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Nowadays, there are more and more people realize the importance of Project-Management, because more and more enterprise more and more attention it. If someone pass the Project-Management exam and own relevant certificates that mean he had good grasp of this field of knowledge, that is to say, he will be popular and valued by more enterprise. In order to help most candidates who want to Pass Project-Management Exam, so we compiled such a study materials to make exam simply. Our Project-Management guide torrent has gone through strict analysis and summary according to the past exam papers and the popular trend in the industry and are revised and updated according to the change of the syllabus and the latest development conditions in the theory and the practice.

NCARB Project-Management Exam Syllabus Topics:

Topic	Details
Topic 1	• Project Quality Control: This section of the exam measures skills of project managers and covers procedures for ensuring quality and maintaining the Standard of Care throughout the project. It focuses on applying regulatory requirements, reviewing documentation for quality, reducing risks and liabilities, and managing the design process to preserve its objectives
Topic 2	• Project Work Planning: This section of the exam measures the skills of architectural associates and covers the development and communication of an effective project work plan. It emphasizes maintaining schedules, setting clear criteria for work planning, and ensuring consistent communication with stakeholders, including owners, contractors, consultants, and internal staff.
Topic 3	• Contracts: This section of the exam measures the skills of project managers and covers the analysis of contracts that govern the relationships between architects, owners, contractors, and consultants. It highlights verifying adherence to agreements, interpreting key contractual elements, and ensuring consultant work is properly integrated into the project.
Topic 4	• Resource Management: This section of the exam measures the skills of project managers and covers how to determine the right team composition and manage time allocation for successful project delivery. It focuses on evaluating criteria for assembling teams and ensuring resources are properly managed to execute the project within agreed terms.
Topic 5	• Project Execution: This section of the exam measures skills of architectural associates and covers the management of project execution through administrative procedures rather than design decisions. It addresses evaluating budgets, managing scope changes, preparing project documentation in line with delivery methods, and securing necessary approvals from relevant authorities.

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We strongly recommend using our ARE 5.0 Project Management (PjM) Exam (Project-Management) exam dumps to prepare for the NCARB Project-Management certification. It is the best way to ensure success. With our ARE 5.0 Project Management (PjM) Exam (Project-Management) practice questions, you can get the most out of your studying and maximize your chances of passing your ARE 5.0 Project Management (PjM) Exam (Project-Management) exam.

NCARB ARE 5.0 Project Management (PjM) Exam Sample Questions (Q52-Q57):

NEW QUESTION # 52

A new site has been identified for a prototype fast food restaurant. The geotechnical report indicates fill materials were found in the subsurface conditions along the east side of the proposed building location.

What member of the project team should be involved in modifications to the prototype building design to address this issue?

- A. Excavation Contractor
- **B. Structural Engineer**
- C. Landscape Architect
- D. Environmental Engineer

Answer: B

Explanation:

Comprehensive Detailed Explanation:

When fill material is discovered in the geotechnical report, the structural engineer must assess the stability and bearing capacity of the soil to determine whether foundations need to be redesigned or modified. Fill can result in settlement or poor load-bearing conditions. The structural engineer will use the geotechnical report to modify foundation types, slab-on-grade design, or structural systems accordingly.

References:

NCARB ARE 5.0 Handbook - Project Management (PjM) division: Coordination with consultants CSI MasterFormat - Division 31 (Earthwork) and Division 03 (Concrete) AIA Document B101 - Architect's responsibility to coordinate structural implications with consultants

NEW QUESTION # 53

During the bidding phase, what is the architect's role regarding addenda?

- A. Selecting the winning bidder based on cost
- B. Negotiating contract terms with the contractor
- C. Approving subcontractor selections
- **D. Issuing clarifications or changes to the bidding documents to all bidders**

Answer: D

Explanation:

Addenda are formal clarifications or modifications to the bidding documents issued during the bidding phase.

The architect prepares and issues addenda to all prospective bidders to clarify, correct, or change the documents. This ensures all bidders have the same information for fair and accurate proposals. Selecting bidders, negotiating contracts, and approving subcontractors are typically owner or contractor responsibilities.

ARE 5.0 PjM stresses the importance of managing bidding documents and communications during this phase.

NEW QUESTION # 54

Which project delivery method allows the owner to engage the architect, contractor, and key consultants in a single collaborative contract?

- **A. Integrated Project Delivery (IPD)**

- B. Construction Manager at Risk (CMAR)
- C. Design-Build
- D. Design-Bid-Build

Answer: A

Explanation:

Integrated Project Delivery (IPD) is a project delivery method characterized by a single, multiparty contract involving the owner, architect, contractor, and key consultants. IPD promotes early collaboration, shared risk/reward, and transparency to optimize project outcomes. This contrasts with traditional methods like Design-Bid-Build where contracts are separate. ARE 5.0 PjM includes IPD as a critical topic, focusing on teamwork, roles, and responsibilities unique to this delivery method.

NEW QUESTION # 55

A principal architect is working with a school district on designing an 18,000-square-foot athletics training facility. During the DD phase, the principal notices that the firm's younger staff has produced equipment plans that do not coordinate with the electrical engineer's sheets.

How should the principal architect respond to the lack of coordination? Check the three that apply.

- A. Extend the design schedule
- B. Hold a design charrette
- C. Schedule an immediate coordination meeting
- D. Review checklists with the staff
- E. Conduct a desk critique
- F. Coordinate drawings in submittal review

Answer: C,D,E

Explanation:

These three actions represent proactive and constructive responses to coordination issues during the Design Development (DD) phase.

A). Review checklists with the staff: Using coordination checklists reinforces quality control standards and helps less-experienced staff identify typical coordination pitfalls.

D). Conduct a desk critique: This one-on-one review allows the principal to mentor younger staff, identify specific problems, and ensure corrections are made early.

E). Schedule an immediate coordination meeting: Critical to resolving discrepancies quickly with the electrical consultant and design team to realign the design set.

Incorrect options:

B). Design charrettes are typically used for creative brainstorming in schematic design, not resolving coordination issues in DD.

C). Extending the schedule is a last resort and not an efficient first step.

F). Submittal review happens during construction and is too late for addressing design-phase coordination issues.

ARE 5.0 PjM References:

NCARB ARE 5.0 Handbook - PjM: "Consultant Coordination & Document Quality Control" AHPP, 15th ed., Chapter 11: Design Phases and Staff Management Quality Management Plan strategies during DD and CD phases Let me know if you'd like follow-up questions or explanations from other divisions like CE, PPD, or PA.

NEW QUESTION # 56

An architecture firm is negotiating a contract with an owner for a \$2,000,000 project. The proposed architectural-only fee is 5% of the cost of construction through the end of the Construction Document Phase.

During the negotiations, the owner wants to apply for a building permit in 7 weeks without exceeding the original budget constraints. The project staff currently consists of 2 people who have an hourly rate of \$100.

What is the minimum project staff required to meet the owner's new schedule?

- A. 0
- B. 1
- C. 2
- D. 3

Answer: D

Explanation:

Comprehensive Detailed Explanation:

Step 1: Fee available through CD phase:

$$\$2,000,000 \times 5\% = \$100,000$$

Step 2: Time constraint: 7 weeks

Hourly rate: \$100/person

$$\text{Max hours affordable: } \$100,000 \div \$100 = 1,000 \text{ hours}$$

Step 3: Hours per person over 7 weeks:

$$\text{Assume 40 hours/week \# 1 person} = 280 \text{ hours}$$

X = number of people

$$280 \times X = 1,000 \text{ hours \# } X = \sim 3.57 \text{ \# round up \# 4 people}$$

References:

NCARB ARE 5.0 Handbook - Fee calculation, budgeting, and scheduling

Ballast ARE 5 Review Manual - Staff planning exercises

NEW QUESTION # 57

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