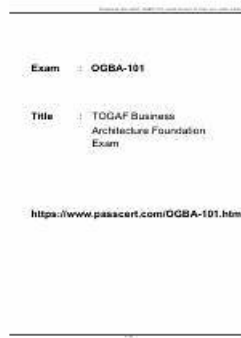


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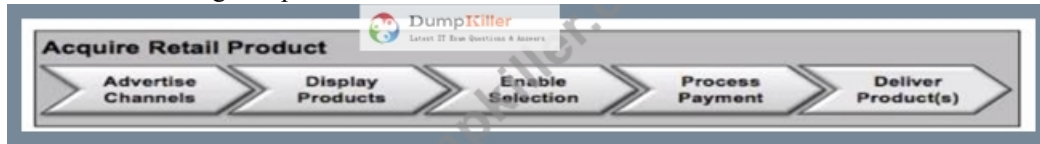
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The Open Group TOGAF Business Architecture Foundation Exam Sample Questions (Q94-Q99):

NEW QUESTION # 94

Consider the following example value stream:



What does this show?

- A. A decomposition into a sequence of value-creating stages.
- B. The service "Acquire Retail Product" consists of five events
- C. The value stream consists of five business capabilities.
- D. A series of five subprocesses that makeup the value stream

Answer: A

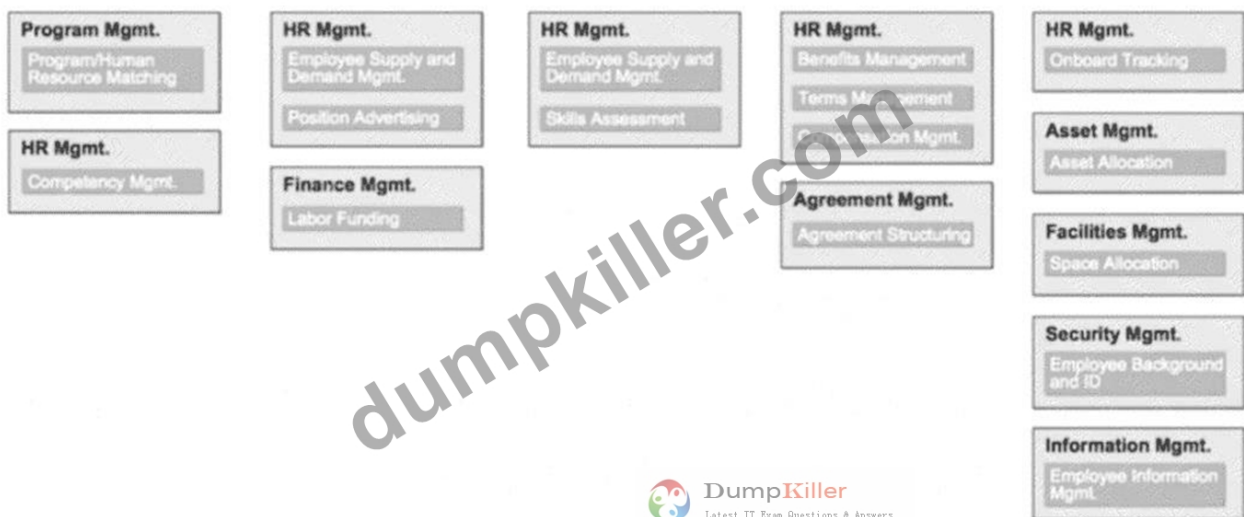
Explanation:

The example value stream shown, labeled "Acquire Retail Product," represents a decomposition into a sequence of stages that collectively create value. Each stage, such as "Advertise Channels," "Display Products," "Enable Selection," "Process Payment," and "Deliver Product(s)," is a step in the overall process that contributes to the final outcome, which in this case is the acquisition of a retail product by the customer. Value streams are utilized in business architecture to model the flow of value through an organization from the initial customer demand to the final delivery of the product or service.

NEW QUESTION # 95

Consider the following output from Phase A:

What is this an example of?



- A. Value Stream Map
- B. Organization Map
- C. Capability Map
- D. Process Map

Answer: C

Explanation:

The diagram provided illustrates a Capability Map. Here's why:

* Focus on "what" the organization does: The diagram depicts various functions and activities that the organization performs, such as "Program/Human Resource Matching," "Employee Supply and Demand Mgmt," "Benefits Management," etc. These represent the

capabilities of the organization, or what it is able to do.

* Hierarchical structure: The capabilities are organized hierarchically, with broader functions like "HR Mgmt." encompassing more specific capabilities like "Position Advertising" and "Skills Assessment." This shows how different capabilities relate to each other and contribute to higher-level functions.

* No specific process flow: Unlike a process map or value stream map, this diagram doesn't show a sequence of steps or flow of activities. It focuses on the capabilities themselves, not how they are executed

NEW QUESTION # 96

Consider the following statements:

Groups of countries, governments, or governmental organizations (such as militaries) working together to create common or shareable deliverables or infrastructures Partnerships and alliances of businesses working together, such as a consortium or supply chain What are those examples of according to the TOGAF Standard?

- A. Enterprises
- B. Business Units
- C. Organizations
- D. Architectures Scopes

Answer: A

Explanation:

TOGAF defines an "Enterprise" as any collection of organizations or alliances working toward shared goals, such as in consortiums or partnerships. This scope allows the architecture to address cross-organization processes and infrastructures for collaborative endeavors.

Reference:

TOGAF defines an Enterprise as any collection of organizations that has a common set of goals. This definition is intentionally broad and can encompass various types of entities, including:

Single organizations: A traditional company or corporation with a unified structure and goals.

Groups of organizations: This could include:

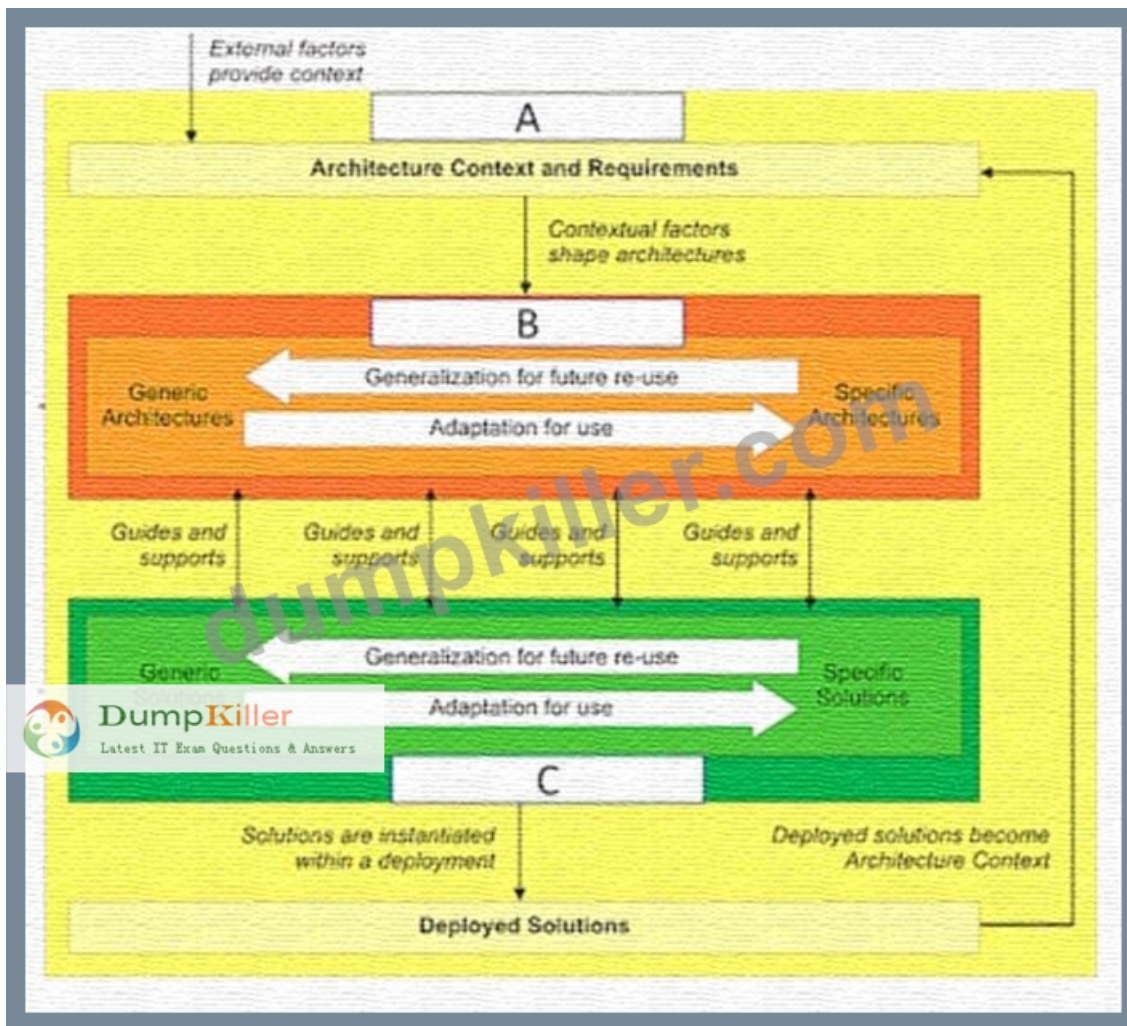
Public sector: Government agencies, military branches, or international collaborations like the United Nations.

Private sector: Consortiums, industry alliances, supply chains, or joint ventures where multiple businesses work together towards shared objectives.

The key characteristic of an enterprise is the shared set of goals that drives its activities and architecture.

NEW QUESTION # 97

Consider the diagram.



What are the items labelled A, B and C?

- A. A-Enterprise Continuum, B-Architecture Continuum, C-Solutions Continuum
- B. A-Enterprise Architecture, B-Architecture Building Blocks, C-Solutions Building Blocks
- C. A-Architecture Vision, B-Business Architecture, C-Information Systems Architecture
- D. A-Enterprise Strategic Architecture, B-Segment Architecture, C-Solutions Architecture

Answer: A

Explanation:

The diagram shows the Enterprise Continuum, which is a view of the Architecture Repository that provides methods for classifying architecture and solution artifacts as they evolve from generic Foundation Architectures to Organization-Specific Architectures⁴. The Enterprise Continuum comprises two complementary concepts: the Architecture Continuum and the Solutions Continuum. The Architecture Continuum shows the relationships among foundational frameworks, common system architectures, industry architectures, and enterprise architectures⁴. The Solutions Continuum shows the relationships among foundational solutions, common system solutions, industry solutions, and enterprise solutions⁴.

NEW QUESTION # 98

Which of the following is a benefit of value streams and value stream mapping?

- A. Value streams help to ensure that investments and project initiatives are prioritized and funded at an appropriate level commensurate with their value.
- B. Value streams help to identify value, duplication, and redundancy across the enterprise.
- C. Value streams provide a framework for more effective business requirements analysis, case management, and solution design.
- D. Value streams highlight the value of individual work packages needed to develop the business architecture.

Answer: C

Explanation:

According to the TOGAF Business Architecture Guide, value streams play a key role in providing a structured framework that supports more effective analysis of business requirements, case management, and solution design. Value streams offer a high-level, customer-centric view of how value flows through the organization, which helps in aligning business requirements and ensuring solutions are well-targeted to meet those requirements.

- * **Role of Value Streams in Business Requirements Analysis** Value streams help stakeholders understand the key stages and outcomes that deliver value to customers or stakeholders. This framework facilitates a clear alignment between business requirements and the value outcomes each requirement supports. By mapping requirements to specific value stream stages, architects can ensure that requirements are directly tied to business outcomes.

- * **Supporting Case Management** Value streams also provide a structured approach for managing various business cases. By identifying key stages in the value creation process, value streams help in evaluating and prioritizing cases based on their impact on value delivery. This structured approach enhances case management by focusing on value, efficiency, and alignment with organizational goals.

- * **Enhancing Solution Design** Solution design is more effective when informed by a value stream view, as it allows architects to focus on delivering value at each stage of the process. By understanding the flow of value, architects and solution designers can ensure that technology, processes, and capabilities are aligned to support the most critical aspects of the value stream. This alignment optimizes solution design to meet specific business needs more effectively.

- * **Why Option B is Correct** The TOGAF Business Architecture Guide explicitly states that value streams provide a framework for business requirements analysis, case management, and solution design. This insight indicates that value streams are instrumental in ensuring that these elements are aligned with how value is delivered within the organization.

Why Other Options are Incorrect:

- * **Option A (Identify value, duplication, and redundancy):** While value streams can provide insights into operational efficiency, they are not primarily focused on identifying duplication and redundancy across the enterprise. Instead, this aspect is typically covered by detailed process mapping or capability assessments.

- * **Option C (Highlighting value of individual work packages):** Value streams do not emphasize individual work packages but rather focus on the overall flow of value. Work packages are more granular and usually defined during implementation and migration planning.

- * **Option D (Ensuring investment prioritization):** Investment prioritization is more closely associated with portfolio management rather than value stream mapping. Although value streams inform decision-making, they do not directly handle funding prioritization.

Conclusion:

The correct answer is B because value streams provide a framework that directly supports business requirements analysis, case management, and solution design, as outlined in the TOGAF Business Architecture Guide.

Reference:

TOGAF Business Architecture Guide, Value Streams Section

NEW QUESTION # 99

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