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Peoplecert ITIL 4 Leader: Digital & IT Strategy Exam Sample Questions (Q40-Q45):

NEW QUESTION # 40

An organization has established a clear vision for digital transformation and has started their transformation journey. They have documented all their value streams and started to improve these. They use technology appropriately to maximize customer experience and operational excellence. They understand and manage risks, and they have a comprehensive approach to Identifying and using innovative Ideas.

What else do they need for the digital transformation to succeed?

- A. Management of staff skills and competence
- B. Linked processes and practices to value creation
- C. Management of threats and opportunities
- D. Improved use of automation

Answer: A

Explanation:

Management of staff skills and competence is what the organization needs for the digital transformation to succeed. This means that

the organization ensures that its staff have the necessary skills and competence to support the digital transformation and deliver value to customers. This can involve training, development, coaching, mentoring, recruitment, retention, and motivation of staff. Reference: ITIL 4 Leader: Digital and IT Strategy, page 68-69

NEW QUESTION # 41

The leaders of an organization are defining an approach to optimize its value streams and processes to create a more efficient way of working.

What should this approach focus on?

- A. Organizational resilience
- B. Uninterrupted delivery
- C. Organizational agility
- D. Elimination of waste

Answer: D

Explanation:

Elimination of waste is about identifying and removing any activities, resources, or outputs that do not add value to the customers or the organization. This can help optimize value streams and processes, improve efficiency and effectiveness, reduce costs and risks, and increase customer satisfaction. Reference: ITIL 4 Leader: Digital and IT Strategy, page 64

NEW QUESTION # 42

An IT manager is creating a business case to justify the investment required to replace existing technology with new cloud services to support a digital transformation strategy.

What should be described in the section on opportunity cost?

- A. The value that would be generated if the organization made a different investment
- B. The estimated increase in revenue generated from sales of the new services
- C. The technology and resource costs of migrating to the cloud services
- D. The ongoing cost of maintaining and supporting the cloud services

Answer: A

NEW QUESTION # 43

Which is the BEST description of digital business?

- A. Using digital technology to control physical devices
- B. Using digital technology as a basis for conducting an organization's activities
- C. Using processes that transform something from analogue to digital format
- D. Using information systems to store, retrieve, transmit, and manipulate digital data

Answer: B

NEW QUESTION # 44

An organization has identified three initiatives to support a digital transformation strategy:

1. Upgrading technology
2. Adopting new software development approaches
3. Changing the structure of teams and departments

The project, management office has been tasked with identifying and developing the business case(s) needed to review these initiatives. Which is the BEST approach to take when creating the business case(s)?

- A. Create one business case for the technology upgrade, and another for the remaining Initiatives
- B. Create three different business cases providing justification for each Initiative
- C. Create one business case for the organizational change, and another for the remaining Initiatives
- D. Create one single business case that provides justification for all three initiatives

Answer: B

NEW QUESTION # 45

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