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PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q65-Q70):

NEW QUESTION # 65

Which is an activity in the implementation lifecycle for a permanent P3O?

- A. Close down a Programme Office
- B. Run an office through to delivery
- C. Return staff members to operational roles
- **D. Deliver capability Realize benefits**

Answer: D

Explanation:

The P3O Foundation (2013) manual lists delivering capability and realizing benefits as an activity in the permanent P3O implementation lifecycle. Section 4.3.5 states, "The implementation lifecycle for a permanent P3O includes delivering capability and realizing benefits as it transitions to operational status." This differs from returning staff (A), running an office (B), or closing a Programme Office (C), which relate to temporary models. The 2013 edition focuses on this phase to establish and validate the P3O's operational effectiveness, ensuring long-term value. This activity supports strategic alignment.

Reference: P3O Foundation (2013) manual, Section 4.3.5, AXELOS.

NEW QUESTION # 66

How does a P3O typically deliver an information portal to the PPM community?

- A. Through an intranet site showing templates and guidance
- B. Using programme and project management forums
- C. By appropriate capacity planning for resource management
- D. By documenting business process swimlanes

Answer: A

Explanation:

The P3O Foundation (2013) manual specifies that a P3O typically delivers an information portal via an intranet site with templates and guidance. Section 6.2.2 states, "The P3O delivers an information portal to the PPM community through an intranet site, providing access to templates, guidance, and best practices." This differs from process swimlanes (B), forums (C), or capacity planning (D), which serve other purposes. The 2013 edition emphasizes this centralized access to enhance collaboration and standardize PPM practices. This approach ensures efficient knowledge sharing across the organization.

Reference: P3O Foundation (2013) manual, Section 6.2.2, AXELOS.

NEW QUESTION # 67

What resource commitments should be taken into account as part of portfolio management?

- A. Programme, project, and business as usual
- B. Programme and business as usual only
- C. Business as usual only
- D. Programme and project only

Answer: A

Explanation:

Portfolio management, as per the P3O Foundation (2013) manual, requires consideration of resource commitments across programme, project, and business as usual (BAU) activities to ensure effective resource allocation and optimization. Section 2.2.3 states, "Portfolio management involves balancing resource commitments across programmes, projects, and BAU to deliver strategic objectives." This holistic approach ensures that resources are not siloed but are managed to support the entire organizational change agenda.

Excluding any one of these elements (A, B, C) would undermine the integrated nature of portfolio management, which aims to align all change initiatives with BAU operations. The 2013 guidance emphasizes this integrated resource view to avoid conflicts and maximize value, as detailed in the portfolio support office functions. This comprehensive resource management is a cornerstone of the P3O model, ensuring strategic alignment and operational efficiency.

Reference: P3O Foundation (2013) manual, Section 2.2.3, AXELOS.

NEW QUESTION # 68

What are risk identification and risk assessment workshops typically used for?

- A. Define measures in a Benefit Profile
- B. Identify threats as part of project initiation
- C. Brainstorm objectives for a project
- D. Define the relative priority of each investment objective

Answer: B

Explanation:

Risk identification and assessment workshops are typically used to identify threats during project initiation, according to the P3O Foundation (2013) manual. Section 6.3.3 states, "These workshops are conducted during project initiation to identify and assess potential threats and opportunities, forming the basis of the risk management plan." This contrasts with defining investment priorities (A), brainstorming objectives (C), or defining benefit measures (D), which serve different purposes. The 2013 edition highlights their

role in early risk management, supporting P3O's governance function by ensuring proactive threat mitigation. This process enhances project success by addressing risks at the outset.

Reference: P3O Foundation (2013) manual, Section 6.3.3, AXELOS.

NEW QUESTION # 69

Which of the following describe the governance responsibilities of a P3O model?

1. Provides the governance and control backbone for an organization's change initiatives
 2. Provides a single source for all data relating to the organization's change initiatives
 3. Implements rules for decision-making relating to programmes and projects
 4. Makes decisions on behalf of the main board
- A. 1,2,4
 - **B. 1,2,3**
 - C. 1,3,4
 - D. 2,3,4

Answer: B

Explanation:

The P3O Foundation (2013) manual outlines that a P3O's governance responsibilities include providing the backbone for change initiatives, a single data source, and decision-making rules. Section 2.1.2 states, "The P3O model provides the governance and control backbone, a single source of data, and implements rules for decision-making to support portfolios, programmes, and projects." However, it does not make decisions on behalf of the main board (4), which remains a senior management function. The 2013 edition emphasizes P3O's supportive governance role, ensuring alignment and consistency without usurping authority. Options B, C, and D include the incorrect fourth element, making A the accurate choice. This framework enhances organizational change management.

Reference: P3O Foundation (2013) manual, Section 2.1.2, AXELOS.

NEW QUESTION # 70

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