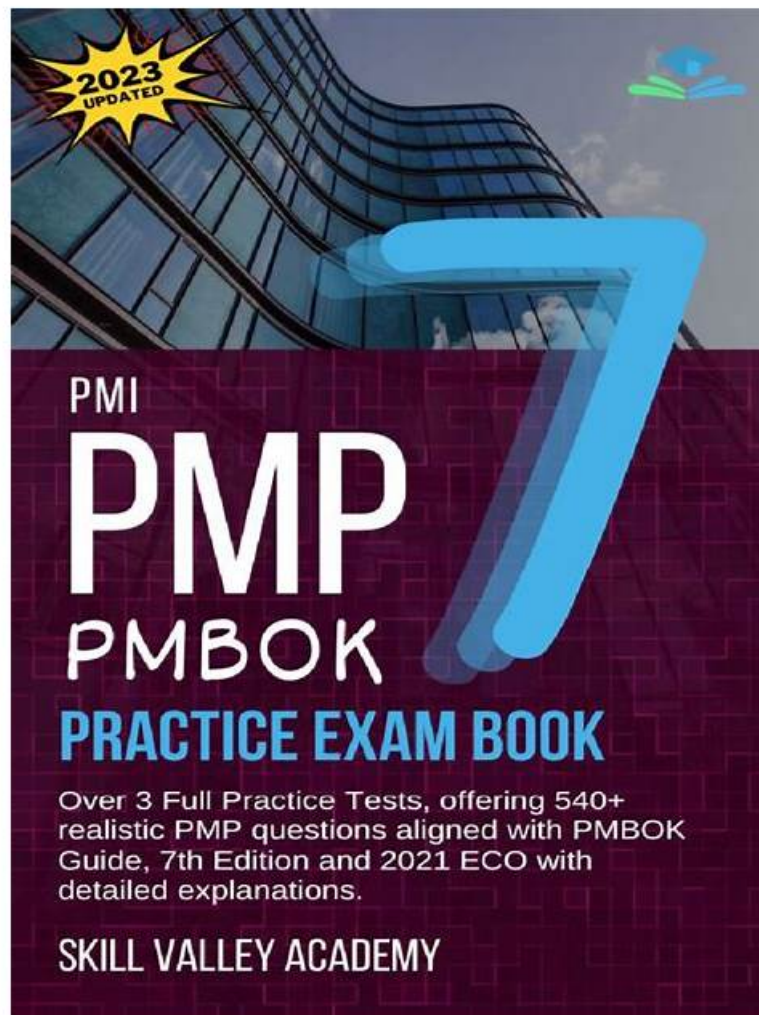
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PMP-CN Project Management Professional (2025 Version) (PMP中文版) Exam Simulations - Free PDF Realistic PMI PMP-CN

PMI Project Management Professional (2025 Version) (PMP中文版) Sample Questions (Q1580-Q1585):

NEW QUESTION # 1580
每兩週交付一個專案。客戶提出投訴是因為儘管貨物已經及時交付，但他們並不認為所交付的產品具有商業價值。
專案經理應該承擔哪項活動？

- A. 執行成本效益分析。
- B. 檢討風險分析。
- C. 檢視最小可行產品 (MVP) 的定義。
- D. 改變交付項目方法。

Answer: C

NEW QUESTION # 1581
一個團隊由於需求不明確，工作進展不順，幾個月都沒能順利完成一次迭代。
為了幫助團隊，專案負責人該做什麼？

- A. 建議限制正在進行的工作以提高團隊的專注度。
- B. 建議團隊與利害關係人一起檢視迭代的長度。
- C. 建議對團隊成員的個人表現進行檢討。
- D. 建議產品所有者檢視積壓改善流程。

Answer: D

Explanation:
According to the Project Management Professional (PMP) guidelines, when a team is struggling to complete work due to unclear requirements, it's often beneficial to review the backlog refinement processes. The product owner, who is responsible for managing the product backlog, should review and refine the backlog items regularly to ensure they are clear, actionable, and prioritized. This process includes detailing the requirements, ordering the items in the backlog to best achieve goals and missions, and optimizing the value of the work the development team performs. By doing so, the team can have a better understanding of the requirements, which can help them complete the iterations successfully. References: Agile Practice Guide, PMI, Chapter 4: Implementing Agile: Delivering in an Agile Environment, Section: Backlog Refinement.
Project Management Professional (PMP) Certification Handbook, PMBOK Guide 6th Edition, Chapter 5:
Project Scope Management.

NEW QUESTION # 1582
一位高度參與專案的關鍵利害關係人聲稱專案團隊提交的報告不充分。專案經理首先該做什麼？

- A. 請專案團隊審查並修改所有這些報告。
- B. 請發起人與利害關係人會面，透過報告緩和局勢。
- C. 向利害關係人解釋這些是已核准的報告範本。
- D. 確保報告符合溝通管理計畫。

Answer: D

Explanation:
The first action a project manager should take when a stakeholder deems the reports inadequate is to ensure that the reports are in line with the communications management plan. This plan outlines how project communication will occur, including the format and content of reports. By verifying compliance with the plan, the project manager can determine if the issue is due to a deviation from the agreed-upon standards or if the plan itself needs to be adjusted to meet stakeholder expectations. This step is crucial before making any changes to the reports or engaging further with the stakeholder.
: = The importance of aligning project reports with the communications management plan is highlighted in best practices for

stakeholder engagement and communication in project management and business analysis. These practices emphasize the need to manage stakeholder expectations effectively and ensure that all communications are consistent with the project's agreed-upon methods123. Additionally, the Professional Certificate in Stakeholder Engagement from BCS suggests that managing expectations and communicating effectively are key to successful stakeholder engagement4.

NEW QUESTION # 1583
專案經理正在使用混合方法啟動一個專案，並注意到一些團隊成員只了解預測方法。
為了獲得良好的專案績效，專案經理首先需要做什麼？

- A. 評估每個團隊成員所需的訓練。
- B. 指導那些缺乏混合知識的團隊成員在工作中學習。
- C. 提供所有團隊成員混合訓練。
- D. 更改團隊以包含混合專家。

Answer: A

Explanation:
According to the PMBOK Guide, the project manager should assess the required training per team member as part of the plan resource management process. This process involves identifying and documenting the project roles, responsibilities, skills, and competencies, as well as the training needs of the project team members. The project manager should also consider the project life cycle approach, whether it is predictive, adaptive, or hybrid, and the implications for the team's knowledge and skills. The project manager should not coach, change, or deliver training to the team members without first assessing their training needs and gaps, as this may not be effective or efficient. References: PMBOK Guide, 7th edition, pages 307-308, 311-312.

NEW QUESTION # 1584
在風險管理會議中，大多數專案團隊成員都會使用電腦多次迭代定量風險分析模型。將會有一個累積機率分佈（S 曲線）來表示實現任何特定結果的機率。
專案經理應使用哪種方法來評估和管理專案風險？

- A. 蒙地卡羅分析
- B. 敏感性分析
- C. 決策樹分析
- D. 影響圖

Answer: A

NEW QUESTION # 1585
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