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ID	Activity	Logic			Normal Schedule		Crashed Schedule	
		Succ.	Rel.	Lag	Days	Direct Costs	Days	Direct Costs
1000	General Conditions	11001	FF		1072	\$3,080,000	910	\$2,902,900
1001	Preliminary Civil Work	1000 2001 7001	SS FS FS		85	\$563,000	67	\$728,000
2001	River Diversion Stage 1	2002	FS		92	\$150,000	75	\$190,000
2002	River Diversion Stage 2	2003	FS		38	\$25,000	28	\$35,000
2003	River Diversion Dam	2004 3001	FS FS		15	\$18,000	11	\$20,000
2004	River Diversion to Pipeline	3001 7001	FS FS		38	\$96,000	38	\$96,000
3001	Excavation, Dam Site	4001 4001 5001 5001 7001	SS FF SS FF FS	15 15 65 65	30	\$482,000	100	\$515,000
4001	Excavation, Spillway	5001 5001 9001	SS FF FS	45 45	152	\$608,000	118	\$692,000
5001	Drill and Grout Dam Site	6001	FS		102	\$637,000	92	\$650,000
6001	Rock Fill: to elevation 25	6002	FS		140	\$1,352,000	105	\$1,470,000
6002	Rock Fill: to elevation 30	6003	FS		115	\$969,000	95	\$1,125,000
		8001 8002 9002 9003	FS SS FF FS	65 65	152	\$1,360,000	113	\$1,540,000
7001	Permanent Roads	11001 9004	FS FS		48	\$180,000	38	\$205,000
8001	Valve House Embankment	9004	FS		28	\$28,000	22	\$36,000
9001	Spillway – Concrete	11001 9002 9003	FS FS FS		175	\$1,120,000	155	\$1,305,000
9002	Dam Concrete Facing – Concrete	1001 9005	FS FS		180	\$1,260,000	160	\$1,485,000
9003	Inlet Tower – Concrete 1 of 2	9005	FS	7	70	\$275,000	65	\$295,000
9004	Valve House – Concrete	10002	FS	7	72	\$245,000	66	\$265,000
9005	Inlet Tower – Concrete 2 of 2	10001	FS	7	35	\$28,000	35	\$28,000
10001	Inlet Tower – Complete	11001	FS		25	\$147,000	25	\$147,000
10002	Valve House – Complete	10001	FS		24	\$132,000	24	\$133,000

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In addition to passing the PSP exam, candidates must also meet certain education and experience requirements. Candidates must have a minimum of four years of professional experience in planning and scheduling, as well as a bachelor's degree or equivalent. Alternatively, candidates without a degree must have eight years of professional experience in planning and scheduling.

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AACE International Planning & Scheduling Professional (PSP) Exam Sample Questions (Q129-Q134):

NEW QUESTION # 129

How could the structural steel drawing delay have been prevented?

- A. Allow adequate time for review and resubmittal in the baseline schedule.
- B. Release the structural steel for fabrication concurrent with review of structural steel shop drawings.
- C. Switch to post-tensioned concrete construction.
- D. Add a time buffer at the end of structural steel activities.

Answer: D

NEW QUESTION # 130

Crane operators require 1 hour prep and 1 hour clean-up and inspection per day. There is only 1 crane operator allocated per crane. Crane operators are not allowed to work more than 8 hours a day. Lunchtime break lasts 1 hour. Assuming a 10 minute cycle time, how many lifts per day can be expected?

small Tower Crane

AACE
typical capacity of a small crane

Maximum Load	5 tons
Minimum Load	1.5 tons

Operation	Time (in minutes)
Sling Up	5
Hoist Up	4
Discharge	3
Clear Unload Area	3
Hoist Down	2

- A. 48 lifts
- B. 36 lifts
- C. 24 lifts
- D. 30 lifts

Answer: B

NEW QUESTION # 131

Using the "normal" schedule, what is the early finish date of activity 10002 and its total float?

ID	Activity	Logic			Normal Schedule		Crashed Schedule	
		Succ.	Rel.	Lag	Days	Direct Costs	Days	Direct Costs

1000	General Conditions	11001	FF		1072	\$3,080,000	910	\$2,902,900
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6002	Rock Fill: to elevation 38	6003	FS		115	\$969,000	95	\$1,125,000
6003	Rock Fill: to elevation 50	8001 9002 9002 9003	FS SS FF FS	65 65	152	\$1,360,000	113	\$1,540,000
7001	Permanent Roads	11001 9004	FS FS		48	\$180,000	38	\$205,000
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9002	Dam Concrete Facing - Concrete	1001 9005	FS FS		180	\$1,260,000	160	\$1,485,000
9003	Inlet Tower - Concrete 1 of 2	9005	FS	7	70	\$275,000	65	\$295,000
9004	Valve House - Concrete	10002	FS	7	72	\$245,000	66	\$265,000
9005	Inlet Tower - Concrete 2 of 2	10001	FS	7	35	\$28,000	35	\$28,000
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- A. 12-18-03 and 4 days of float

- B. 12-18-03 and 25 days of float
- C. 12-27-03 and 24 days of float
- D. 12-17-03 and 4 days of float

Answer: D

NEW QUESTION # 132

Using the normal schedule, what is the early finish date and total float of Activity 10002?

- A. 24 Nov 2023. and 24 days of tree float
- B. 17 Dec 2023. and 4 days of total float
- C. 24 Dec 2023. and 24 days of tree float
- D. 21 Dec 2023. and 4 days of total float

Answer: D

Explanation:

The early finish date and total float are determined using CPM calculations. The PSP Study Guide outlines that early finish is calculated as the early start date plus activity duration, adjusted for calendar constraints (PSP Study Guide, Subchapter 2.2.5, "Constraints and Calendars").

Steps:

Determine early start using forward pass calculations.

Add the activity duration.

Consider non-working days or holidays as per the project calendar.

Calculate float as the difference between late start and early start or late finish and early finish.

NEW QUESTION # 133

Determine the correct formula and date for the late finish for Activity 2001.

ID	Activity	Logic			Normal Schedule		Crashed Schedule	
		Succ.	Rel.	Lag	Days	Direct Costs	Days	Direct Costs
1000	General Conditions	11001	FF		1072	\$3,080,000	910	\$2,902,900
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		9002	SS	65				
		9002	FF					
		9003	FS					
7001	Permanent Roads	11001	FS		48	\$180,000	38	\$205,000
		9004	FS					
8001	Valve House Embankment	9004	FS		28	\$28,000	22	\$26,000
9001	Spillway – Concrete	11001	FS		175	\$1,120,000	155	\$1,305,000
		9002	FS					
		9003	FS					
9002	Dam Concrete Facing – Concrete	1001	FS		180	\$1,260,000	160	\$1,485,000
		9005	FS					
9003	Inlet Tower – Concrete 1 of 2	9005	FS	7	70	\$275,000	65	\$295,000
9004	Valve House – Concrete	10002	FS	7	72	\$245,000	66	\$265,000
9005	Inlet Tower – Concrete 2 of 2	10001	FS	7	35	\$28,000	35	\$28,000
10001	Inlet Tower – Complete	11001	FS		25	\$147,000	25	\$147,000
10002	Valve House –	10001	FS		24	\$132,000	24	\$133,000

- A. LF.2001 - 1 day -> 08-28-01.
- B. LS.2002 - 1 day -> 08-28-01.
- C. LS.2002 + 1 day -> 08-30-01.
- D. LS.2002- 1 day-> 08-29-01.

Answer: D

Explanation:

* Activity Details (2001 - "River Diversion Stage 1"):

Successor: 2002 ("River Diversion Stage 2").

Relationship: Finish-to-Start (FS) with no lag.

Normal schedule duration for Activity 2001 = 92 days.

* Backward Pass Calculation for Late Finish (LF):

The Late Finish (LF) of Activity 2001 is derived from the Late Start (LS) of its successor, Activity 2002.

Formula: LF.2001 = LS.2002 - 1 day.

* Date Calculation:

Given: LS.2002 = 08-30-01 (as per data in the schedule).

LF.2001 = LS.2002 - 1 day = 08-30-01 - 1 day = 08-29-01.

* Cross-Verification with Answer Options:

Option A: Incorrect. Misrepresents the Late Finish formula.

Option C: Incorrect. Adds 1 day instead of subtracting.

Option D: Incorrect. Incorrect date application.

Option B: Correct. Matches both formula and calculation.

NEW QUESTION # 134

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