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Scrum Alliance Certified ScrumMaster Exam Sample Questions (Q35-Q40):

NEW QUESTION # 35

Who should the Scrum Master work with to determine if artifacts are completely transparent?

- A. Scrum Team and other involved parties
- B. End users
- C. Management team
- D. Project Manager

Answer: A

Explanation:

The Scrum Master works with the Scrum Team and other involved parties (such as stakeholders) to ensure that artifacts are transparent. Transparency is one of the three pillars of empiricism in Scrum and is critical for effective inspection and adaptation. If artifacts (e.g., Product Backlog, Sprint Backlog, Increment) are not transparent, it can hinder decision-making and progress.

According to the 2020 Scrum Guide, the Scrum Master is responsible for ensuring that everyone involved understands:

- * The purpose of the artifacts (e.g., Product Backlog, Sprint Backlog, Increment).
- * The Definition of Done, to ensure shared understanding of what constitutes a completed work item.

Why the other options are incorrect:

- * A. End users: While feedback from end users is important, they are not directly responsible for ensuring transparency of artifacts.
- * C. Management team: Management is not directly involved in artifact transparency, as this is primarily a collaboration between the Scrum Team and relevant stakeholders.
- * D. Project Manager: There is no role of "Project Manager" in Scrum.

NEW QUESTION # 36

If Scrum Teams become too large, they should

- A. Split into sub-teams based on function
- **B. Reorganize into multiple cohesive Scrum Teams and share the same Product Goal and Product Backlog**
- C. Do nothing and focus on delivering a usable product Increment
- D. Divide into separate teams each with their own Product Owner

Answer: B

Explanation:

If a Scrum Team becomes too large, the team should reorganize into multiple cohesive Scrum Teams that share the same Product Goal and Product Backlog. This approach ensures that all teams remain focused on delivering value while maintaining transparency and alignment.

According to the 2020 Scrum Guide:

- * The ideal size for a Scrum Team is small enough to remain nimble (typically 10 or fewer people).
- * When a Scrum Team becomes too large, it should form multiple smaller teams, all working from the same Product Backlog and pursuing the same Product Goal.

Why the other options are incorrect:

- * A. Split into sub-teams based on function: Scrum encourages cross-functional teams, so dividing based on function contradicts Scrum principles.
- * C. Divide into separate teams each with their own Product Owner: A single Product Owner should manage the Product Backlog to ensure alignment and avoid conflicting priorities.
- * D. Do nothing and focus on delivering a usable product Increment: Not addressing the issue of an oversized team can lead to inefficiencies and reduced team effectiveness.

NEW QUESTION # 37

Who collaborates on understanding the work of the Sprint?

- A. The Developers
- B. The Scrum Master and the Developers
- C. The Product Owner and the Developers
- **D. The Scrum Team**

Answer: D

Explanation:

The entire Scrum Team collaborates on understanding the work of the Sprint during Sprint Planning. This includes the Product Owner, Developers, and Scrum Master. Each role has a contribution:

- * Product Owner: Explains the Product Backlog items, priorities, and their value.
- * Developers: Collaborate to create a plan for delivering the selected Product Backlog items and achieving the Sprint Goal.
- * Scrum Master: Facilitates the discussion to ensure alignment and understanding but does not directly plan the work.

According to the 2020 Scrum Guide:

- * "Sprint Planning initiates the Sprint by laying out the work to be performed for the Sprint. This resulting plan is created by the collaborative work of the entire Scrum Team." Why the other options are incorrect:
- * B. The Scrum Master and the Developers: This excludes the Product Owner, who is essential for providing clarity and prioritization of Product Backlog items.
- * C. The Product Owner and the Developers: While they collaborate during Sprint Planning, the Scrum Master also plays an important role in facilitating the discussion.
- * D. The Developers: The Developers alone cannot decide on the Sprint Goal or select work without input from the Product Owner.

NEW QUESTION # 38

Which activity seeks to build consensus in a group setting?

- A. Mentoring
- B. Coaching
- C. Facilitating
- D. Teaching

Answer: C

Explanation:

Facilitating is the activity that seeks to build consensus in a group setting. In Scrum, the Scrum Master often acts as a facilitator, helping the team reach agreements during events such as Sprint Planning, Retrospectives, or backlog refinement sessions. Facilitators guide discussions neutrally, ensuring all voices are heard and helping the group align on decisions.

According to the 2020 Scrum Guide, the Scrum Master:

- * Facilitates Scrum events as requested or needed.
- * Removes barriers to communication and fosters collaboration within the team.

Why the other options are incorrect:

- * A. Coaching: Coaching involves guiding individuals or teams to improve performance, but it is not specifically about building group consensus.
- * B. Teaching: Teaching focuses on imparting knowledge, not consensus-building.
- * C. Mentoring: Mentoring involves a one-on-one relationship where the mentor shares knowledge and experience, which is not a group activity.

NEW QUESTION # 39

Taylor, a Scrum Master, was asked for their advice on how large a Scrum Team should be. Which of these responses is correct?

- A. "Bigger teams communicate better, are more productive and produce better results."
- B. "Size doesn't matter as long as the Scrum Master coordinates the work in collaboration with the Product Owner."
- C. "The typical size of an effective Scrum Team is ten or fewer."
- D. "When a team expands beyond ten, activities, like verification and operations, are assigned to a different team."

Answer: C

Explanation:

The typical size of an effective Scrum Team is ten or fewer people, as stated in the 2020 Scrum Guide. This includes the Product Owner, Scrum Master, and Developers. Smaller teams ensure better communication, collaboration, and effectiveness, as larger teams can introduce inefficiencies and coordination challenges.

Why the other options are incorrect:

- * B. Size doesn't matter as long as the Scrum Master coordinates the work in collaboration with the Product Owner: Scrum Teams are self-managing and self-organizing; they do not rely on the Scrum Master to coordinate work. Team size does matter for effectiveness.
- * C. Bigger teams communicate better, are more productive and produce better results: Larger teams often face communication and coordination challenges, reducing productivity and effectiveness.
- * D. When a team expands beyond ten, activities, like verification and operations, are assigned to a different team: Scrum encourages cross-functional teams that handle all activities required to deliver a usable Increment without assigning work to other teams.

NEW QUESTION # 40

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