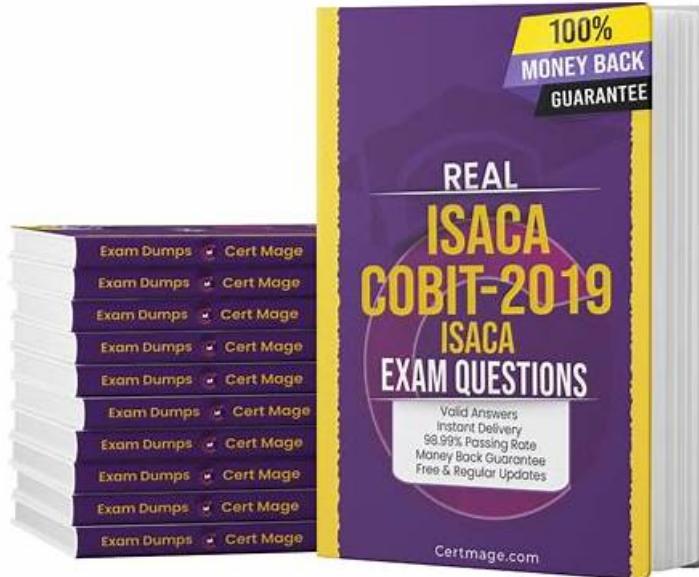


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ISACA COBIT 2019 Foundation Sample Questions (Q154-Q159):

NEW QUESTION # 154

What is the FINAL step in governance system design?

- A. Reconcile inherent priority conflicts.
- B. Refine the scope of the governance system.
- C. Define target capability levels for the most critical objectives.
- D. Review governance objectives that correspond to high compliance requirements.

Answer: C

Explanation:

Explanation

The final step in governance system design is to define target capability levels for the most critical objectives.

The governance system design is the process of designing and implementing a governance system for an enterprise using COBIT 2019. The governance system design involves tailoring the COBIT 2019 components such as principles, enablers, goals, processes, practices, roles, structures, metrics, etc., according to the enterprise's context and needs. The governance system design also involves considering various design factors such as enterprise strategy archetype; enterprise goals; IT-related goals; risk profile; IT deployment; threat landscape; compliance requirement; operating environment; size of enterprise; culture; stakeholders; etc., that influence how an enterprise designs and implements its governance system using COBIT 2019. The final step in governance system design is to define target capability levels for the most critical objectives. The capability levels are a measure of how well an enterprise performs its information and technology governance and management processes in terms of process attributes such as process performance, process definition, process deployment, process measurement, process control, process optimization, etc.

The capability levels range from

0 (incomplete) to 5 (optimizing), indicating the degree of maturity and effectiveness of an enterprise's information and technology governance and management processes. The critical objectives are the governance and management objectives that have been prioritized based on the design factors and the stakeholder needs.

The governance and management objectives are the statements of what an enterprise wants to achieve in terms of its information and technology governance. The governance and management objectives are derived from the enterprise goals, which are the high-level statements of what an enterprise wants to achieve in terms of its mission, vision, values, strategy, etc. By defining target capability levels for the most critical objectives as the final step in governance system design, an enterprise can ensure that it has set realistic and achievable goals for its information and technology governance and management processes that support its strategy and objectives. This will also help to identify the gaps or issues that need to be addressed to enhance the capability levels of the selected processes. References: : COBIT 2019 Design Guide: page 53-54 : COBIT 2019 Process Assessment Model: page 11-13

NEW QUESTION # 155

Which of the following is a strategy archetype focused on increasing revenues?

- A. Cost leadership
- B. Growth/acquisition
- C. Client service/stability
- D. Innovation/differentiation

Answer: B

Explanation:

The enterprise strategy archetype is a design factor that describes how an enterprise uses information and technology to achieve its goals and objectives. There are six enterprise strategy archetypes defined in COBIT 2019: growth/acquisition; operational excellence; customer intimacy; product leadership; data-driven; innovation-driven. Each archetype has different implications for the governance and management of information and technology in terms of focus areas, processes, practices, roles, structures, and metrics. The enterprise strategy archetype that is focused on increasing revenues is growth/acquisition. Growth/acquisition is a strategy archetype that emphasizes expanding market share, revenue, customer base, or product range through organic growth or acquisition of other businesses or assets. This strategy archetype requires effective portfolio management of information and technology investments and initiatives that support business growth or acquisition objectives. Portfolio management involves selecting, prioritizing, balancing, monitoring, evaluating, and optimizing information and technology investments and initiatives based on their alignment with business strategy, value delivery, potential risk exposure, resource availability, interdependencies, etc.

Portfolio management also involves ensuring that information and technology investments and initiatives are integrated with business processes, systems, structures, culture, etc. especially in case of mergers or acquisitions.

5 References: 5: COBIT 2019 Design Guide: page 35-36 : COBIT 2019 Process Reference Guide: page 59-61

NEW QUESTION # 156

Which of the following is an element of governance?

- A. Monitoring activities designed to achieve enterprise objectives
- B. Evaluating stakeholder needs to determine enterprise objectives
- C. Building plans to align with the direction set by the governance body

Answer: C

Explanation:

Element 1: Set a clear purpose and stay focused on it.

Reference: <https://oag.parliament.nz/good-practice/governance/organisation>

NEW QUESTION # 157

Which of the following would be an appropriate metric associated with an enterprise goal of "Business service continuity and availability"?

- A. Ratio of significant incidents that were not identified in risk assessments vs. total incidents
- B. Number of business processing hours lost due to unplanned service interruptions
- C. Satisfaction levels of board and executive management with business process capabilities

Answer: B

Explanation:

Explanation/Reference: https://www.oo2.fr/sites/default/files/document/pdf/cobit-5_res_eng_1012.pdf(58)

NEW QUESTION # 158

According to Capability Maturity Model Integration (CMMI), which of the following BEST describes Level 2 within the five maturity levels for processes?

- A. The process achieves its purpose through the application of a basic, yet complete, set of activities that can be characterized as performed.
- B. The process more or less achieves its purpose through the application of an incomplete set of activities that can be characterized as intuitive and not very organized.
- C. The process achieves its purpose in a much more organized way using organizational assets, and processes are typically well defined.

Answer: A

NEW QUESTION # 159

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