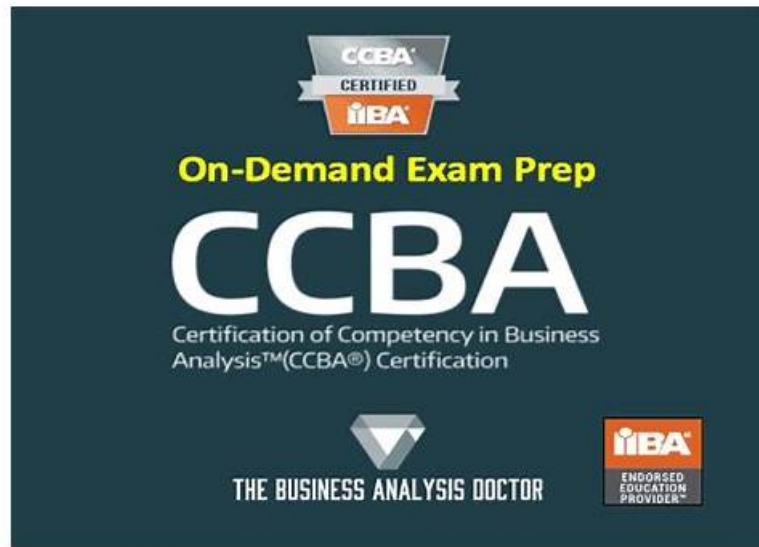


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IIBA Certification of Capability in Business Analysis (CCBA) Sample Questions (Q447-Q452):

NEW QUESTION # 447

Which task in the requirements analysis knowledge area is best described as ensuring that the requirements specifications and models meet the necessary standard of quality to allow them to be used effectively to guide further work?

- A. Specifying and modeling requirements
- B. Requirements verification
- C. Organizing requirements

- D. Defining assumptions and constraints

Answer: B

Explanation:

Requirements verification is the task of ensuring that the requirements specifications and models meet the necessary standard of quality to allow them to be used effectively to guide further work. It involves checking that the requirements are clear, consistent, complete, correct, feasible, and testable, and that they conform to the agreed standards and conventions¹². Defining assumptions and constraints, organizing requirements, and specifying and modeling requirements are other tasks in the requirements analysis knowledge area, but they do not focus on the quality of the requirements as much as requirements verification does^{[3][3]}. Reference:

1: BABOK Guide, Version 3.0, p. 41

2: Business Analysis Expert Certification, CCBA| IIBA

[3][3]: A Comprehensive Guide to CCBA Certification - Business Analysis Blog

NEW QUESTION # 448

You are a business analyst for your organization and you're working with Mary. Mary wants to know what you need to complete the process of planning the business analysis approach if you're already the business analyst for your organization. Which of the following statements is true regarding the plan business analysis approach?

Answer:

Explanation:

D, A, and C are incorrect. These statements are not true regarding the plan business analysis approach.

NEW QUESTION # 449

The Chief Executive Officer (CEO) of a company presents a new corporate strategy that will introduce a new system to the organization. The CEO has expressed a concern about the impact to the staff once the strategy has been implemented. What must the business analyst (BA) do to address concerns of the CEO?

- A. Align the new capabilities to the company's architecture
- B. Perform a cost-benefit analysis of the strategy
- C. Ensure requirements are easily accessible
- **D. Identify required cultural changes**

Answer: D

Explanation:

Explanation

The BA must identify the required cultural changes to address the concerns of the CEO about the impact to the staff once the strategy has been implemented. This is because cultural changes are changes that affect the values, beliefs, behaviors, or norms of an organization or a group of people. Identifying the required cultural changes can help the BA to assess how the new system will affect the staff and what actions are needed to facilitate their adoption and acceptance of the change. The other options are not as effective or relevant as identifying the required cultural changes. References:

BABOK Guide, section 10.19: Identify Cultural Differences

CCBA Practice Test, question 114

NEW QUESTION # 450

You are the business analyst for your organization and you're working with your team to define the business problem. As part of this analysis, you've identified the adverse impacts of the problem, the benefits from a potential solution, and how quickly the problem could be solved. What other element should you consider?

- A. Dataflow of the problem
- B. Vendors input and paid solutions
- **C. Underlying source of the problem**
- D. Competition and their approach

Answer: C

Explanation:

Explanation

Defining the business problem is the task of identifying and describing the root cause or causes of a situation that prevents the organization from achieving its desired goals¹. As part of this analysis, the business analyst should consider the following elements²:
The adverse impacts of the problem, such as reduced revenue, increased costs, customer dissatisfaction, or regulatory non-compliance.

The benefits from a potential solution, such as increased efficiency, improved quality, enhanced customer loyalty, or competitive advantage.

The urgency of the problem, such as how quickly the problem needs to be solved, what are the consequences of delaying the solution, and what are the dependencies or constraints that affect the timing of the solution.

The underlying source of the problem, such as the gap between the current and desired state, the root cause or causes of the gap, the assumptions or constraints that influence the problem, and the stakeholders who are affected by or can influence the problem.

The other options are not elements that should be considered when defining the business problem, but rather factors that may be relevant for other tasks, such as evaluating solution options, conducting market research, or analyzing requirements. References:

1: BABOK® Guide, Version 3.0, p. 30

2: Business Analysis Expert Certification, CCBA® | IIBA®

NEW QUESTION # 451

A long-established company selling ice cream is entering its crucial sales period leading up to summer. Based on the company's risk tolerance, a business analyst (BA) has advised against replacing the most popular flavors with new untested flavors. What is the company's attitude toward risk, as assessed by the BA?

- A. Risk-averse
- B. Risk-optimizing
- C. Risk-neutral
- D. Risk-seeking

Answer: A

Explanation:

Comprehensive and Detailed The company is risk-averse because it prefers to avoid uncertain changes (such as replacing popular flavors) during a critical sales period.

BABOK Guide (Chapter 10.37 - Risk Analysis and Management) states that risk-averse organizations prioritize stability and prefer low-risk decisions over potential high-reward changes.

Risk-optimizing (Option A) seeks to balance risks and rewards but does not necessarily avoid risk.

Risk-neutral (Option B) accepts risks but does not actively avoid them.

Risk-seeking (Option D) involves actively pursuing high-risk opportunities.

NEW QUESTION # 452

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