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PRINCE2 P3O Foundation Project Office 2013 Exam Sample Questions (Q40-Q45):

NEW QUESTION # 40

Which is needed when getting the investment for a P3O?

- A. Recognition of the need for change
- B. Independence of assurance services
- C. Provision of secretariat services
- D. Defined portfolio of change

Answer: A

Explanation:

The P3O Foundation (2013) manual indicates that recognition of the need for change is essential for securing P3O investment. Section 4.2.2 states, "Investment in a P3O requires recognition of the need for change to justify the business case and gain senior

management support." This differs from assurance independence (A), portfolio definition (B), or secretariat services (C), which are operational aspects. The 2013 edition emphasizes this recognition as the foundation for funding approval, ensuring strategic alignment. This drives organizational commitment to the P3O model.

Reference: P3O Foundation (2013) manual, Section 4.2.2, AXELOS.

NEW QUESTION # 41

Which is NOT a way that tools are typically used?

- A. Collaborative
- **B. Connected**
- C. Integrated
- D. Individual

Answer: B

Explanation:

The P3O Foundation (2013) manual identifies integrated, collaborative, and individual as typical ways tools are used, but not "connected" as a distinct category. Section 6.2.1 states, "Tools are typically used in an integrated manner across functions, collaboratively by teams, or individually by single users, depending on organizational maturity." The term "connected" (B) is not defined as a usage mode; it may imply a technical link but lacks specific application in the P3O context. The 2013 edition focuses on these three usage patterns to align with P3M3 maturity levels, ensuring tools support PPM effectively. Options A, C, and D are explicitly recognized, making B the correct choice for an atypical use. This clarity aids in selecting appropriate tool strategies.

Reference: P3O Foundation (2013) manual, Section 6.2.1, AXELOS.

NEW QUESTION # 42

What does a P3O provide to support the principle 'govern effectively'?

- A. A benefits tracking service to business owners
- **B. Independent gated review coordination and assurance**
- C. A fast track mobilization service to programmes and projects
- D. Coaching and training to P3O roles

Answer: B

Explanation:

To support the 'govern effectively' principle, a P3O provides independent gated review coordination and assurance, as per the P3O Foundation (2013) manual. Section 7.3.2 notes, "P3O supports effective governance through independent gated reviews and assurance processes to ensure compliance and quality across change initiatives." This involves objective oversight, unlike coaching/training (A), benefits tracking (C), or fast-track mobilization (D), which serve different purposes (e.g., capacity building or delivery support). The 2013 edition underscores this assurance role as critical for maintaining governance standards, enabling senior management to monitor progress and mitigate risks. This aligns with the P3O's function of providing a robust control framework, ensuring strategic alignment and accountability throughout the change lifecycle.

Reference: P3O Foundation (2013) manual, Section 7.3.2, AXELOS.

NEW QUESTION # 43

Which P3O model features a single permanent office providing strategic planning and portfolio support?

- A. Flexible resource pool
- B. P3O model with Hub Portfolio Offices
- **C. Organization Portfolio Office**
- D. Virtual Office

Answer: C

Explanation:

The Organization Portfolio Office (OPO) is a single permanent office designed to provide strategic planning and portfolio support, as per the P3O Foundation (2013) manual. Section 5.3.2 states, "The Organization Portfolio Office is a centralized, permanent entity that delivers strategic planning, portfolio prioritization, and oversight across the organization." This contrasts with Hub Portfolio

Offices (A), which are decentralized with local support, Virtual Offices (C), which are temporary and flexible, and Flexible Resource Pools (D), which focus on resource allocation rather than strategic functions. The 2013 edition highlights the OPO's role in aligning the entire change portfolio with organizational strategy, making it the correct model for this purpose. This centralized approach ensures consistent governance and decision-making.

Reference: P3O Foundation (2013) manual, Section 5.3.2, AXELOS.

NEW QUESTION # 44

Which describes the people or skills required for a Portfolio Office?

- A. Needs enough people who are able to interpret and challenge data
- B. Should be resourced with a large number of administrative staff
- C. Should be resourced with people wanting to move into project management
- D. Skills of Portfolio Office staff are the same as those for a role in a COE

Answer: A

Explanation:

The P3O Foundation (2013) manual indicates that a Portfolio Office requires staff skilled in interpreting and challenging data. Section 3.5.3 states, "The Portfolio Office should be staffed with individuals capable of interpreting complex data, challenging assumptions, and providing analytical support to inform portfolio decisions." This contrasts with aspirations for project management (A), identical COE skills (B), or heavy administrative staffing (D), which do not align with the analytical focus. The 2013 edition emphasizes the need for analytical expertise to support portfolio prioritization and risk management, ensuring strategic decision-making. This skill set is critical for the Portfolio Office's role in providing high-level support and insights.

Reference: P3O Foundation (2013) manual, Section 3.5.3, AXELOS.

NEW QUESTION # 45

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