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ISTQB Advanced Test Management Exam v3.0 - ISTQB Sample Questions (Q42-Q47):

NEW QUESTION # 42

Assume you are managing a test automation project for a mission-critical system.

Because vendor provided tools and open source solutions don't meet the needs of this project, you ask your test team to develop a custom automation framework.

Which of the following management issues associated to the development of this custom automation framework is least likely to manage?

- A. Proper testing for the custom automation framework must be performed
- B. The changes to the custom automation framework should be communicated to all external users of this tool under the GNU license
- C. The custom automation framework will need proper maintenance
- D. The custom automation framework will require an adequate documentation

Answer: B

Explanation:

Explanation/Reference:

Explanation:

NEW QUESTION # 43

In what environment are you most likely to see multiple defect management systems used in one project?

- A. Agile
- **B. Hybrid**
- C. Sequential
- D. Multi-tenant

Answer: B

Explanation:

* Context Analysis:

* A hybrid environment combines methodologies (e.g., Agile and traditional), often leading to multiple tools to manage different workflows, methodologies, or team needs.

* Evaluation of Options:

* A. Sequential:

* Incorrect. Sequential approaches usually involve a single defect management system due to their linear nature.

* B. Agile:

* Incorrect. Agile projects often emphasize a single integrated tool for simplicity and collaboration.

* C. Hybrid:

* Correct. Multiple tools are typical in hybrid models to accommodate diverse team processes.

* D. Multi-tenant:

* Incorrect. Multi-tenancy relates to shared infrastructure, not the use of defect management systems.

* Syllabus Alignment:

* ISTQB mentions hybrid approaches leading to diverse tool requirements for managing defects across different methodologies (TM-1.2.4).

References:

* ISTQB Advanced Level Test Management Syllabus (TM-1.2.4)

NEW QUESTION # 44

You have assembled the following cost of quality numbers 1 000 defects were found prior to release and 100 were found after.

Average Cost	Amount	# of Defects	Total Cost
Defect prevention	\$50,000	N/A	\$50,000
Appraisal	\$250	1,000	\$250,000
Internal failure	\$200	1,000	\$200,000
External failure	\$2,000	100	\$200,000

Given this information what should you conclude?

- A. The cost of testing is just right and is justified by the numbers
- **B. The cost of testing is high and could probably be lowered by spending more money on defect prevention**
- C. More effort should be put on appraisal to help lower the cost of quality
- D. More testing was needed before the production release because the defect detection percentage (DDP) was below 90%

Answer: B

Explanation:

* Cost of Quality Analysis:

* The given table lists costs for defect prevention, appraisal, internal failure, and external failure.

* Defect prevention cost is \$50,000, while costs for appraisal, internal failures, and external failures are \$250,000, \$200,000, and \$200,000, respectively.

- * The combined cost of internal and external failures is significantly high compared to defect prevention costs.
 - * Defect Detection and Prevention (DDP):
 - * DDP measures the effectiveness of defect prevention activities and early detection mechanisms.
 - * In this case, 1,000 defects were caught before release (appraisal) and 100 defects escaped to production.
 - * $DDP = (\text{Defects found before release} / \text{Total defects}) = 1000 / (1000 + 100) = 90.91\%$.
 - * While this DDP is relatively high, the costs of appraisal and failures indicate that prevention strategies need more investment.
 - * Key Cost Drivers:
 - * High internal and external failure costs indicate inefficiencies in earlier stages of quality assurance.
 - * Shifting investments from appraisal and failure costs towards defect prevention would reduce the overall cost of quality.
 - * Evaluating Options:
 - * Option A ("More testing needed because $DDP < 90\%$ ") is invalid since DDP is above 90%.
 - * Option C ("The cost of testing is justified") does not address the imbalance between high failure costs and low prevention spending.
 - * Option D ("More effort on appraisal") contradicts the cost-benefit focus of investing in prevention.
 - * Option B is correct because enhancing defect prevention strategies will reduce downstream costs.
- References and Syllabus Alignment:
- * This conclusion aligns with the ISTQB Advanced Test Management syllabus section on "Cost of Quality" and strategies to optimize testing investments. Specifically, prevention is emphasized as more cost-effective than appraisal and failure management.

NEW QUESTION # 45

Which of the following statements about management of product quality risks in mature organizations with respect to the lifecycle, is true?

- A. Mature organizations don't waste time identifying the sources of risks. They only focus on identifying product quality risks
- B. Mature organizations address product quality risks associated to non-functional characteristics only during the system test phase
- C. Mature organizations are aware that risk management of product quality risks only occurs during testing
- **D. Mature organizations are aware that the contribution of testing to analysis of product quality risks is very important. The analysis should occur throughout the entire lifecycle**

Answer: D

Explanation:

Explanation/Reference:

Explanation:

NEW QUESTION # 46

You are working on a project where the business part of the organization works traditionally with defined requirements, but the development team follows an Agile model. Neither team plans to change their approach. What is the proper name for this type of project approach?

- A. Agile
- B. Sequential
- **C. Hybrid as fit for purpose**
- D. Hybrid as a transition to Agile

Answer: C

Explanation:

* Context Analysis:

* The project described has teams using different methodologies (traditional vs. Agile) tailored to their needs.

* The "fit for purpose" hybrid approach is explicitly designed to combine methodologies based on team and project requirements.

* Evaluation of Options:

* A. Sequential:

* Incorrect. A sequential approach suggests a traditional waterfall-like model, not a hybrid.

* B. Hybrid as a transition to Agile:

* Incorrect. This term implies the entire project is transitioning to Agile, which is not the case here.

* C. Agile:

* Incorrect. Only the development team is Agile; the business team uses a traditional approach.

- * D. Hybrid as fit for purpose:
 - * Correct. Combines the most effective aspects of both traditional and Agile methodologies to suit the project context.
 - * Syllabus Alignment:
 - * ISTQB defines hybrid models as combinations of methodologies tailored to specific project needs (TM-1.2.4).
- References:
- * ISTQB Advanced Level Test Management Syllabus (TM-1.2.4)

NEW QUESTION # 47

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