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PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q39-Q44):

NEW QUESTION # 39

Which is an activity in the implementation lifecycle for a permanent P3O?

- A. Run an office through to delivery
- B. Close down a Programme Office
- C. Return staff members to operational roles
- D. Deliver capability Realize benefits

Answer: D

Explanation:

The P3O Foundation (2013) manual lists delivering capability and realizing benefits as an activity in the permanent P3O implementation lifecycle. Section 4.3.5 states, "The implementation lifecycle for a permanent P3O includes delivering capability and realizing benefits as it transitions to operational status." This differs from returning staff (A), running an office (B), or closing a Programme Office (C), which relate to temporary models. The 2013 edition focuses on this phase to establish and validate the

P3O's operational effectiveness, ensuring long-term value. This activity supports strategic alignment.
Reference: P3O Foundation (2013) manual, Section 4.3.5, AXELOS.

NEW QUESTION # 40

What question regarding business change governance support and enablement relates to 'business change design'?

- A. Are we doing things the right way?
- B. Are we getting the business benefits?
- **C. Are we doing the right things?**
- D. Are we getting things done well?

Answer: C

Explanation:

The question "Are we doing the right things?" relates to business change design, per the P3O Foundation (2013) manual. Section 2.2.2 states, "Business change design addresses the question 'Are we doing the right things?' by ensuring initiatives align with strategic objectives." This differs from benefits realization (A), efficiency (C), or process correctness (D), which address other governance aspects. The 2013 edition links this question to the P3O's role in validating strategic alignment, a key design phase concern. This ensures change initiatives are prioritized correctly, supporting effective governance.

Reference: P3O Foundation (2013) manual, Section 2.2.2, AXELOS.

NEW QUESTION # 41

Why is the same function carried out with a different focus by different offices within a P3O model?

- A. To understand the capability to be delivered by the being supported
- B. To provide ongoing prioritization of change initiatives
- **C. To provide appropriate decision support to the customers of each office**
- D. To consider risk from a strategic viewpoint

Answer: C

Explanation:

The P3O Foundation (2013) manual explains that the same function is performed with different focuses by various P3O offices to provide tailored decision support. Section 5.3.1 states, "Different offices within a P3O model perform the same functions with varying focuses to deliver appropriate decision support tailored to the needs of their specific customers, such as portfolio or programme teams." This contrasts with prioritization (A), capability understanding (B), or strategic risk (D), which are specific outcomes rather than the reason for focus variation. The 2013 edition highlights this customization to meet diverse organizational needs, enhancing efficiency and relevance. This approach supports effective governance across levels.

Reference: P3O Foundation (2013) manual, Section 5.3.1, AXELOS.

NEW QUESTION # 42

Which non-PPM function is often provided by a P3O in the interests of business efficiency?

- **A. Providing a secretariat service to management boards**
- B. Scrutinising the impact of project delivery on business as usual
- C. Challenging project data
- D. Escalating risks and issues

Answer: A

Explanation:

The P3O Foundation (2013) manual identifies providing a secretariat service to management boards as a non-PPM function often undertaken by a P3O for business efficiency. Section 7.2.3 states, "The P3O may provide secretariat services to management boards, including organizing meetings and documenting decisions, to enhance efficiency and support governance." This contrasts with challenging project data (A), scrutinizing impacts (B), and escalating risks (C), which are PPM-related functions. The 2013 edition highlights this administrative support as a value-added service, leveraging P3O's centralized position to streamline board activities. This role reduces duplication, ensuring management boards focus on strategic oversight, aligning with the P3O's broader support mandate across the organization.

Reference: P3O Foundation (2013) manual, Section 7.2.3, AXELOS.

NEW QUESTION # 43

Which is needed when getting the investment for a P3O?

- A. Provision of secretariat services
- **B. Recognition of the need for change**
- C. Independence of assurance services
- D. Defined portfolio of change

Answer: B

Explanation:

The P3O Foundation (2013) manual indicates that recognition of the need for change is essential for securing P3O investment. Section 4.2.2 states, "Investment in a P3O requires recognition of the need for change to justify the business case and gain senior management support." This differs from assurance independence (A), portfolio definition (B), or secretariat services (C), which are operational aspects. The 2013 edition emphasizes this recognition as the foundation for funding approval, ensuring strategic alignment. This drives organizational commitment to the P3O model.

Reference: P3O Foundation (2013) manual, Section 4.2.2, AXELOS.

NEW QUESTION # 44

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