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## PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q54-Q59):

### NEW QUESTION # 54

Which is NOT a way that tools are typically used?

- A. Collaborative
- B. Individual
- C. Integrated
- D. Connected

**Answer: D**

Explanation:

The P3O Foundation (2013) manual identifies integrated, collaborative, and individual as typical ways tools are used, but not "connected" as a distinct category. Section 6.2.1 states, "Tools are typically used in an integrated manner across functions, collaboratively by teams, or individually by single users, depending on organizational maturity." The term "connected" (B) is not defined as a usage mode; it may imply a technical link but lacks specific application in the P3O context. The 2013 edition focuses on

these three usage patterns to align with P3M3 maturity levels, ensuring tools support PPM effectively. Options A, C, and D are explicitly recognized, making B the correct choice for an atypical use. This clarity aids in selecting appropriate tool strategies. Reference: P3O Foundation (2013) manual, Section 6.2.1, AXELOS.

#### NEW QUESTION # 55

Which is a benefit of the portfolio prioritization and optimization technique?

- A. Documents repeatable processes enabling increased PPM maturity
- **B. Supports senior management investment decisions by aligning programmes to strategy**
- C. Provides resource capacity to the portfolio when required
- D. Highlights programme issues requiring intervention

**Answer: B**

Explanation:

The P3O Foundation (2013) manual identifies that the portfolio prioritization and optimization technique supports senior management investment decisions by aligning programmes with strategy. Section 6.3.1 states, "This technique supports senior management by prioritizing and optimizing the portfolio to align programmes and projects with strategic objectives, aiding investment decisions." This differs from highlighting issues (A), documenting processes (B), or providing capacity (C), which are secondary outcomes. The 2013 edition emphasizes its strategic decision-making role, ensuring resources focus on high-value initiatives. This enhances portfolio effectiveness. Reference: P3O Foundation (2013) manual, Section 6.3.1, AXELOS.

#### NEW QUESTION # 56

How does a P3O model increase an organization's ability to deliver its strategy?

- A. Allows senior managers to delegate their governance responsibilities
- B. Ensures current projects are unaffected by changes to policy or strategy
- **C. Provides decision support to ensure the right projects are launched**
- D. Enables projects to efficiently develop their own financial processes

**Answer: C**

Explanation:

A P3O model enhances an organization's strategic delivery by providing decision support to ensure the right projects are launched, as outlined in the P3O Foundation (2013) manual. Section 2.1.2 states, "The P3O model provides decision-enabling support to ensure that programmes and projects align with and deliver the organization's strategy." This involves portfolio prioritization and analysis to select initiatives that maximize strategic value, rather than insulating projects from policy changes (A), enabling independent financial processes (B), or delegating governance (D), which could weaken oversight. The 2013 edition emphasizes this decision-support role as central to aligning change initiatives with strategic objectives, supported by tools like the P3O Value Matrix (Section 6.3). This ensures resources are focused on high-priority areas, driving effective strategy execution. Reference: P3O Foundation (2013) manual, Sections 2.1.2 and 6.3, AXELOS.

#### NEW QUESTION # 57

How should the Head of P3O overcome the barrier of 'lack of focus on the full P3O model'?

- A. Develop minimalist processes with tailoring guidelines
- B. Gain acceptance of component offices delivered in tranches
- **C. Build a vision and Business Case**
- D. Address culture changes through targeted communications

**Answer: C**

Explanation:

The P3O Foundation (2013) manual suggests the Head of P3O should overcome the 'lack of focus' barrier by building a vision and Business Case. Section 4.2.3 states, "To address the lack of focus on the full P3O model, the Head of P3O should develop a clear vision and robust Business Case to secure organizational commitment and alignment." This differs from tranche acceptance (A), process development (C), or cultural communication (D), which address different challenges. The 2013 edition emphasizes strategic

clarity to unify efforts, ensuring the P3O's comprehensive adoption. This approach drives successful implementation.  
Reference: P3O Foundation (2013) manual, Section 4.2.3, AXELOS.

#### NEW QUESTION # 58

Which is NOT a strategic planning or portfolio support function?

- A. Aligning programmes with strategic objectives
- B. Prioritizing programmes within the portfolio
- C. Providing oversight, scrutiny and challenge
- D. Providing a single flexible resource pool

**Answer: D**

Explanation:

The P3O Foundation (2013) manual lists prioritizing programmes, aligning with objectives, and providing oversight as strategic planning or portfolio support functions, but not providing a flexible resource pool.

Section 2.2.2 states, "Strategic planning and portfolio support functions include prioritizing programmes, aligning with strategic objectives, and providing oversight and challenge." A resource pool (B) is a delivery support function (Section 7.2), not a strategic one. The 2013 edition distinguishes these roles to clarify P3O's multifaceted support, ensuring strategic functions focus on direction and governance, not resource allocation.

Reference: P3O Foundation (2013) manual, Sections 2.2.2 and 7.2, AXELOS.

#### NEW QUESTION # 59

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