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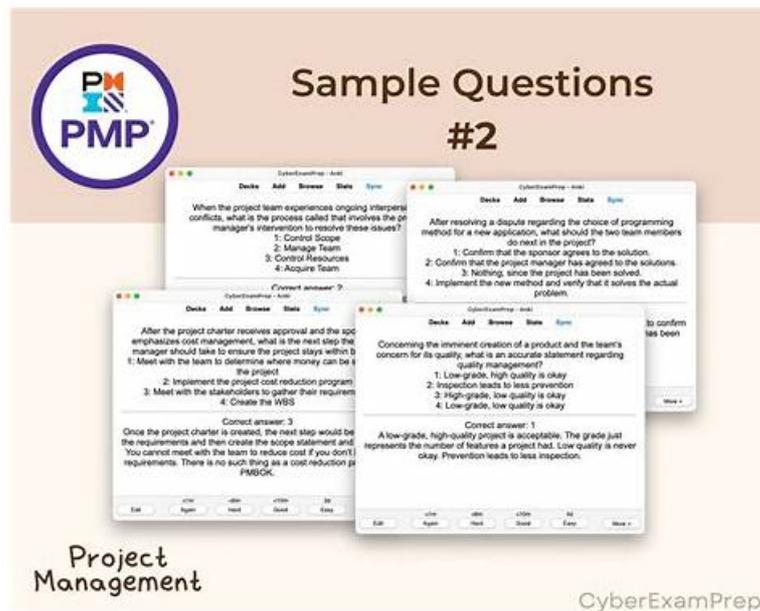
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The PMP Certification Exam is updated every few years to ensure that it remains relevant and reflects current best practices in project management. The most recent update to the exam, the 2023 version, will be released in Q1 of 2023. The 2023 version of the PMP exam will include new content areas such as agile and hybrid approaches to project management, reflecting the increasing popularity of these methodologies in the industry. The updated exam will also feature new question types, including scenario-based questions, to better evaluate a candidate's ability to apply project management concepts in real-world situations.

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PMI Project Management Professional (2025 Version) Sample Questions (Q605-Q610):

NEW QUESTION # 605
Team development is based on the-

- A. Project's organizational climate of cooperation, open communication, and trust
- B. Organizational structure of the project
- C. Individual development of each team member
- D. Training provided to the project team

Answer: C

NEW QUESTION # 606
A project manager is leading a new agile project. The requirements for the first sprint have been defined and the work is about to start.
What should the project manager do next?

- A. Ensure that the priority of each task is clear to the team.
- B. Tell the team which task to focus on at the next daily standup.
- C. Ask the team to self-organize and manage the work assigned.
- D. Assign the tasks to the resources based on their expertise.

Answer: C

Explanation:
In an agile project, the project manager does not assign tasks to the team members, but rather facilitates the team's self-organization and empowerment. The team decides how to plan, execute, monitor, and control the work within the sprint, based on the agreed-upon requirements and priorities. The project manager supports the team by removing impediments, providing feedback, and ensuring alignment with the project vision and goals. The daily standup is a short meeting where the team members share their progress, challenges, and plans for the next 24 hours, not a place where the project manager instructs the team what to do.
References:
* Agile Practice Guide, page 37
* PMBOK Guide 7th Edition, page 97

NEW QUESTION # 607
Which input provides suppliers with a clear set of goals, requirements, and outcomes?

- A. Bidder conference
- B. Procurement statement of work
- C. Purchase order
- D. Source selection criteria

Answer: B

Explanation:
Section: Executing

NEW QUESTION # 608
A project manager is managing an agile project for the first time. Early on, the project manager discovers the team is struggling to agree on the scope of a feature during a sprint.
How should the project manager help the team resolve the issue?

- A. Ask the team to log the story in the product backlog and move on to the next feature.
- B. Encourage the team to collaborate to resolve their understanding of the feature.
- C. Direct the senior-most member to determine the scope on behalf of the team.
- D. Discuss this with the team and decide what the scope of the feature should be.

Answer: B

Explanation:
In Agile project management, collaboration is key to resolving issues such as disagreements on feature scope.
The project manager should facilitate a collaborative environment where all team members can contribute to the discussion. This approach aligns with Agile principles, which emphasize teamwork, customer collaboration, and the ability to respond to change12. It's important for the project manager to encourage open communication and ensure that all voices are heard, which can lead to a shared understanding and agreement on the feature's scope34. This not only helps in resolving the current issue but also strengthens the team's ability to work together effectively in future sprints56.
: = Agile methodologies advocate for close collaboration among team members to effectively define and deliver features that meet business needs7. The Project Management Institute (PMI) also highlights the importance of negotiation and conflict resolution skills in Agile environments to address scope disagreements and ensure project success1. Additionally, the role of the Business Analyst in Agile projects involves facilitating collaboration between the Product Owner, Development Team, and Stakeholders to ensure

alignment with business objectives7.

NEW QUESTION # 609
How is the schedule variance calculated using the earned value technique?

- A. EV less AC
- B. AC less PV
- C. AC less EV
- D. EV less PV

Answer: D

Explanation:
Section: Monitoring and Controlling
Explanation/Reference:

NEW QUESTION # 610
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