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APMG-International Agile Project Management (AgilePM) Foundation Exam Sample Questions (Q135-Q140):

NEW QUESTION # 135

An organization has decided to roll out the transition to a new software application, one department at a time.
What type of delivery strategy is being adopted?

- A. Phased.
- B. Voluntary Adoption.
- C. Many small incremental/iterative releases.
- D. Big Bang.

Answer: A

Explanation:

* Phased Approach: Rolling out change one department at a time reflects a phased delivery strategy, which allows for controlled implementation and adjustment before wider deployment.

* Other Options:

* A: Big Bang involves simultaneous rollout across the organization.

* C: Voluntary Adoption allows individuals to opt in.

* D: Incremental/Iterative applies to feature or solution delivery rather than departmental rollout.

Key AgilePM Concepts Referenced:

* Delivery Strategies: AgilePM Handbook, Chapter 3, Section 3.7.

NEW QUESTION # 136

During what phase should a baseline of the Evolving Solution be put into operational use?

- A. Post-Project
- B. Deployment
- C. Foundations
- D. Evolutionary Development

Answer: B

NEW QUESTION # 137

Which of the following statements about the MoSCoW rules for the ratio of prioritized Requirements are true?

The minimum Usable Subset must not exceed 60% of the total number of requirement It is recommended that around 20% of available effort should be allocated to Could requirements.

- A. Both 1 and 2 are true
- B. Only 2 is true
- C. Only 1 is true
- D. Neither 1 or 2 true

Answer: B

Explanation:

AgilePM's MoSCoW guidance sets effort-based guardrails, not simple counts of requirements. A common rule of thumb is: Must Haves \leq ~60% of available effort, Should Haves \leq ~20%, and Could Haves \leq ~20%, with Won't Haves excluded from the current delivery timeframe. This ensures sufficient contingency (mainly in Could's) to absorb change while protecting time, cost, and quality. Statement 2 aligns with that guidance: allocating around 20% of the available effort to Could requirements provides the "give" needed inside timeboxes and releases. Statement 1 is misstated: it refers to the number of requirements and equates the Minimum Usable Subset with a percentage of items; AgilePM speaks in terms of effort, not item count. Hence, only statement 2 is true.

NEW QUESTION # 138

Which information is given in the Solution Architecture Definition?

- A. A high-level design framework for the solution.
- B. The strategy for testing
- C. A snapshot of the evolving business, solution and management products
- D. The tools and standards to be used in Evolutionary Development

Answer: A

Explanation:

The Solution Architecture Definition is an evolutionary product that provides a high-level design framework for the solution². It is intended to cover both business and technical aspects of the solution to a level of detail that makes the scope of the solution clear but does not constrain evolutionary development². This ensures that the solution architecture supports the business direction and the solution under development will be fit for its intended purpose³

NEW QUESTION # 139

Which of the following statements is true?

- A. Product development focuses on governance of the environment.
- B. Project management addresses more complex problems than product development.
- **C. Project management is concerned with a wider context than product development.**
- D. Product development focuses primarily on who is involved and why it should be.

Answer: C

Explanation:

AgilePM sits at the project level, framing delivery within business justification, governance, stakeholder engagement, risk, funding and release management. This is a wider context than the mechanics of product development, which concentrates on evolving the product incrementally (requirements, design, build, test) using frameworks like Scrum. AgilePM aligns product delivery with organizational goals via a Business Case, clear roles, stage/phase control, and timeboxing, while enabling adaptive scope through prioritization. Product development is a vital subset, but project management additionally addresses cross-team dependencies, external stakeholders (e.g., operations, compliance), transition to live service, and benefits enablement. Options B, C, and D either overstate comparative complexity, misstate product development's focus, or confuse product delivery with governance structures. The accurate statement is that project management operates in a broader organizational and governance context than product development—exactly what AgilePM was designed to harmonize with agile delivery methods.

NEW QUESTION # 140

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