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CIPS Project and Change Management Sample Questions (Q28-Q33):

NEW QUESTION #28

The improvement of the product and process in the Scrum method is discussed at the _____.

- A. daily Scrum meeting
- B. sprint reflection meeting
- C. kick-off meeting
- D. sprint review meeting

Answer: B

NEW QUESTION #29

The project cost management knowledge area maps to the _____ process group through the activities of estimating costs and budget deination.

- A. planning
- B. monitoring and controlling
- C. executing
- D. initiating

Answer: A

NEW QUESTION #30

Andrew is creating aSWOT analysisfor his department and so far has noted the following: lack of direction, resource constraints, and competitor advantage. Which area of the SWOT analysis has Andrew completed?

- A. threats
- B. opportunities
- C. strengths
- D. weaknesses

Answer: D

Explanation:

These are internal negative factors, classed as weaknesses in a SWOT. Strengths/weaknesses are internal; opportunities/threats are external. Competitor advantage, though external, is perceived here as a benchmark highlighting internal weakness. Reference: CIPS L5M8 Study Guide, p. 107.

NEW QUESTION #31

Payback period is the amount of time it will take to recoup, in the form of net cash inflows, the total dollars invested in a project.

- A. True
- B. False

Answer: A

NEW QUESTION #32

Janet is organising the personnel she requires to complete a project. In theresource loadingstage, which of the following is true?

- A. resource loading will remain constant throughout the project
- B. resource loading will fluctuate throughout the project
- C. resource loading should always be a bell curve
- D. resource is more effective when it is back-loaded

Answer: B

Explanation:

Resource demand typicallyfluctuatesduring a project. The pattern can vary (bell-shaped, trapezoid, front-loaded, back-loaded) depending on the project's phase and intensity of activity.

Reference: CIPS L5M8 Study Guide, pp.45-46.

NEW OUESTION #33

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