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CIPS Project and Change Management Sample Questions (Q19-Q24):

NEW QUESTION # 19

A(n) _____ is any instance where the product or service fails to meet customer requirements.

- A. variance
- B. deliverable
- C. defect
- D. yield

Answer: C

NEW QUESTION # 20

XYZ Ltd is running a new project examining a possible expansion of its current offering. The project lead has identified stakeholders to keep up-to-date. One stakeholder has high power but low interest. Which communication strategy is most appropriate?

- A. minimal effort
- B. key player
- C. keep satisfied
- D. keep informed

Answer: C

Explanation:

Using the Mendelow matrix: stakeholders with high power/low interest should be kept satisfied-engage sufficiently to maintain support without over-loading them.

Reference:CIPS L5M8 Study Guide, pp.8-9.

NEW QUESTION # 21

Zumaya is a Procurement Manager and has recently introduced a new e-sourcing tool. She is evaluating the change against the metrics identified at the start and will continue monitoring as staff use the system. What type of evaluation is this?

- A. process evaluation
- B. return on investment evaluation
- C. procurement evaluation
- D. summative evaluation

Answer: D

Explanation:

Summative evaluation assesses effectiveness and outcomes against predefined measures once a change has been implemented (and as benefits are realised). Process evaluation focuses on "how" the change was implemented; ROI is purely financial.

Reference:CIPS L5M8 Study Guide, p.149.

NEW QUESTION # 22

A cost estimation tool which involves estimating individual work items or activities and summing them to get a project total is known as a(n) _____ estimate.

- A. parametric
- B. budgetary
- C. analogous
- D. bottom-up

Answer: D

NEW QUESTION # 23

Which of the following provides certifications as a Project Management Professional?

- A. PMC
- B. PMP
- C. PMI
- D. PMS

Answer: D

NEW QUESTION # 24

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