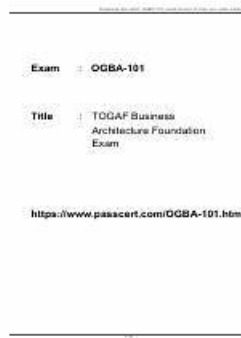


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The Open Group TOGAF Business Architecture Foundation Exam Sample Questions (Q79-Q84):

NEW QUESTION # 79

Consider the following:

You need to analyze a new value stream within the scope of a project.

Which of the following would you use?

- **A. Combining information mapping with a business process model.**
- B. Converting the value stream stages to entities and then building a logical data model
- C. An organization chart showing the business units that work with the enterprise and their value.
- D. Heat mapping by value stream stages.

Answer: A

Explanation:

To analyze a new value stream within the scope of a project, it is effective to combine information mapping with a business process model. This approach allows for a comprehensive understanding of the value stream, including the information required and produced at each stage, and how this information supports the business processes involved in delivering value.

NEW QUESTION # 80

What Is presented as striking a balance between positive and negative outcomes resulting from the realization of either opportunities or threats"?

- A. Architecture Security
- B. Transition Management
- **C. Risk Management**
- D. Agile development

Answer: C

Explanation:

Risk Management is the discipline that addresses the identification, assessment, and prioritization of risks followed by coordinated application of resources to minimize, control, and monitor the impact of unfortunate events or to maximize the realization of opportunities. It is about striking a balance between the positive outcomes of opportunities and the negative outcomes of risks, ensuring that the enterprise can achieve its objectives while keeping potential threats under control.

NEW QUESTION # 81

What is defined as the effect of uncertainty on objectives?

- **A. Risk**
- B. Continuity
- C. Threat
- D. Vulnerability

Answer: A

Explanation:

Risk is defined as the effect of uncertainty on objectives. It can be positive or negative depending on whether it enhances or hinders the achievement of objectives. Threat is a potential cause of risk that could have a negative impact on objectives. Continuity is the ability to maintain or resume normal operations after a disruption or disaster. Vulnerability is a weakness or exposure that could be exploited by a threat to cause harm or damage.

NEW QUESTION # 82

Consider the following diagram:

Strategic	Business Planning	Market Planning	Partner Management
	Capital Management	Policy Management	Government Relations Management
Core	Account Management	Product Management	Distribution Management
	Customer Management	Channel Management	Agent Management
Supporting	Financial Management	HR Management	Procurement Management
	IT Management	Training Management	Operations Management

Which of the following best describes this diagram?

- A. Business Capabilities Layer diagram
- B. Business Relationships diagram
- C. Business Capability Map
- D. Business Capability/Value Stream Mapping

Answer: C

Explanation:

The diagram presented is best described as a Business Capability Map. Here's a detailed explanation:

* Business Capability Map:

* Definition: A Business Capability Map represents the various capabilities an organization requires to deliver its products and services and achieve its strategic objectives. It typically categorizes capabilities into different levels or tiers, such as strategic, core, and supporting capabilities.

* Diagram Analysis:

* Layers and Groupings: The diagram shows capabilities grouped into three categories: Strategic, Core, and Supporting. Each group lists specific business capabilities necessary for the organization's functioning.

* Color Coding: The use of different colors (green, red, yellow, purple) may indicate various aspects such as priority, status, or different business units. However, the primary purpose is to visually represent and categorize capabilities.

* TOGAF References:

* Phase B: Business Architecture: In this phase, creating a Business Capability Map is a crucial activity. It helps in understanding the business functions and aligning them with strategic goals.

* Capability-Based Planning: TOGAF promotes capability-based planning, which involves identifying, mapping, and analyzing business capabilities to ensure they support the overall strategy and objectives.

* Purpose and Benefits:

* Strategic Alignment: The Business Capability Map helps in aligning business capabilities with the strategic objectives of the organization. It provides a clear view of what the organization needs to do to achieve its goals.

* Gap Analysis: It is useful for conducting gap analysis by comparing current capabilities with the desired state, helping to identify areas for improvement.

* Resource Allocation: By understanding the different capabilities, organizations can allocate resources more effectively to areas that need development or enhancement.

In summary, the diagram is best described as a Business Capability Map because it visually represents and categorizes the various capabilities needed by the organization into strategic, core, and supporting layers, aligning them with the business strategy and objectives.

NEW QUESTION # 83

Question: Which ADM Phases match the following purpose descriptions?

1	Describes the development of Information Systems Architectures to support the agreed Architecture Vision
2	Addresses how to move from the Baseline to the Target Architectures by finalizing a detailed Implementation and Migration Plan
3	Provides an architectural oversight of the implementation
4	Describes the development of the Technology Architecture to support the agreed Architecture Vision

- A. 1 Phase D - 2 Phase B - 3 Phase G - 4 Phase A
- **B. 1 Phase C - 2 Phase F - 3 Phase G - 4 Phase D**
- C. 1 Phase C - 2 Phase E - 1 Phase H - 4 Phase C
- D. 1 Phase C - 2 Phase F - 3 Phase H - 4 Phase B

Answer: B

Explanation:

The ADM Phases that match the purpose descriptions provided are: Phase C for the development of Information Systems Architectures to support the agreed Architecture Vision, Phase F for addressing the move from the Baseline to the Target Architectures by finalizing a detailed Implementation and Migration Plan, Phase G for providing architectural oversight of the implementation, and Phase D for describing the development of the Technology Architecture to support the agreed Architecture Vision.

NEW QUESTION # 84

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