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ISTQB ATM exam is a comprehensive exam that assesses a candidate's knowledge and skills in managing testing projects. ATM exam consists of multiple-choice questions and lasts for 180 minutes. To be eligible for the exam, a candidate must have an ISTQB Foundation Level certification and an ISTQB Certified Tester Advanced Level - Test Analyst or Technical Test Analyst certification.

ISTQB ATM Exam is designed to evaluate the candidate's in-depth knowledge of software testing processes and management of testing activities. It assesses the candidates' ability to manage and lead the testing team while adhering to applicable standards and processes. ATM Exam not only tests the candidate's knowledge of testing techniques, but also their ability to apply management and communication skills, and critical thinking abilities in test management.

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ISTQB Advanced Test Management Exam v3.0 - ISTQB Sample Questions (Q33-Q38):

NEW QUESTION # 33

Which of the following statements about the STEP test process improvement model is true?

- A. In the STEP model, tests validate the requirements and use cases when they are developed
- B. The STEP model assures that the system requirements specification and the test design specification processes don't overlap
- C. The STEP model stresses defect detection and demonstration of capability, whereas the defect prevention is a secondary potential goal of testing
- D. In the STEP model, testware design occurs after coding

Answer: A

Explanation:

Explanation/Reference:

Explanation:

NEW QUESTION # 34

Which of the following would you expect to be most likely an example of a demotivating factor for testers?

- A. The management asks the testers to be kept informed about the intensity, quality and results of testing
- **B. Test quality is measured by counting the number of customer/user reported problems.**
- C. The testers' recommendations to improve the system or its testability are adopted by the development team
- **D. The same regressions tests are manually executed by the same testers, for every product release, without regression test tools**
- E. The testers are assessed on whether and how often they detect important and critical failures

Answer: B,D

Explanation:

Explanation/Reference:

Explanation:

NEW QUESTION # 35

Your test team consists of four members (Mary, Bob, Mark, Dave) with different interpersonal skills.

The following skills assessment spreadsheet shows the characteristics of the team members with respect to a list of interpersonal-skills (for each characteristic only the member with the highest level of that characteristic is indicated and marked with 'X'):

Interpersonal Skill	Mary	Bob	Mark	Dave
Individualistic		X		
Unorthodox		X		
Brilliant, creative, strong intellectual power		X		
Disciplined, dutiful	X			
Hard Working	X			
Communicative	X			
Polite	X			
Collaborative	X			
Dynamic				X
Open-minded				X
Result-oriented				X
Fights idleness and inefficiency, exerts pressure				X
Single-minded			X	
Self-starting			X	
Dedicated and uncommunicative			X	

On the next project a member of your test team will have to perform some routine tasks requiring collaboration with other teams. Who in your test team would you expect to be most suitable at doing these tasks?

- A. Mark
- B. Dave
- **C. Mary**
- D. Bob

Answer: C

Explanation:
Explanation/Reference:
Explanation:

NEW QUESTION # 36

You have assembled the following cost of quality numbers 200 defects were found prior to release and 100 were found after. Given this information what is the total cost of quality for this project?

Average Cost	Amount	# of Defects	Total Cost
Defect prevention	\$10,000	N/A	\$10,000
Appraisal	\$250	200	\$50,000
Internal failure	\$200	200	\$40,000
External failure	\$2,000	100	\$200,000

- A. \$10 000
- B. \$100,000
- C. \$300,000
- D. \$200,000

Answer: C

Explanation:

Step by Step Comprehensive Detailed Explanation:

* Definition of Cost of Quality (CoQ): CoQ is composed of four components:

* Prevention Costs: Costs related to activities to prevent defects (e.g., training, quality planning).

* Appraisal Costs: Costs associated with evaluating products to ensure defect-free delivery (e.g., testing).

* Internal Failure Costs: Costs due to defects found before delivery to the customer (e.g., rework).

* External Failure Costs: Costs from defects discovered after delivery (e.g., warranty claims, reputation damage).

* Calculation Process:

* Defect Prevention Cost: Given as \$10,000 (fixed).

* Appraisal Cost: \$250 per defect for 200 defects = $250 \times 200 = 50,000$

* Internal Failure Cost: \$200 per defect for 200 defects = $200 \times 200 = 40,000$

* External Failure Cost: \$2,000 per defect for 100 defects = $2,000 \times 100 = 200,000$

* Total CoQ: Adding all costs together:

Total CoQ = $10,000 + 50,000 + 40,000 + 200,000 = 300,000$

* Correct Answer and Justification: The total cost is \$300,000, making Option A the correct answer.

References and Documentation from Advanced Test Management:

* ISTQB Advanced Test Management Syllabus v3.0, Section 2.2.2: This section emphasizes understanding and calculating the cost of quality by segregating it into the four components as seen above.

* ATM Sample Exam Questions 2024 (Example Calculations): Highlights similar numerical examples to calculate CoQ.

* ISTQB Exam Structure Rules v1.9: Ensures alignment with K2-level understanding for cost analysis scenarios in test management.

NEW QUESTION # 37

You are working on a project to develop an authentication system for an e-commerce website. This system provides two features: Registration and authentication. Two different development teams develop these two features.

There is a high likelihood that the delivery of the authentication feature to the test team will be three weeks later. To complete the registration the user must provide the following registration inputs: Name, surname, birth date, fiscal code and he/she can select a username and a password.

A registered user can be a special user or a normal user. To be identified as a special user, he/she must also provide, during the registration process, a voucher possibly received from the IT department.

Access is granted only if a user is registered and the password is correct: In all other cases access is denied. If the registered user is a special user and the password is wrong, a special warning is shown on the system console.

You are currently performing a quality risk analysis using FMEA.

Based only on the given information, which of the following is NOT a product risk that could be identified during the quality risk analysis?

- A. The authentication system grants access to a special user with a wrong password
- B. The authentication system grants access to a normal user with a wrong password
- **C. The late delivery of the authentication feature to the test team causes delays in the start of test execution and this could result in a shorter test period**
- D. The authentication system denies access for a special user with a wrong password, but doesn't display a special warning on the system console

Answer: C

Explanation:

Explanation/Reference:

Explanation:

NEW QUESTION # 38

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