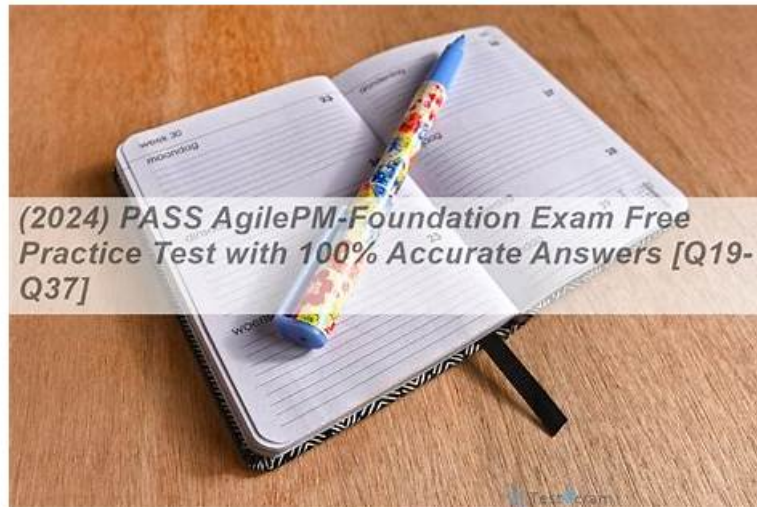


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APMG-International Agile Project Management (AgilePM) Foundation Exam Sample Questions (Q128-Q133):

NEW QUESTION # 128

Which project role is responsible for mitigating the risk if there is a lack of commitment in the business opportunity?

- A. Business Visionary
- B. Business Consortium
- **C. Business Sponsor**
- D. Business Advisor

Answer: C

Explanation:

Comprehensive and Detailed 150-300 words Explanation (paraphrased from AgilePM/DSDM guidance):

In AgilePM, the Business Sponsor is the project's ultimate decision-maker and the role accountable for ensuring continued business justification. This includes owning the investment decision, securing and sustaining funding, and maintaining senior-level commitment to the business opportunity. A lack of commitment represents a threat to the viability of the Business Case; managing and mitigating that risk sits squarely with the Sponsor. The Sponsor establishes clear objectives, champions the initiative across the organization, removes high-level impediments, and ensures that governance supports timely decisions. While the Business Visionary articulates and safeguards the solution vision and value outcomes, that role does not control organizational commitment or funding at the enterprise level. Similarly, Business Advisors provide specialist input but do not own commitment or investment risk. Therefore, where commitment to the business opportunity is wavering or unclear, the Business Sponsor is responsible for intervening-reconfirming the Business Case, rallying stakeholder support, and aligning investment, scope and timescales-so the project remains justified and deliverable.

NEW QUESTION # 129

Which of the following is an important way a change manager supports sponsors in their role?

- A. Protect them from the demands of line leaders.
- **B. Offer them feedback and coaching.**
- C. Gain the commitment of other executive leaders.
- D. Prepare the change vision for them.

Answer: B

Explanation:

* Feedback and Coaching: Sponsors play a critical role in change, and change managers support them by providing feedback and coaching to help them lead effectively. This builds their confidence and ensures alignment with the change vision.

* Other Options:

- * A: Sponsors should prepare the vision themselves.
- * B: Sponsors themselves lead commitment-building efforts.
- * D: Protecting sponsors isn't an effective strategy; engaging them is key.

Key AgilePM Concepts Referenced:

* Sponsor Engagement: AgilePM Handbook, Chapter 6, Section 6.2.

NEW QUESTION # 130

During what DSDM phase is it established how quality to be assured?

- A. At the start of Evolutionary Development
- **B. As part of Foundations**
- C. During each timebox during Evolutionary Development
- D. During Feasibility

Answer: B

NEW QUESTION # 131

According to the DSDM principle 'Never Compromise Quality, when should the overall level of quality to be delivered within the solution be agreed?

- A. When the Business Advisor is available
- **B. At the start of the project**

- C. Whenever the level of solution quality is known.
- D. During evolutionary development

Answer: B

Explanation:

According to the DSDM principle 'Never Compromise Quality,' the overall level of quality to be delivered within the solution should be agreed at the start of the project⁵. This principle ensures that quality is not compromised to recover from deviations; instead, the scope of the project will be dynamic⁶.

NEW QUESTION # 132

Which of the following is NOT an expectation for a Product increment?

- A. It has been accepted as usable
- **B. It is independent of all other Product Increments**
- C. It meets the Definition of 'Done'
- D. It is a step towards achieving a Product Goal

Answer: B

Explanation:

Agile delivery expects each increment to be usable, meet the agreed quality bar (Definition of Done), and move the product toward its goal. AgilePM's incremental, timeboxed approach stresses that every slice should be demonstrably valuable or verifiable, with acceptance criteria satisfied and quality never compromised. However, increments in an evolving solution are typically additive and cumulative; they build upon prior work to extend capability. Requiring that an increment be independent of all others is unnecessary and often impractical for integrated solutions. What matters is that it is coherent, tested, and acceptable to stakeholders within the agreed standards. Thus, options A, C, and D describe standard expectations for an increment in AgilePM/Scrum-aligned practice, whereas B does not. Therefore, B is the correct 'NOT' choice.

NEW QUESTION # 133

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