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ISACA COBIT Design and Implementation Certificate Sample Questions (Q76-Q81):

NEW QUESTION # 76

An enterprise's management team concludes that the successful realization of the business strategy for the next period will largely depend on the successful adoption and use of technology and information. Which of the following is the MOST applicable design factor and corresponding value?

- A. Role of IT design factor with the value "Turnaround"
- **B. Role of IT design factor with the value "Strategic"**
- C. Technology Adoption Strategy design factor with the value "First Mover"
- D. IT Implementation Methods design factor with the value "Agile"

Answer: B

Explanation:

The COBIT 2019 Design Guide defines the "Role of IT" design factor, including the value "Strategic":

"If the role of IT is strategic, it means that IT is critical to the enterprise's business strategy, directly influencing its success." Given that technology is critical to achieving the business strategy, the role of IT as "Strategic" is the most appropriate selection.

Reference: COBIT 2019 Design Guide, Section 4.4.2

NEW QUESTION # 77

IT management contributes to the initiation of an EGIT program by:

- A. Evaluating the proposed EGIT approach to ensure business goals will be met.
- B. Providing advice on specific IT controls and challenging proposed activities.
- **C. Gathering input and gaining consensus on an EGIT approach.**
- D. Establishing the business strategy and high-level EGIT approach.

Answer: C

Explanation:

As per COBIT 2019 Implementation Guide:

"During program initiation, IT management plays a key role by gathering input from various stakeholders and building consensus on the EGIT approach." Business strategy is set by executive leadership, not IT, and advice on controls happens at later stages.

Reference: COBIT 2019 Implementation Guide, Phase 1

NEW QUESTION # 78

Which of the following should be used when translating design factor values into governance and management priorities?

- A. Weighted average
- **B. Weighted calculation**
- C. Pareto analysis
- D. Matrix calculation

Answer: B

Explanation:

When translating design factor values into governance and management priorities, a weighted calculation should be used. This method allows for the consideration of various factors according to their relative importance and impact on the governance system.

References in COBIT 2019 Design and Implementation:

* COBIT 2019 Design Guide, Chapter 4: This chapter explains the process of translating design factor values into actionable governance and management priorities, emphasizing the use of weighted calculations to reflect the importance of different design factors.

* COBIT 2019 Framework: Introduction and Methodology, Chapter 4: This chapter highlights how weighted calculations can help prioritize governance and management activities based on the enterprise's specific context and needs.

Using weighted calculations ensures a balanced and proportionate approach to prioritizing governance and management objectives, leading to a more effective and tailored governance system.

NEW QUESTION # 79

What is a PRIMARY responsibility of the program management office during the planning phase that defines the initial program concept business case?

- A. Identifying business priorities and business strategy dependent on IT
- **B. Ensuring that both needs and business objectives are stated**
- C. Providing advice regarding controls and potential risks
- D. Identifying success factors and a way to monitor progress

Answer: B

Explanation:

The primary responsibility of the program management office (PMO) during the planning phase that defines the initial program concept business case is ensuring that both needs and business objectives are stated. This responsibility ensures that the program aligns with the enterprise's strategic goals and addresses specific business needs.

References in COBIT 2019 Design and Implementation:

* COBIT 2019 Framework: Governance and Management Objectives, BAI01 (Managed Programs): This objective emphasizes the role of the PMO in defining program requirements and business objectives during the planning phase.

* COBIT 2019 Implementation Guide, Chapter 3: This chapter outlines the responsibilities of the PMO in program planning, which includes articulating business needs and objectives to ensure alignment and clarity.

By clearly stating needs and business objectives, the PMO sets a solid foundation for the program, facilitating alignment with strategic goals and effective resource allocation.

NEW QUESTION # 80

When is it MOST important for an enterprise to apply the full governance design workflow and carefully consider all design factors?

- A. When the enterprise must meet complex regulatory requirements for which the enterprise is not currently in compliance
- B. When the enterprise needs to focus on one key initiative requiring a major investment
- C. When key stakeholders cannot agree on governance objectives, strategy, and priorities
- **D. When the enterprise requires a broad, holistic, and comprehensive view of its governance system**

Answer: D

Explanation:

Applying the full governance design workflow and carefully considering all design factors is most important when an enterprise requires a broad, holistic, and comprehensive view of its governance system. This scenario is where the entire spectrum of the governance framework needs to be analyzed and tailored to ensure it meets the enterprise's overall strategic goals and operational needs.

References in COBIT 2019 Design and Implementation:

* COBIT 2019 Design Guide, Chapter 2: This chapter elaborates on how design factors influence the creation of a tailored governance system that is comprehensive and aligns with the enterprise's unique context.

* COBIT 2019 Framework: Introduction and Methodology, Chapter 4: This chapter discusses the importance of a holistic approach in establishing governance and the necessity of considering all design factors to create a system that encompasses all aspects of enterprise IT and business objectives.

* COBIT 2019 Implementation Guide, Chapter 3: This chapter provides steps for implementing a comprehensive governance system, emphasizing the importance of a full governance design workflow to achieve a thorough and effective governance structure. By following the full governance design workflow, enterprises can ensure that their governance framework is not only comprehensive but also customized to address specific needs, thereby improving alignment, efficiency, and compliance across the organization.

NEW QUESTION # 81

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