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PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q52-Q57):

NEW QUESTION # 52

Which of the following describe a decentralized P3O model?

1. Uses hub offices to support local need
2. Has a single office providing support to the entire organization
3. Has a central office typically providing portfolio support
4. Uses standards set by a central COE with local variations

- A. 1,2,3
- B. 1,2,4
- C. 1,3,4

- D. 2,3,4

Answer: C

Explanation:

The P3O Foundation (2013) manual describes a decentralized P3O model as using hub offices, a central office for portfolio support, and COE standards with local variations. Section 5.3.1 states, "A decentralized P3O model utilizes hub offices to meet local needs, maintains a central office for portfolio oversight, and applies standards set by a central COE with tailored local variations." A single office (2) defines a centralized model, not decentralized. The 2013 edition highlights this structure for flexibility and consistency, making C the correct choice. This ensures effective support across diverse regions.

Reference: P3O Foundation (2013) manual, Section 5.3.1, AXELOS.

NEW QUESTION # 53

What does a P3O provide to support the principle 'govern effectively'?

- A. A benefits tracking service to business owners
- B. A fast track mobilization service to programmes and projects
- **C. Independent gated review coordination and assurance**
- D. Coaching and training to P3O roles

Answer: C

Explanation:

To support the 'govern effectively' principle, a P3O provides independent gated review coordination and assurance, as per the P3O Foundation (2013) manual. Section 7.3.2 notes, "P3O supports effective governance through independent gated reviews and assurance processes to ensure compliance and quality across change initiatives." This involves objective oversight, unlike coaching/training (A), benefits tracking (C), or fast-track mobilization (D), which serve different purposes (e.g., capacity building or delivery support). The 2013 edition underscores this assurance role as critical for maintaining governance standards, enabling senior management to monitor progress and mitigate risks. This aligns with the P3O's function of providing a robust control framework, ensuring strategic alignment and accountability throughout the change lifecycle.

Reference: P3O Foundation (2013) manual, Section 7.3.2, AXELOS.

NEW QUESTION # 54

Which is NOT a strategic planning or portfolio support function?

- **A. Providing a single flexible resource pool**
- B. Prioritizing programmes within the portfolio
- C. Aligning programmes with strategic objectives
- D. Providing oversight, scrutiny and challenge

Answer: A

Explanation:

The P3O Foundation (2013) manual lists prioritizing programmes, aligning with objectives, and providing oversight as strategic planning or portfolio support functions, but not providing a flexible resource pool.

Section 2.2.2 states, "Strategic planning and portfolio support functions include prioritizing programmes, aligning with strategic objectives, and providing oversight and challenge." A resource pool (B) is a delivery support function (Section 7.2), not a strategic one. The 2013 edition distinguishes these roles to clarify P3O's multifaceted support, ensuring strategic functions focus on direction and governance, not resource allocation.

Reference: P3O Foundation (2013) manual, Sections 2.2.2 and 7.2, AXELOS.

NEW QUESTION # 55

Which should be documented in a Blueprint?

- A. Actual Highlight Reports issued by individual projects
- B. Benefit Profiles for individual benefits to be delivered by the P3O
- **C. Transition plans for the implementation of business change into business as usual**
- D. Need for Business Cases for mission-critical programmes to be reported to the Portfolio Board

Answer: C

Explanation:

The Blueprint should document transition plans for implementing business change into business as usual, according to the P3O Foundation (2013) manual. Section 4.3.3 states, "The Blueprint includes transition plans detailing how business change will be embedded into business as usual, providing a roadmap for implementation." This differs from Benefit Profiles (A), which are specific to benefits realization, Business Case needs (C), which are strategic inputs, and Highlight Reports (D), which are operational updates. The

2013 edition emphasizes the Blueprint's role in planning structural and process changes, ensuring smooth integration. This supports the P3O's implementation lifecycle.

Reference: P3O Foundation (2013) manual, Section 4.3.3, AXELOS.

NEW QUESTION # 56

Which activity should take place when recycling capability within a temporary Programme Office lifecycle?

- A. Transfer resources back to operational areas
- B. Review processes to ensure they continue to support a
- **C. Feedback to the COE any lessons learned as part of programme delivery**
- D. Return office back to business as usual

Answer: C

Explanation:

When recycling capability within a temporary Programme Office (PMO) lifecycle, a key activity is to capture and provide feedback on lessons learned during programme delivery back to the Centre of Excellence (COE).

This ensures continuous improvement of processes and knowledge sharing for future programmes. While transferring resources or returning to business as usual are important, the emphasis on recycling capability centers on learning and improving the overall programme management capability.

This aligns with best practices in programme management where lessons learned are formally documented and fed back to the COE or governance bodies to enhance organizational knowledge and future programme performance.

(Reference: Managing Successful Programmes (MSP) guidance on Programme Office lifecycle and capability recycling.)

NEW QUESTION # 57

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