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ECBA Exam Questions

1. Which of the following techniques can be used to model the rationale of a change?

- A. Roles and Permissions Matrix
- B. Organizational modelling
- C. Business capability analysis
- D. Decision modellingcorrect answerD. Decision modelling

Explanation: BABoK V3.0 - Section 7.1.4.1 - Model Requirements - Paragraph 3 - Point #2 - Rationale: models represent the 'why' of a change. Techniques used to represent the rationale include Decision Modelling; Scope Modelling; Business Model Canvas; Root Cause Analysis; and Business Rules Analysis

2. The main reason for implementing appropriate levels of abstraction is because:

- A. Not all stakeholders find value in the entire set of requirements
- B. Requirements do not have necessary attributes
- C. Requirements have missing components
- D. Stakeholders don't have interestcorrect answerA. Not all stakeholders find value in the entire set of requirements

Explanation: BABoK V3.0 - Section 7.1.4.4 - Implement the Appropriate Levels of Abstraction - The level of abstraction of a requirement varies based on the type of requirement and audience for the requirement. Not all stakeholders require or find value in the complete set of requirements and models. It may be appropriate to produce different viewpoints of requirements to represent the same need for different stakeholders. Business analysts take special care to maintain the meaning and intent of the requirements over all representations.

3. Which of the following is used to record the meaning of relevant business terms while analyzing requirements?

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IIBA Entry Certificate in Business Analysis (ECBA) Sample Questions (Q27-Q32):

NEW QUESTION # 27

What is an example of a tacit business rule?

- A. Job aid
- B. Corporate contract
- C. Accepted practice
- D. Corporate policy

Answer: C

Explanation:

An accepted practice is an example of a tacit business rule. Tacit business rules are those that are understood and followed by members of the organization but are not formally documented. They are often derived from the culture, norms, and shared understandings within the organization. These rules govern everyday behavior and decision-making processes implicitly, guiding how tasks are performed and how interactions occur without explicit instruction.

References:

*Business Analysis.pdf, Section on "Business Rules," which explains tacit business rules and gives examples of accepted practices within organizations .

NEW QUESTION # 28

Which of the following is an input to the prepare for elicitation task?

- A. Needs
- B. Elicitation activity plan
- C. Set up logistics
- D. Potential value

Answer: A

Explanation:

The input to the 'prepare for elicitation' task is 'Needs'. This involves understanding the business needs which define the scope and purpose of the elicitation activities. It is crucial for the business analyst to comprehend these needs to ensure that the elicitation efforts are aligned with the business objectives and that the right stakeholders are engaged in the process.

Reference:

"Needs" is an input to the "Prepare for Elicitation" task. This guides the preparation in terms of the scope and purpose of elicitation activities. Even if the specific needs have not been fully elicited or understood, there must be some initial recognition of needs to commence the elicitation process. Understanding these needs helps in planning the elicitation approach, selecting appropriate techniques, and ensuring that the elicitation activities are aligned with addressing these needs effectively .

NEW QUESTION # 29

Conducting elicitation by asking Questions and documenting responses from relevant stakeholders has the following strength:

- A. encouraging participation.

- B. analytical thinking.
- C. prioritization setting
- D. sharing of information.

Answer: A

NEW QUESTION # 30

Requirements allocation is an element of which task?

- A. Verify requirements
- B. Specify and model requirements
- C. Define design options
- D. Define requirements architecture

Answer: C

Explanation:

The purpose of Define Design Options is to define the solution approach, identify opportunities to improve the business, allocate requirements across solution components, and represent design options that achieve the desired future state. Requirements allocation is the process of assigning requirements to solution components and releases to best achieve the objectives.

NEW QUESTION # 31

What is the primary purpose of the interview technique?

- A. To view and understand activities and their context
- B. To identify the functional role of the stakeholder
- C. To establish stakeholder relationships and trust
- D. To elicit business analysis information

Answer: D

Explanation:

The primary purpose of the interview technique is to elicit business analysis information directly from stakeholders through a structured or semi-structured conversation. Interviews are one of the most commonly used elicitation techniques and can be conducted individually or in small groups.

Key objectives of interviews include:

Discovering stakeholder needs, expectations, and experiences

Clarifying requirements and business rules

Validating assumptions and capturing detailed information

While interviews can also build trust and identify stakeholder roles, those are secondary benefits. The main goal remains to gather the information necessary to support analysis and define solutions.

BABOK Reference:

Described in the Elicitation and Collaboration knowledge area, under the technique "Interviews," where the technique's primary application is to collect elicitation results by engaging stakeholders.

NEW QUESTION # 32

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