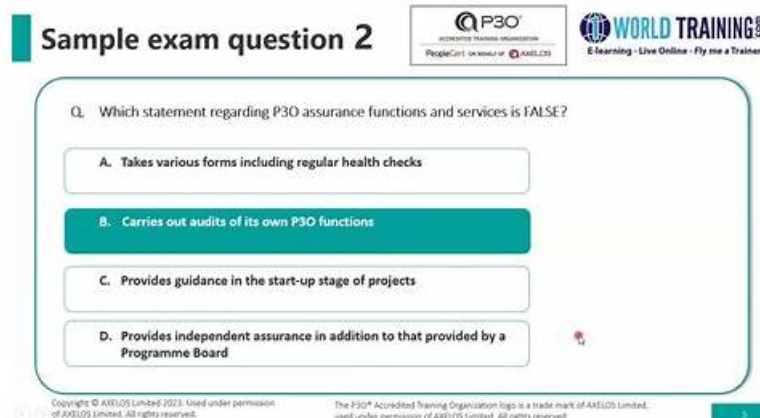


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PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q68-Q73):

NEW QUESTION # 68

What is used to assist senior managers to determine their core problems and the services to be delivered by a P3O model?

- A. Business process swimlanes
- **B. P3O Value Matrix**
- C. Capacity planning for resource management
- D. Knowledge management tools

Answer: B

Explanation:

The P3O Value Matrix is used to assist senior managers in identifying core problems and determining P3O services, per the P3O Foundation (2013) manual. Section 6.3.1 states, "The P3O Value Matrix helps senior managers articulate core problems and map these to the services a P3O should provide, ensuring alignment with organizational needs." This differs from business process swimlanes (A), which map processes, knowledge management (B), which shares experiences, and capacity planning (C), which

manages resources.

The 2013 edition emphasizes its role in strategic planning, enabling tailored P3O design. This tool supports effective decision-making and service prioritization.

Reference: P3O Foundation (2013) manual, Section 6.3.1, AXELOS.

NEW QUESTION # 69

What is defined as the decision-enabling and support business model for all business change within an organization?

- A. Project
- **B. P3O**
- C. Programme
- D. Portfolio

Answer: B

Explanation:

The P3O is defined as the decision-enabling and support business model for all business change within an organization, per the P3O Foundation (2013) manual. Section 2.1.2 states, "P3O is the decision-enabling and support business model that brings together a set of principles, processes, and techniques to facilitate the management of portfolios, programmes, and projects." This distinguishes it from programmes (A), which coordinate projects, projects (C), which are individual efforts, and portfolios (D), which oversee multiple initiatives. The 2013 edition underscores P3O's overarching role in providing governance and support structures, ensuring strategic alignment across all change activities. This framework is essential for effective decision-making and resource management. Reference: P3O Foundation (2013) manual, Section 2.1.2, AXELOS.

NEW QUESTION # 70

What should a P3O recommend for 'must do' changes?

- A. Should be stopped immediately
- B. Should be included in the portfolio to maintain business as usual
- **C. Should be realigned to existing objectives**
- D. Must be completed before new changes are started

Answer: C

Explanation:

The Portfolio, Programme, and Project Office (P3O) is a framework that provides guidance on how to set up and maintain effective support structures for portfolio, program, and project management. A key function of a P3O is to ensure that all changes and initiatives within an organization are aligned with its strategic objectives.

NEW QUESTION # 71

What is defined as a temporary, flexible organization created to coordinate the implementation of a set of related projects and activities?

- A. Project
- **B. Programme**
- C. Portfolio
- D. Business as usual

Answer: B

Explanation:

A programme is defined as a temporary, flexible organization created to coordinate the implementation of a set of related projects and activities, according to the P3O Foundation (2013) manual. Section 2.1.1 states, "A programme is a temporary flexible organization structure created to coordinate, direct and oversee the implementation of a set of related projects and activities in order to deliver outcomes and benefits aligned with an organization's strategic objectives." This distinguishes it from business as usual (B), which is ongoing operations, projects (C), which are individual initiatives, and portfolios (D), which manage a group of programmes and projects. The 2013 edition emphasizes the programme's role in delivering coordinated change, making A the correct choice. This definition supports the P3O's function of aligning such structures with

strategic goals, ensuring effective change management.
Reference: P3O Foundation (2013) manual, Section 2.1.1, AXELOS.

NEW QUESTION # 72

Which describes the focus of a Portfolio Office in relation to programmes?

- A. Defines the standards to be followed by a programme
- **B. Ensures that investment is made in the right programmes**
- C. Implements a programme correctly
- D. Provides support to a programme

Answer: B

Explanation:

The P3O Foundation (2013) manual describes the Portfolio Office's focus as ensuring investment in the right programmes. Section 5.3.2 states, "The Portfolio Office focuses on ensuring that investment is directed toward the right programmes by aligning them with strategic objectives and optimizing the portfolio." This differs from implementation (A), programme support (B), or standard definition (C), which are programme or COE roles. The 2013 edition emphasizes this strategic investment role to maximize value, supporting P3O's governance function. This ensures resource allocation aligns with organizational priorities.
Reference: P3O Foundation (2013) manual, Section 5.3.2, AXELOS.

NEW QUESTION # 73

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